

District of Squamish
Schedule A to Bylaw 2180
2011 - 2015 Five Year Financial Plan

c)		2011 Year 1	2012 Year 2	2013 Year 3	2014 Year 4	2015 Year 5	
REVENUE							
Taxation							
	General Taxation	52.9%	\$ 17,974,833	\$ 19,281,048	\$ 19,339,842	\$ 19,402,706	\$ 19,521,480
	Special Assessments	1.3%	455,765	459,297	462,882	466,521	470,214
	Parcel Taxes Water and Sewer	1.4%	478,640	485,820	493,107	500,503	508,011
	Grants in Lieu of Taxes	2.8%	955,850	1,099,228	1,264,112	1,453,729	1,671,789
Revenue from Fees & Charges:							
	General Sale of Services	8.6%	2,931,138	3,125,109	3,171,987	3,219,570	3,267,863
	Water User Fees & Charges	6.2%	2,096,711	2,298,047	2,684,556	2,998,502	3,348,277
	Sewer User Fees & Charges	8.9%	3,027,494	3,382,403	4,110,842	4,401,975	4,526,447
Revenue from other sources:							
	Investment Income	2.1%	721,594	723,883	726,207	728,565	730,959
	Other Revenue	5.4%	1,822,863	1,850,210	1,877,965	1,906,135	1,934,726
	Other Government Grants	2.2%	741,155	624,673	633,982	643,431	653,022
Funding for Capital Purposes							
	Capital Revenue	1.3%	480,000	16,240	16,484	16,731	16,982
	Capital Donations		-	-	-	-	-
	Contributed Assets		-	-	-	-	-
	Development Cost Charges		-	-	-	-	-
	Capital Grants	6.8%	2,321,037	-	-	-	-
	TOTAL REVENUE	100%	\$ 34,007,080	\$ 33,345,958	\$ 34,781,966	\$ 35,738,368	\$ 36,649,770
EXPENSE							
Municipal - General Purposes:							
	General Government Services		\$ 4,952,498	\$ 4,948,116	\$ 5,024,488	\$ 5,098,558	\$ 5,190,740
	Protective Services		6,233,358	7,370,283	7,414,858	7,526,082	7,638,974
	Engineering and Public Works		3,868,122	3,858,935	3,916,819	3,975,568	4,035,199
	Solid Waste Management		1,404,000	1,575,060	1,598,686	1,622,667	1,647,006
	Econ. Dev. and Community Planning		1,504,599	1,351,471	1,369,492	1,387,782	1,356,350
	Recreation and Seniors		2,336,318	2,395,991	2,381,182	2,416,898	2,453,149
	Parks and Trails		1,078,382	1,094,549	1,110,969	1,127,636	1,144,550
	Other Fiscal Services		155,000	157,325	159,686	162,081	164,513
	Debt Interest		917,448	962,541	962,541	961,041	959,541
	Amortization		3,700,000	3,800,000	3,900,000	4,000,000	4,100,000
	Water System Operations:		1,526,762	1,505,334	1,538,668	1,570,114	1,603,007
	Debt Interest		238,435	292,770	326,220	326,220	326,220
	Amortization		600,000	625,000	650,000	675,000	700,000
	Sewer System Operations		2,211,583	2,244,007	2,276,918	2,310,323	2,344,228
	Debt Interest		290,173	318,876	318,876	318,876	318,876
	Amortization		720,000	745,000	770,000	795,000	820,000
	TOTAL EXPENSE		\$ 31,736,678	\$ 33,245,258	\$ 33,719,403	\$ 34,273,846	\$ 34,802,353
	SURPLUS (DEFICIT)		\$ 2,270,402	\$ 100,700	\$ 1,062,563	\$ 1,464,522	\$ 1,847,417

District of Squamish
Schedule A to Bylaw 2180
2011 - 2015 Five Year Financial Plan

c)	2011 Year 1	2012 Year 2	2013 Year 3	2014 Year 4	2015 Year 5
Balance Forward SURPLUS (DEFICIT)	\$ 2,270,402	\$ 100,700	\$ 1,062,563	\$ 1,464,522	\$ 1,847,417
ADJUST TO BALANCED BUDGET FORMAT					
NON CASH ITEMS:					
Amortization Expense	\$ 5,020,000	\$ 5,170,000	\$ 5,320,000	\$ 5,470,000	\$ 5,620,000
CASH ITEMS NOT RECOGNIZED AS REVENUE					
Proceeds from Borrowing	7,280,595	1,250,000	1,250,000	1,250,000	1,250,000
CASH ITEMS NOT RECOGNIZED AS EXPENSE					
CAPITAL PURPOSES:					
General Government	(174,800)	(2,350,000)	(2,450,000)	(2,550,000)	(2,650,000)
Protective Services	(322,000)	-	-	-	-
Transportation and Development Services	(8,391,151)	-	-	-	-
Recreation	(230,650)	-	-	-	-
Parks & Trails	(1,923,000)	-	-	-	-
Water	(1,350,000)	(416,240)	(616,484)	(816,731)	(1,016,982)
Sewer	(264,500)	(600,000)	(800,000)	(1,000,000)	(1,200,000)
TRANSFERS FROM OWN AND OTHER FUNDS:					
Reserve Funds	1,533,403	-	-	-	-
Other Operating Funds	38,350	38,823	39,303	39,791	40,286
Accumulated Surplus / Reserves	389,819	50,000	50,000	100,000	50,000
TRANSFERS TO OWN AND OTHER FUNDS:					
Own Reserves and Allowances	(835,566)	(535,566)	(535,566)	(535,566)	(535,566)
To Other Operating Funds	(38,350)	(38,823)	(39,303)	(39,791)	(40,286)
To Reserve Funds - General	(830,767)	(947,570)	(936,129)	(924,689)	(913,249)
To Reserve Funds - Water	(443,161)	(238,952)	(305,699)	(382,845)	(494,048)
To Reserve Funds - Sewer	(572,576)	(223,721)	(539,055)	(752,274)	(629,387)
To Capital Funds for					
Debt Principal Repayment:					
General Fund	(740,677)	(801,247)	(801,247)	(766,247)	(744,838)
Water Utility Fund	(142,100)	(137,571)	(194,373)	(203,608)	(213,227)
Sewer Utility Fund	(273,271)	(319,833)	(504,010)	(352,562)	(370,120)
NET ADJUSTED - BALANCED BUDGET	\$ -	\$ -	\$ -	\$ -	\$ -

Revenue Source	Squamish 2011	BC Average 2009
Taxes & Grants in Lieu	58.4%	47.2%
Sale of Services	23.7%	31.8%
Transfers from Other Gov'ts	9.0%	9.1%
Investment Income	2.2%	3.1%
Developer Contributions	0.0%	7.6%
Disposition of Assets	0.0%	-0.4%
Other Revenue	6.7%	1.6%
Total Revenue	100.0%	100.0%

DISTRICT OF SQUAMISH
SUMMARY
General Operating Fund
2011 Five Year Financial Plan

	2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	2011 Budget	2012 Budget	2013 Budget	2014 Budget	2015 Budget
REVENUE (excluding taxes)									
Library & BIA Taxes	431,085	431,154	441,294	449,043	455,765	459,297	462,882	466,521	470,214
Grants in Lieu of Taxes	766,534	891,752	887,459	950,274	955,850	1,099,228	1,264,112	1,453,729	1,671,789
Sale of Services	2,306,237	2,255,997	2,316,574	3,388,802	2,320,418	2,505,227	2,542,805	2,580,948	2,619,662
Recreation Services	545,486	522,282	573,294	590,764	610,720	619,882	629,182	638,622	648,201
Other revenue & contributions	1,663,656	1,966,558	1,657,627	1,921,071	1,822,863	1,850,210	1,877,965	1,906,135	1,934,726
Return on Investment	102,910	70,125	72,000	174,220	150,000	152,250	154,534	156,852	159,205
Government Grants	1,139,523	1,073,006	510,748	964,619	741,155	624,673	633,982	643,431	653,022
TOTAL REVENUE (excl Taxes)	6,955,431	7,210,874	6,458,996	8,438,793	7,056,771	7,310,767	7,565,462	7,846,238	8,156,819
EXPENSES									
Legislative	308,870	295,413	300,841	258,654	322,623	343,166	348,313	353,538	358,840
General Administration	1,145,181	1,232,991	1,259,605	1,445,396	1,310,344	1,330,000	1,349,950	1,370,198	1,390,751
Human Resources	262,421	269,314	256,825	318,010	370,277	350,458	355,715	361,051	366,466
Facilities Management	238,920	264,757	188,740	181,972	174,587	177,205	179,863	182,562	185,301
Financial Services	766,135	770,673	801,048	699,235	921,103	927,672	941,588	955,711	970,048
Information Systems	573,200	555,953	805,454	621,544	637,557	644,945	654,823	664,852	675,035
General Government Other	206,607	171,095	204,680	146,810	183,226	60,091	55,788	58,121	27,488
Special Projects	-	5,498	195,000	257,534	120,000	190,000	200,000	200,000	250,000
Community Grants	77,500	30,629	62,538	57,439	95,464	95,000	96,425	97,871	99,339
Library	758,155	729,728	784,714	786,164	817,317	829,579	842,023	854,654	867,472
Police Services	3,599,015	3,287,917	3,649,045	3,235,508	3,728,066	4,869,350	4,942,390	5,016,525	5,091,774
Fire Services & Emergency Prog	1,397,411	1,336,230	1,402,372	1,800,913	1,496,494	1,515,987	1,472,749	1,494,843	1,517,265
Squamish Emergency Prog	197,370	206,041	182,289	183,371	217,565	192,298	195,183	198,111	201,084
Bylaw Enforcement	236,960	243,681	261,912	247,935	270,411	274,468	278,583	282,761	287,002
Animal Control	225,945	221,989	232,560	232,332	244,796	248,467	252,194	255,977	259,817
Building Inspection	221,630	202,747	230,060	248,292	307,576	301,736	306,262	310,856	315,518
Engineering	260,788	148,570	268,087	389,632	486,031	426,112	432,503	438,989	445,573
Public Works	1,775,610	1,723,926	1,855,159	1,782,092	1,949,953	1,979,203	2,008,891	2,039,022	2,069,605
Solid Waste	1,506,850	1,407,172	1,491,980	1,311,230	1,404,000	1,575,060	1,598,686	1,622,667	1,647,006
Community Transportation Planning	128,220	144,453	215,297	201,026	220,828	224,140	227,503	230,916	234,380
Transit Services	875,942	927,461	888,269	1,139,062	1,211,310	1,229,480	1,247,922	1,266,641	1,285,641
Economic Planning	691,426	428,050	629,575	619,699	704,717	598,194	605,667	613,251	570,951
Community Planning	682,930	652,629	785,053	697,980	714,670	666,785	676,035	685,425	694,954
Environmental Planning	122,450	35,052	103,820	79,496	85,212	86,492	87,790	89,106	90,445
Recreation & Seniors Centre	2,234,205	2,110,279	2,498,522	2,211,575	2,336,318	2,395,991	2,381,182	2,416,898	2,453,149
Trails	79,750	81,047	95,188	94,038	98,102	99,573	101,066	102,582	104,120
Community Parks and Fields	841,519	825,933	905,241	804,108	980,280	994,976	1,009,903	1,025,054	1,040,430
Fiscal Services (excl transfers)	202,000	29,122	182,000	32,349	155,000	157,325	159,686	162,081	164,513
Debt Principal & Interest	1,419,000	1,418,776	1,612,317	1,528,807	1,658,125	1,763,788	1,763,788	1,727,288	1,704,379
Amortization	-	4,163,763	-	3,552,762	3,700,000	3,800,000	3,900,000	4,000,000	4,100,000
TOTAL EXPENSES	21,036,010	19,757,126	22,348,191	21,612,203	23,221,952	24,547,541	24,772,471	25,077,551	25,368,346
REVENUE REQUIRED (before transfers)	14,080,579	12,546,252	15,889,195	13,173,410	16,165,181	17,236,774	17,207,009	17,231,313	17,211,527

DISTRICT OF SQUAMISH
SUMMARY
General Operating Fund
2011 Five Year Financial Plan

2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	2011 Budget	2012 Budget	2013 Budget	2014 Budget	2015 Budget
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USE OF SAVINGS TO FUND CURRENT PROGRAM

TRANSFERS IN - from Suplus & Other Funds	(487,440)	(121,661)	(962,023)	(1,429,467)	(389,819)	(50,000)	(50,000)	(100,000)	(50,000)
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PLANNED SAVINGS

Current capital works	999,986	949,259	1,013,465	1,698,809	1,022,000	1,100,000	1,200,000	1,300,000	1,400,000
Reserves for future capital works	421,930	421,930	421,930	888,807	335,106	451,909	440,468	429,028	417,588
Provisions for works & other obligations	1,099,086	2,090,227	818,668	987,569	842,366	542,366	542,366	542,366	542,366
	2,521,002	3,461,416	2,254,063	3,575,185	2,199,472	2,094,275	2,182,834	2,271,394	2,359,954

Net Transfers (in) for use / out for savings	2,033,562	3,339,755	1,292,040	2,145,718	1,809,653	2,044,275	2,132,834	2,171,394	2,309,954
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REVENUE REQUIRED (after transf)	16,114,141	15,886,007	17,181,235	15,319,128	17,974,834	19,281,049	19,339,843	19,402,707	19,521,481
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Tax Levy	16,114,141	16,015,250	17,181,235	17,110,461	17,974,834	19,281,049	19,339,843	19,402,707	19,521,481
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Surplus / (Deficit)	-	129,243	-	1,791,333	-	-	-	-	-
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Change in Tax Rev Required \$					793,599	-	-	-	-
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Change in Tax Rev Required %			6.6%		4.6%	7.3%	0.3%	0.3%	0.6%
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Less: Non-Market Change -2.1%
Effective Tax Increase 2.5%

Average Residential Asses. \$ 1,368
\$ 34
2011 Municipal Tax \$ 1,402

DISTRICT OF SQUAMISH 2011 FIVE YEAR FINANCIAL PLAN - DRAFT - MARCH 8, 2011		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
1011100000-900	GENERAL TAXATION	16,114,141	16,015,250	17,181,235	17,110,461			17,974,834	19,281,049	19,339,843	19,402,707	19,521,481
						See Last Page for Tax Revenue Requirement - indicated in proposal						
1011220000-900	LIBRARY REFERENDUM BYLAW	175,345	175,351	175,345	175,080	175,345		175,345	175,345	175,345	175,345	175,345
1011240000-900	BUSINESS IMPROVEMENT AREA	45,000	45,000	45,000	45,000	45,000		45,000	45,000	45,000	45,000	45,000
	OTHER GENERAL TAXATION	220,345	220,351	220,345	220,080	220,345	-	220,345	220,345	220,345	220,345	220,345
						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
1012701000-900	TELEPHONE - 1% REV	38,630	38,633	38,362	38,363	35,777		35,777	36,314	36,859	37,412	37,973
1012702000-900	GAS UTILITY - 1% REV	42,845	42,845	49,872	49,872	48,378		48,378	49,104	49,841	50,589	51,348
1012703000-900	CABLE T.V. - 1% REV	24,340	24,398	26,735	26,736	30,528		30,528	30,986	31,451	31,923	32,402
1012704000-900	B.C. HYDRO - 1% REV	104,925	104,927	105,980	114,044	120,737		120,737	122,548	124,386	126,252	128,146
		210,740	210,803	220,949	229,015	235,420	-	235,420	238,952	242,537	246,176	249,869
						6.5%	0.0%	6.5%	1.5%	1.5%	1.5%	1.5%
1012101000-900	FEDERAL GRANT IN LIEU OF TAXES	5,170	1,698	1,670	1,817	1,850		1,850	2,128	2,447	2,814	3,236
1012301000-900	PROVINCIAL GRANT IN LIEU OF TAXES	7,400	15,002	7,480	13,786	14,000		14,000	16,100	18,515	21,292	24,486
1012302000-900	PROVINCIAL GRANT - PORT PROPERTY	345,144	379,573	383,369	379,573	380,000		380,000	437,000	502,550	577,933	664,623
1012401000-900	FEDERAL GRANT IN LIEU OF TAXES	215,000	230,485	230,000	237,433	240,000		240,000	276,000	317,400	365,010	419,762
1012501000-900	B.C. RAIL GRANT IN LIEU OF TAXES	193,820	264,994	264,940	317,665	320,000		320,000	368,000	423,200	486,680	559,682
		766,534	891,752	887,459	950,274	955,850	-	955,850	1,099,228	1,264,112	1,453,729	1,671,789
	SALE OF SERVICES					7.7%	0.0%	7.7%	15.0%	15.0%	15.0%	15.0%
1013110000-900	ADMIN FEES - NON RES SCHOOLS TAXES	11,075	11,349	11,190	11,665	12,000		12,000	12,180	12,363	12,548	12,736
1014211000-900	R.C.M.P. ASSET RECOVERY & OTHER SERVICE	4,590	3,041	4,640	2,628	2,500		2,500	2,538	2,576	2,615	2,654
1014212000-900	R.C.M.P. SEARCH	15,000	20,044	15,150	26,562	20,000		20,000	20,300	20,605	20,914	21,228
1014213000-900	PROVINCIAL SHARE OF DISPATCH	-	-	-	-	-		-	-	-	-	-
1014214000-900	R.C.M.P. LIASON - SCHOOL DISTRICT #48 FUND	30,000	40,000	30,300	20,000	-		-	-	-	-	-
1014218000-900	PRISONER COSTS RECOVERED	4,840	16,031	4,890	6,917	5,000		5,000	5,075	5,151	5,228	5,306
1014241000-900	FIRE PROTECTION SERVICE TO FIRST NATIONS	2,000	2,000	2,000	2,000	2,000		2,000	2,030	2,060	2,091	2,122
1014242000-900	FIRE DEPT OPERATING COSTS RECOVERABLE	3,180	7,829	3,020	6,100	10,000		10,000	10,150	10,302	10,457	10,614
1014243000-900	FIRE DEPT RENTAL REVENUE	2,000	5,784	2,020	6,100	2,000		2,000	2,030	2,060	2,091	2,122
1014244000-900	FIRE DEPT VOLUNTEER DINNER CONTRIBUTIO	-	1,600	-	-	-		-	-	-	-	-
1014321000-900	FIRE DEPT INSPECTION FEES - FURRY CRK	45,250	51,129	-	-	-		-	-	-	-	-
1014322000-900	CULVERT INSPECTIONS	5,170	1,643	5,230	3,073	3,000		3,000	3,045	3,091	3,137	3,184
1014323000-900	STORM SEWER CONNECTION FEES	3,500	-	3,540	-	-		-	-	-	-	-
	TRANSIT REVENUE	143,855	153,639	177,654	180,131	187,600		187,600	190,414	193,270	196,169	199,112
	TRANSIT REVENUE - COMMUTER SERVICE	62,667	63,706	-	131,660	30,000	58,718	88,718	90,049	91,400	92,771	94,163
1014325000-900	PUBLIC WORKS RECOVERY	2,500	-	2,530	15,679	10,000		10,000	10,150	10,302	10,457	10,614
1014326000-900	PARKS RECOVERY	-	-	-	1,314	1,500		1,500	1,523	1,546	1,569	1,593
1014327000-900	ENGINEERING COST RECOVERY	-	-	-	35,561	35,000		35,000	35,525	36,058	36,599	37,148
1014328000-900	PLANNING COST RECOVERY	-	-	-	-	-		-	-	-	-	-
	BYLAW COST RECOVERY	-	-	-	3,431	3,500		3,500	3,553	3,606	3,660	3,715
1014430000-900	GARBAGE COLLECTION	630,950	541,046	744,260	662,578	665,000		665,000	674,975	685,100	695,377	705,808
1014436000-900	BEAR PROOF LOCKS	-	88,914	-	92,883	93,000		93,000	94,395	95,811	97,248	98,707
1014433000-900	SANITARY LANDFILL COLLECTION	1,316,130	1,217,396	1,286,130	1,116,585	1,150,000		1,150,000	1,317,250	1,337,009	1,357,064	1,377,420
1014435000-900	REMIEDIATED SOIL COLLECTIONS	1,000	-	1,010	-	-		-	-	-	-	-

DISTRICT OF SQUAMISH
2011 FIVE YEAR FINANCIAL PLAN - DRAFT - MARCH 8, 2011

		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
101451000-900	CEMETERY PLOT SALES	7,060	9,255	7,140	5,625	6,000		6,000	6,090	6,181	6,274	6,368
1014512000-900	CEMETERY OPENING & CLOSING	10,320	11,500	10,430	15,380	15,000		15,000	15,225	15,453	15,685	15,920
1014513000-900	MARKER INSTALLATIONS	2,480	2,993	2,510	2,670	2,500		2,500	2,538	2,576	2,615	2,654
1014514000-900	CEMETERY LINERS/VASES	2,420	6,176	2,450	5,474	5,500		5,500	5,583	5,667	5,752	5,838
1014515000-900	COLUMBARIUM ADMIN FEE	250	923	260	610	600		600	609	618	627	636
		2,306,237	2,255,997	2,316,574	2,483,947	2,261,700	58,718	2,320,418	2,505,227	2,542,805	2,580,948	2,619,662
						-2.4%	2.5%	0.2%	8.0%	1.5%	1.5%	1.5%
1014710000-900	RECREATION PROGRAMS	142,400	177,757	163,000	173,323	173,000		173,000	175,595	178,229	180,902	183,616
1014710001-900	RECREATION PRESCHOOL PROGRAMS	65,620	68,342	72,000	72,165	72,000		72,000	73,080	74,176	75,289	76,418
1014710002-900	RECREATION SUMMER ADVENTURE CAMPS	29,300	28,774	32,350	35,418	47,800		47,800	48,517	49,245	49,984	50,734
1014710003-900	RECREATION YOUTH PROGRAMS	-	-	-	-	-		-	-	-	-	-
1014710004-900	SENIORS CENTRE PROGRAMS	3,000	6,588	26,000	18,786	20,000		20,000	20,300	20,605	20,914	21,228
1014710005-900	SENIORS CENTRE MEMBERSHIPS	-	-	-	8,831	10,000		10,000	10,150	10,302	10,457	10,614
1014710006-900	SENIORS CENTRE FACILITY RENTAL	-	-	-	2,196	4,000		4,000	4,060	4,121	4,183	4,246
1014710007-900	SENIORS CENTRE SPECIAL EVENTS	-	-	-	976	1,000		1,000	1,015	1,030	1,045	1,061
1014710008-900	SENIORS RETAIL REVENUE	-	-	-	133	100		100	102	104	106	108
1014710010-900	SENIORS CENTRE DONATIONS	-	-	-	15,000	-		-	-	-	-	-
1014712001-900	CIVIC CENTRE - SPECIAL EVENTS	2,500	1,316	2,600	1,285	1,600		1,600	1,624	1,648	1,673	1,698
1014712002-900	CIVIC CENTRE - AUD/LOUNGE RENTAL	24,517	16,675	25,000	17,698	20,000		20,000	20,300	20,605	20,914	21,228
1014712003-900	CIVIC CENTRE - OTHER FEES	10,000	5,839	10,000	6,949	8,000		8,000	8,120	8,242	8,366	8,491
1014712004-900	CIVIC CENTRE - SOUND SYSTEM RENTAL	-	-	-	-	-		-	-	-	-	-
1014712005-900	CIVIC CENTRE - CMPTR KIOSK FEES	-	-	-	-	-		-	-	-	-	-
1014715001-900	ARENA EVENTS	-	532	-	232	-		-	-	-	-	-
1014715002-900	ICE SKATING	13,436	14,617	14,400	21,174	17,400		17,400	17,661	17,926	18,195	18,468
1014715003-900	SKATE SHOP RENTALS	3,600	2,800	5,124	3,600	3,600		3,600	3,654	3,709	3,765	3,821
1014715004-900	ICE RENTAL REVENUE	194,083	155,576	186,200	174,877	176,000		176,000	178,640	181,320	184,040	186,801
1014715005-900	ROLLERBLADING ADMISSIONS	-	-	-	-	-		-	-	-	-	-
1014715006-900	ARENA SOUND SYSTEM RENTAL	-	-	-	-	-		-	-	-	-	-
1014715007-900	SQUAMISH COUGARS REVENUE	21,880	15,638	-	8,917	12,000		12,000	12,180	12,363	12,548	12,736
1014715010-900	ARENA SIGN ADVERTISING	3,000	3,482	3,000	1,614	2,000		2,000	2,030	2,060	2,091	2,122
1014715011-900	ZAMBONI ADVERTISING	-	-	-	-	-		-	-	-	-	-
1014716000-900	CONCESSION REVENUES	-	-	-	-	-		-	-	-	-	-
1014719000-900	YOUTH PROGRAMMING	-	-	-	-	-		-	-	-	-	-
1014720000-900	PAVILLION RENTAL	-	-	-	-	-		-	-	-	-	-
1014720001-900	FIELD RENTAL REVENUE	1,200	960	1,220	3,070	3,000		3,000	3,045	3,091	3,137	3,184
1014720002-900	PARK RENTAL REVENUE	-	-	-	-	-		-	-	-	-	-
1014720003-900	ALL WEATHER FIELD LIGHT FEES	4,750	391	4,800	5,791	8,000		8,000	8,120	8,242	8,366	8,491
1014720004-900	TOURNAMENT USER FEES	2,500	2,382	2,530	1,860	2,000		2,000	2,030	2,060	2,091	2,122
1014720005-900	REGULAR FIELD USER FEES	2,000	1,335	2,020	2,870	1,520		1,520	1,543	1,566	1,589	1,613
1014720006-900	FIELD SET UP FEES	-	-	-	-	-		-	-	-	-	-
1014720007-900	FIELD CLEAN UP FEES	-	-	-	-	-		-	-	-	-	-
1014750001-900	SQ C C DAYCARE REVENUE	-	-	-	-	-		-	-	-	-	-
1014750002-900	BEER GARDEN FEES	1,400	2,871	1,420	660	1,200		1,200	1,218	1,236	1,255	1,274
1014750003-900	CAMPGROUND FEES	18,420	16,255	19,710	20,836	21,000		21,000	21,315	21,635	21,960	22,289
1014750004-900	FIELD CONCESSION FEES	200	250	210	150	200		200	203	206	209	212
1014750005-900	FIELD SUPPLIES REVENUE	-	-	-	-	-		-	-	-	-	-
1014750006-900	TRAIL EVENT FEES	-	-	-	5,246	5,300		5,300	5,380	5,461	5,543	5,626

DISTRICT OF SQUAMISH 2011 FIVE YEAR FINANCIAL PLAN - DRAFT - MARCH 8, 2011		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
1014750090-900	OTHER RECREATION	1,000	120	1,010		-		-	-	-	-	-
1014750091-900	SQUAMISH TRAILS SOCIETY MAPS	-	29	-				-	-	-	-	-
1014750095-900	LIABILITY INSURANCE PREMIUMS / FEES	460	13	470	(20)			-	-	-	-	-
1014750900-900	RECREATION CASH OVER/SHORT	220	(263)	230	(1,413)			-	-	-	-	-
		545,486	522,282	573,294	602,224	610,720	-	610,720	619,882	629,182	638,622	648,201
		2,851,723	2,778,279	2,889,868	3,086,171	2,872,420	58,718	2,931,138	3,125,109	3,171,987	3,219,570	3,267,863
						-0.6%	2.0%	1.4%	6.6%	1.5%	1.5%	1.5%
1015110000-900	OTHER REVENUE											
1015120000-900	BUSINESS LICENCES	163,440	165,184	165,080	176,475	200,000		200,000	203,000	206,045	209,136	212,273
1015120000-900	MUNICIPAL LICENCE PLATES	3,580	5,017	3,620	4,262	4,500		4,500	4,568	4,637	4,707	4,778
1015160000-900	DOG LICENCES	37,420	36,974	37,800	40,280	40,280		40,280	40,884	41,497	42,119	42,751
1015170000-900	BUILDING PERMITS	300,000	274,002	303,000	229,936	275,000		275,000	279,125	283,312	287,562	291,875
1015171000-900	DEVELOPMENT PERMIT FEES	24,020	16,923	24,270	25,391	40,000		40,000	40,600	41,209	41,827	42,454
1015172000-900	SUBDIVISION FEES	11,000	7,050	11,110	9,350	12,000		12,000	12,180	12,363	12,548	12,736
1015175000-900	SITE ALTERATION FEE	3,030	2,050	3,070	2,850	3,000		3,000	3,045	3,091	3,137	3,184
1015191000-900	FIRE DEPT PERMITS	3,000	6,274	3,030	4,850	3,000		3,000	3,045	3,091	3,137	3,184
1015192000-900	SIGN & VARIANCE PERMITS	3,740	2,790	3,780	4,650	4,500		4,500	4,568	4,637	4,707	4,778
1015194000-900	MISCELLANEOUS PERMITS	840	1,550	850	343	500		500	508	516	524	532
1015195000-900	REZONING FEES	60,000	48,621	60,600	11,225	60,000		60,000	60,900	61,814	62,741	63,682
1015196000-900	ROAD ALLOWANCE/SIDEWALK ENCROACHMEN	1,000	1,293	1,010	1,000	1,000		1,000	1,015	1,030	1,045	1,061
1015197000-900	COMMUNITY AMENITY FEES	140,000	340,000	40,000	40,000	40,000		40,000	40,600	41,209	41,827	42,454
1015200000-900	MUNICIPAL TICKET INFORMATION REVENUE	-	7,886	-	11,400	11,000		11,000	11,165	11,332	11,502	11,675
1015210000-900	BYLAW NOTICES	610	-	620	140	200		200	203	206	209	212
1015220000-900	DOG IMPOUND CHARGES AND FINES	13,500	14,695	13,640	15,680	14,000		14,000	14,210	14,423	14,639	14,859
1015240000-900	FALSE ALARM CHARGES	-	2,000	-	-	-		-	-	-	-	-
1015321000-900	R.C.M.P. BUILDING RENTAL	161,900	154,188	163,520	154,188	154,188		154,188	156,501	158,849	161,232	163,650
1015325000-900	PAY PHONE COMMISSIONS	40	13	50	29	-		-	-	-	-	-
1015351000-900	LAND LEASES	40,000	64,076	40,400	71,245	55,000		55,000	55,825	56,662	57,512	58,375
1015351001-900	SQUAMISH WOODWASTE LEASE	6,610	6,330	6,680	6,330	6,330		6,330	6,425	6,521	6,619	6,718
1015352000-900	SQ DAYS LOGGERS SPORT GROUND LEASE	400	400	410	400	400		400	406	412	418	424
1015353000-900	AIRPORT PROPERTY RENT	27,970	32,165	28,250	141,905	35,000		35,000	35,525	36,058	36,599	37,148
1015354000-900	FORESTRY BUILDING RENTAL INCOME	287,260	299,483	289,752	299,483	299,500		299,500	303,993	308,553	313,181	317,879
1015355000-900	MUNICIPAL BUILDING - 37950 CLEVELAND AVE	-	400	-	400	21,600		21,600	21,924	22,253	22,587	22,926
1015510001-900	ACTUARIAL VALUATIONS	88,370	111,965	136,315	136,315	136,315		136,315	138,360	140,435	142,542	144,680
1015610000-900	TAX PENALTIES	183,336	260,314	185,170	276,500	260,000		260,000	263,900	267,859	271,877	275,955
1015620000-900	TAX INTEREST	55,000	46,521	50,500	69,261	50,000		50,000	50,750	51,511	52,284	53,068
1015640000-900	MORTGAGE LIST / PROPERTY TAX ADMIN	-	7,051	-	6,962	7,000		7,000	7,105	7,212	7,320	7,430
1015990000-900	PHOTOCOPIES, MAPS, BYLAWS	3,000	1,615	3,030	642	500		500	508	516	524	532
1015990001-900	COM DEV MAPPING & PHOTOCOPYING FEES	-	1,267	2,000	588	600		600	609	618	627	636
1015992000-900	MISCELLANEOUS REVENUES	38,080	31,060	38,470	83,015	35,000		35,000	35,525	36,058	36,599	37,148
1015993000-900	MISC. REVENUE - SPECIAL ITEMS	-	49	-	-	-		-	-	-	-	-
1015993002-900	VICTIM SERVICES (VENDING MACHINE)	-	321	-	277	-		-	-	-	-	-
1015994000-900	FOI REQUEST FEES	240	839	250	712	400		400	406	412	418	424
	ADMIN COSTS RECOVERY				11,596	5,000		5,000	5,075	5,151	5,228	5,306
1015996000-900	CONTAMINATED SITE PROFILE FILING FEE	3,150	1,400	3,190	800	1,000		1,000	1,015	1,030	1,045	1,061
1015997000-900	FIRE DEPARTMENT FILE SEARCHES	1,000	470	1,010	460	450		450	457	464	471	478
1015998000-900	FILMING FEES	1,620	(14,213)	1,640	3,388	3,000		3,000	3,045	3,091	3,137	3,184

DISTRICT OF SQUAMISH 2011 FIVE YEAR FINANCIAL PLAN - DRAFT - MARCH 8, 2011		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
1015998500-900	LIBRARY DONATION PROGRAM	-	-	-	-	-	-	-	-	-	-	-
1015999000-900	CASH SHORT/OVER	-	(113)	-	202	-	-	-	-	-	-	-
1017520000-900	PROV GOV'T EMERGENCY TASK RECOVERY	-	27,548	-	50,256	42,600	-	42,600	43,240	43,888	44,548	45,216
		1,663,156	1,965,458	1,622,117	1,892,786	1,822,863	-	1,822,863	1,850,210	1,877,965	1,906,135	1,934,726
						12.4%	0.0%	12.4%	1.5%	1.5%	1.5%	1.5%
1015510000-900	RETURN ON INVESTMENT	102,910	70,125	72,000	172,273	150,000	-	150,000	152,250	154,534	156,852	159,205
						108.3%	0.0%	108.3%	1.5%	1.5%	1.5%	1.5%
1015915006-900	DONATIONS AND CONTRIBUTIONS	500	600	510	-	-	-	-	-	-	-	-
1015915007-900	DONATIONS - CHILD PROGRAM CONTRIBUTION	-	-	-	-	-	-	-	-	-	-	-
1015915008-900	DONATIONS - WILD AT ART	-	-	-	-	-	-	-	-	-	-	-
1015915009-900	DONATIONS - GARIBALDI DAY	-	-	-	-	-	-	-	-	-	-	-
1015915010-900	DONATIONS - METH COMMUNITY PROGRAM	-	-	-	-	-	-	-	-	-	-	-
1015915011-900	DONATIONS - SKATEBOARD PARK	-	-	-	-	-	-	-	-	-	-	-
1015915012-900	DONATIONS - ANIMAL CONTROL	-	-	-	-	-	-	-	-	-	-	-
1015915013-900	DONATIONS SQUAMISH EMERGENCY PROGRAM	-	500	-	555	-	-	-	-	-	-	-
1017700020-900	SSC - REIMBURSEMENT	-	-	35,000	35,000	-	-	-	-	-	-	-
		500	1,100	35,510	35,555	-	-	-	-	-	-	-
1016200000-900	PROV GOV'T SMALL COMMUNITY PROTECTION	380,666	380,666	60,442	60,442	381,000	(166,211)	214,789	218,011	221,281	224,600	227,969
1016200001-900	PROV GOV'T TRAFFIC FINE REVENUE SHARE	418,799	418,799	105,212	105,212	419,000	(182,789)	236,211	239,754	243,350	247,000	250,705
1016200002-900	PROV GOV'T WEST COAST RAILWAY HERITAGE	-	-	-	-	-	-	-	-	-	-	-
1016200003-900	CAPITAL WORKS FUND - DEFERRED REV	-	114,978	175,000	153,146	80,000	-	80,000	-	-	-	-
1016200004-900	SQ COMM.FOUNDATION - REST.JUSTICE GRAN	-	-	-	-	-	-	-	-	-	-	-
1017110000-900	VICTIMS ASSISTANCE PROGRAM	47,180	39,006	54,360	38,372	53,000	-	53,000	53,795	54,602	55,421	56,252
1017480000-900	BC HYDRO GRAFFITI PROGRAM	-	142	-	-	-	-	-	-	-	-	-
1017510008-900	PROV GOV'T DFA TASK 101949 CHEEKEYE DEB	-	33,236	-	-	-	-	-	-	-	-	-
10175420000-900	HOTEL ROOM TAX	-	-	-	93,186	90,000	-	90,000	91,350	92,720	94,111	95,523
1017610000-900	SLRD - RESCUE SERVICE (SEP) CONTRIB.	17,206	17,206	17,210	17,206	17,500	-	17,500	17,763	18,029	18,299	18,573
1017660000-900	PROV GOVT WEST NILE ASSISTANCE	18,000	2,075	-	-	-	-	-	-	-	-	-
1017670001-900	PROV GOVT BEAR AWARENESS PROGRAM	-	8,000	8,000	4,000	4,000	-	4,000	4,000	4,000	4,000	4,000
1017670004-900	PROV GOVT ENERGY INITIATIVES	-	-	10,000	10,000	-	-	-	-	-	-	-
1017670005-900	FRASER BASIN ENERGY PILOT PROGRAM	-	10,000	10,000	10,000	-	-	-	-	-	-	-
1017670008-900	CLIMATE ACTION REVENUE INCENTIVE PROGR	-	4,530	13,024	13,024	17,600	-	17,600	-	-	-	-
1017670009-900	BC HYDRO SUSTAINABLE COMMUNITY GRANT	-	7,500	7,500	-	-	-	-	-	-	-	-
1017670010-900	LONSDALE ENERGY CORP NUS	-	-	25,000	-	-	-	-	-	-	-	-
1017700010-900	SPIRIT OF BC SPONSORSHIPS	-	9,950	-	-	-	-	-	-	-	-	-
	SEA TO SKY COMMUNITY SERVICES	-	-	-	3,733	-	-	-	-	-	-	-
	CORPORATE AGREEMENT	-	-	-	10,000	-	-	-	-	-	-	-
1017700016-900	TOURISM BC MARKETING MATCHING	107,672	26,918	-	-	-	-	-	-	-	-	-
1017700019-900	FRASER BASIN / PROV OF BC BRIDGE TO FUTU	-	-	-	-	-	-	-	-	-	-	-
1017700022-900	MARINE STRATEGY	150,000	-	-	-	-	-	-	-	-	-	-
	PUBLIC TRANSIT/CORRIDOR TRAIL GRANT	-	-	-	416,781	-	-	-	-	-	-	-
1017700024-900	FEDERAL GOVT LEADERSHIP GRANT SR CTR	-	-	25,000	19,000	6,000	-	6,000	-	-	-	-
1017700025-900	LG INFR PLANNING GRANT - Asset Mgmt	-	-	-	10,000	-	-	-	-	-	-	-

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DISTRICT OF SQUAMISH 2011 FIVE YEAR FINANCIAL PLAN - DRAFT - MARCH 8, 2011		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
	JEPP GRANT - SEP '10 APPROVAL - Emergency Ops Training						4,858	4,858				
	JEPP GRANT - SEP '11 APPROVAL PENDING - E Team Training						1,616	1,616				
	JEPP GRANT - SEP '11 APPROVAL PENDING - Exercise						7,581	7,581				
	MULTI CULTURAL GRANT - LIBRARY					8,000		8,000				
								-				
		1,139,523	1,073,006	510,748	964,102	1,076,100	(334,945)	741,155	624,673	633,982	643,431	653,022
						110.7%	-65.6%	45.1%	-15.7%	1.5%	1.5%	1.5%
	TOTAL REVENUE (EXCLUDING TRFS IN)	23,069,572	23,226,124	23,640,231	24,660,717	7,332,998	(276,227)	25,031,605	26,591,816	26,905,305	27,248,945	27,678,300
1019110000-900	TRANSFERS FROM SURPLUS	-	-	(21,683)	-							
	Reclass budget error from 1028210032 - Contr for SSC Debt For Election, LT Financial Plan, Insurance Appraisals			170,000	170,000	50,000	120,000	170,000	50,000	50,000	50,000	50,000
							112,000	112,000				
1019120000-900	TRANSFER IN FROM PROVISION FOR FUTURE	-	-	40,000	-	98,819		98,819				
	Reclass budget error from 1028210004 - Reserve for future			140,000	140,000			-				
1019270000-900	TRANSFER FROM OWN RESERVES	487,440	111,661	316,906	316,906			-				
	Reclass budget error from 1028210031 = Salary reserve			276,800	276,800			-				
	TRANSFER FROM SPIRIT COMMITTEE				439			-				
	TRANSFER FROM AMENITY FUND				525,322			-				
	TRANSFER FROM AIRPORT PROVISION						9,000	9,000				
	TRANSFER FROM CYCLIC ACTIVITY FUND									50,000		
1019510000-900	TRANSFER FROM CARBON NEUTRAL RESERVE	-	10,000	-				-				
1019520000-900	CLIMATE ACTION CHARTER	-	-	40,000				-				
								-				
		487,440	121,661	962,023	1,429,467	148,819	241,000	389,819	50,000	50,000	100,000	50,000
						-84.5%	25.1%	-59.5%	-87.2%	0.0%	100.0%	-50.0%
	TRANSFERS FROM OTHER FUNDS	-	-	-	-	-	-	-	-	-	-	-
								-				
		23,557,012	23,347,785	24,602,254	26,090,184	7,481,817	(35,227)	25,421,424	26,641,816	26,955,305	27,348,945	27,728,300
		6,955,431.00	7,210,874.00	6,458,996.00	7,550,256.00	Total Revenue and Transfers In, without General Tax						

DISTRICT OF SQUAMISH
2011 FIVE YEAR FINANCIAL PLAN - DRAFT - MARCH 8, 2011

		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
LEGISLATIVE												
1021110100-100	MAYOR INDEMNITY	46,900	46,912	47,945	44,758	38,330	4,835	43,165	48,000	48,720	49,451	50,193
1021120100-100	COUNCIL INDEMNITY	140,770	141,177	144,646	134,628	110,390	8,314	118,704	132,000	133,980	135,990	138,030
	BENEFITS/PAYROLL COSTS					64,254		64,254	65,218	66,196	67,189	68,197
1021130500-900	COMMITTEE EXPENSES	12,000	8,762	8,000	6,697	8,000		8,000	8,120	8,242	8,366	8,491
1021140210-210	CONFERENCES & CONVENTIONS	35,000	38,863	30,000	14,636	25,000		25,000	25,375	25,756	26,142	26,534
1021140213-213	MAYOR'S TELEPHONE	10,000	13,301	15,000	9,923	10,000		10,000	10,150	10,302	10,457	10,614
1021140500-900	COUNCIL WORKSHOP	4,000	5,442	5,000	4,149	5,000		5,000	5,075	5,151	5,228	5,306
1021150221-221	MAYOR PUBLIC RELATIONS	5,000	2,163	5,050	4,638	5,000		5,000	5,075	5,151	5,228	5,306
1021160221-221	LEGISLATIVE PUBLIC RELATIONS	15,000	4,026	10,000	8,093	8,500		8,500	8,628	8,757	8,888	9,021
1021170221-221	OTHER PUBLIC RELATIONS PROMOTIONS	35,000	29,569	30,000	26,187	30,000		30,000	30,450	30,907	31,371	31,842
1021180221-221	SENIOR CITIZENS' BANQUET	3,200	3,198	3,200	2,945	3,000		3,000	3,045	3,091	3,137	3,184
1021190221-221	SCHOLARSHIPS	2,000	2,000	2,000	2,000	2,000		2,000	2,030	2,060	2,091	2,122
		308,870	295,413	300,841	258,654	309,474	13,149	322,623	343,166	348,313	353,538	358,840
				-2.6%		2.9%	4.4%	7.2%	6.4%	1.5%	1.5%	1.5%

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GENERAL ADMINISTRATION												
1021200100-100	CHIEF ADMIN OFFICE SALARIES	239,680	314,401	284,291	373,791	225,143		225,143	228,520	231,948	235,427	238,958
	BENEFITS/PAYROLL COSTS					40,868		40,868	41,481	42,103	42,735	43,376
1021200150-150	VACATION NOT TAKEN - PAY OUT	-	-	-	6,880			-	-	-	-	-
1021200151-151	ANNUAL HOLIDAYS (TIME OFF)	-	16,818	-	8,176			-	-	-	-	-
1021200152-152	STATUTORY HOLIDAYS	-	7,180	-	8,760			-	-	-	-	-
1021200154-154	PAID SICK LEAVE	-	279	-				-	-	-	-	-
	S.T. CAO Office Salary and Benefits	239,680	338,678	284,291	397,606	266,011	-	266,011	270,001	274,051	278,162	282,334
1021210100-100	CORPORATE SERVICES SALARIES	575,001	524,293	626,054	668,566	538,015		538,015	546,085	554,276	562,590	571,029
	BENEFITS & PAYROLL COSTS					155,318		155,318	157,648	160,013	162,413	164,849
1021210150-150	HOLIDAY PAY PAYOUT	-	3,981	-	19,872			-	-	-	-	-
1021210151-151	ANNUAL HOLIDAYS (TIME OFF)	-	36,693	-	22,059			-	-	-	-	-
1021210152-152	STATUTORY HOLIDAYS	-	21,491	-	27,207			-	-	-	-	-
1021210154-154	PAID SICK LEAVE	-	10,876	-	7,203			-	-	-	-	-
1021210163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	1,773	-				-	-	-	-	-
	S.T. Corporate Office Salary and Benefits	575,001	599,107	626,054	744,908	693,333	-	693,333	703,733	714,289	725,003	735,878
	Total CAO & Corporate Salary and Benefits	814,681	937,785	910,345	1,142,514	959,344	-	959,344	973,734	988,340	1,003,165	1,018,212
1021210190-190	STAFF RECRUITMENT	-	-	-				-	-	-	-	-
1021210210-210	CONVENTIONS	9,000	9,165	9,000	8,270	7,000		7,000	7,105	7,212	7,320	7,430
1021210211-211	TRAVEL	2,000	1,444	2,000	1,789	2,000	COW Meetings - BC	2,000	2,030	2,060	2,091	2,122
1021210221-221	ADVERTISING	12,000	13,638	12,000	15,448	14,000		14,000	14,210	14,423	14,639	14,859
1021210231-231	CONTRACT SERVICES	80,000	61,859	80,000	50,158	72,000	5,000	77,000	78,155	79,327	80,517	81,725
1021210231-900	CONTRACT SERVICES	-	-	-				-	-	-	-	-
1021210232-232	LEGAL FEES	175,000	167,487	190,000	181,861	190,000		190,000	192,850	195,743	198,679	201,659
1021210233-233	LABOUR RELATIONS	-	-	-				-	-	-	-	-
1021210234-234	COURSES	5,000	2,993	5,000	2,102	6,500		6,500	6,598	6,697	6,797	6,899
1021210236-236	COMPUTER SOFTWARE LICENCE/MAINT	10,200	10,140	10,200	9,980	10,000		10,000	10,150	10,302	10,457	10,614
1021210240-240	ASSOCIATION DUES	5,300	4,835	5,300	4,911	5,300		5,300	5,380	5,461	5,543	5,626
1021210242-900	RECORDS MANAGEMENT	-	-	-				-	-	-	-	-
1021210253-253	EQUIPMENT MAINTENANCE	7,000	5,433	13,760	6,099	13,000		13,000	13,195	13,393	13,594	13,798
1021210264-900	LEASES	3,000	1,160	3,000	2,095	3,000		3,000	3,045	3,091	3,137	3,184
1021210500-500	OFFICE SUPPLIES	10,000	8,126	9,000	8,575	9,000		9,000	9,135	9,272	9,411	9,552
1021210590-100	MISCELLANEOUS	-	-	-			Marketing	-	-	-	-	-
1021210590-590	MISCELLANEOUS	12,000	8,926	10,000	11,594	10,000	4,200	14,200	14,413	14,629	14,848	15,071
		330,500	295,206	349,260	302,882	341,800	9,200	351,000	356,266	361,610	367,033	372,539
		1,145,181	1,232,991	1,259,605	1,445,396	1,301,144	9,200	1,310,344	1,330,000	1,349,950	1,370,198	1,390,751
						3.3%	0.7%	4.0%	1.5%	1.5%	1.5%	1.5%

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HUMAN RESOURCES												
1021211100-100	SALARIES	165,451	144,670	177,180	195,018	213,714		213,714	216,920	220,174	223,477	226,829
	BENEFITS/PAYROLL COSTS					39,133		39,133	39,720	40,316	40,921	41,535
1021211150-150	VACATION NOT TAKEN - PAY OUT	-	-	-	1,974	-	-	-	-	-	-	-
1021211151-151	ANNUAL HOLIDAYS (TIME OFF)	-	12,479	-	12,467	-	-	-	-	-	-	-
1021211152-152	STATUTORY HOLIDAYS	-	6,311.00	-	8,784	-	-	-	-	-	-	-
1021211154-154	PAID SICK LEAVE	-	1,089	-	454	-	-	-	-	-	-	-
	SUB TOTAL SALARY & BENEFITS	165,451	164,549	177,180	218,698	252,847	-	252,847	256,640	260,490	264,398	268,364
1021211210-210	COURSES & CONVENTIONS	1,520	1,980	1,800	542	1,000	-	1,000	1,015	1,030	1,045	1,061
1021211211-211	TRAVEL	1,010	107	1,030	719	1,030	-	1,030	1,045	1,061	1,077	1,093
1021211231-231	CONTRACT SERVICES	10,000	2,427	5,100	2,799	5,100	-	5,100	5,177	5,255	5,334	5,414
1021211233-233	LABOUR RELATIONS / NEGOTIATIONS	30,000	51,412	30,300	53,412	30,300	-	30,300	30,755	31,216	31,684	32,159
1021211234-234	ORGANIZATIONAL TRAINING & DEVELOPMENT	21,200	21,639	13,100	4,966	8,000	10,000	18,000	18,270	18,544	18,822	19,104
1021211235-235	EMPLOYEE SOCIAL / WELLNESS	5,000	5,280	5,050	3,054	4,000	-	4,000	4,060	4,121	4,183	4,246
1021211236-236	HEALTH & SAFETY COMMITTEE	5,000	1,811	5,050	2,164	5,000	-	5,000	5,075	5,151	5,228	5,306
1021211237-237	EMPLOYEE RECOGNITION / SERVICE PINS	1,010	749	1,030	2,855	2,000	-	2,000	2,030	2,060	2,091	2,122
1021211238-900	MEDICAL/ATTENDANCE MANAGEMENT			-	9,279	-	9,000	9,000	9,135	9,272	9,411	9,552
1021211240-240	ASSOC DUES / MEMBERSHIPS	1,220	410	955	782	500	-	500	508	516	524	532
1021211500-500	OFFICE SUPPLIES	1,010	1,012	1,030	911	1,000	-	1,000	1,015	1,030	1,045	1,061
1021211590-590	STAFF RECRUITMENT	20,000	17,938	15,200	17,831	15,500	-	15,500	15,733	15,969	16,209	16,452
	TOTAL CORE	262,421	269,314	256,825	318,010	326,277	19,000	345,277	350,458	355,715	361,051	366,466
						27.0%	7.4%	34.4%	1.5%	1.5%	1.5%	1.5%
NON-RECURRING												
Special Project	OH&S Compliance Audit					-	25,000	25,000				
	TOTAL NON-RECURRING	-	-	-	-	-	25,000	25,000	-	-	-	-
	TOTAL HUMAN RESOURCES	262,421	269,314	256,825	318,010	326,277	44,000	370,277	350,458	355,715	361,051	366,466
				-2.1%		27.0%	17.1%	44.2%	-5.4%	1.5%	1.5%	1.5%

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PROPERTIES MANAGEMENT												
1021213100-100	SALARIES					75,546		75,546	76,679	77,829	78,996	80,181
1021213100-130	BENEFITS					18,343		18,343	18,618	18,897	19,180	19,468
1021213151-151	ANNUAL HOLIDAY					-		-	-	-	-	-
1021213152-152	STATUTORY HOLIDAYS					-		-	-	-	-	-
1021213154-154	PAID LEAVES					-		-	-	-	-	-
	Sub Total Salaries Property Mgmt	-	-	-	-	93,889	-	93,889	95,297	96,726	98,176	99,649
1021213210-210	CONVENTIONS					750		750	761	772	784	796
1021213211-211	TRAVEL					500		500	508	516	524	532
1021213231-231	CONTRACT SERVICES					-		-	-	-	-	-
1021213234-234	TRAINING & EDUCATION					750		750	761	772	784	796
1021213500-500	SUPPLIES					500		500	508	516	524	532
1021213253-253	EQUIPMENT MAINTENANCE					-		-	-	-	-	-
1021213590-590	MISCELLANEOUS					1,000		1,000	1,015	1,030	1,045	1,061
102123599-900	COST ALLOCATED TO FACILITIES					(97,389)		(97,389)	(98,850)	(100,332)	(101,837)	(103,366)
		-	-	-	-	-	-	-	-	-	-	-
MUNICIPAL HALL												
1021214100-100	BUILDING MTCE JANITOR	35,540	39,571	35,900	37,631	22,318		22,318	22,653	22,993	23,338	23,688
	BENEFITS & PAYROLL COSTS					-		-	-	-	-	-
1021214233-233	CONTRACT SECURITY PATROLS	7,740	14,723	12,320	14,863	8,640		8,640	8,770	8,902	9,036	9,172
1021214251-900	BUILDING RENOVATIONS	-	-	-	0	-	MH Roof Repair	-	-	-	-	-
1021214252-900	BUILDING MTCE OTHER	67,460	64,127	68,140	49,577	48,562	2,300	50,862	51,625	52,399	53,185	53,983
1021214550-900	BUILDING UTILITIES	26,400	29,265	26,670	30,589	31,096	-	31,096	31,562	32,035	32,516	33,004
	PRO-RATA ALLOCATION - FACILITIES MGMT					8,557		8,557	8,685	8,815	8,947	9,081
		137,140	147,686	143,030	132,660	119,173	2,300	121,473	123,295	125,144	127,022	128,928
FORESTRY BUILDING												
1021215100-100	FORESTRY BLDG JANITOR	-	-	-	-	-		-	-	-	-	-
1021215233-233	FORESTRY BLDG CONTRACT SECURITY PATROL	-	-	-	-	-		-	-	-	-	-
1021215252-900	FORESTRY BLDG MTCE OTHER	4,600	-	4,650	1,532	-		-	-	-	-	-
1021215550-900	FORESTRY BLDG UTILITIES	31,930	26,976	27,750	27,765	4,600		4,600	4,669	4,739	4,810	4,882
1021215989-900	FORESTRY BLDG OPERATING COST REPAYMENT	48,000	71,541	-	-	28,216		28,216	28,639	29,069	29,505	29,948
	PRO-RATA ALLOCATION - FACILITIES MGMT					-		-	-	-	-	-
		84,530	98,517	32,400	29,297	32,816	-	32,816	33,308	33,808	34,315	34,830
ARTS COUNCIL												
1021216252-900	ARTS COUNCIL BUILDING MAINTENANCE	10,100	11,058	10,210	9,638	9,790	-	9,790	9,937	10,086	10,237	10,391
DROP IN CENTRE												
1021217252-900	DROP IN CENTRE BUILDING MAINTENANCE	5,050	564	1,000	732	1,150	-	1,150	1,167	1,185	1,203	1,221
1021217550-900	DROP IN CENTRE UTILITIES	2,100	6,932	2,100	9,553	7,358	-	7,358	7,468	7,580	7,694	7,809
	PRO-RATA ALLOCATION - FACILITIES MGMT					-		-	-	-	-	-
		7,150	7,496	3,100	10,285	8,508	-	8,508	8,635	8,765	8,897	9,030
CLEVELAND PROPERTY - PARKSIDE												
	MAINTENANCE		-	-	92	2,000	-	2,000	2,030	2,060	2,091	2,122
		238,920	264,757	188,740	181,972	172,287	2,300	174,587	177,205	179,863	182,562	185,301

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FINANCIAL SERVICES						-8.7%	1.2%	-7.5%	1.5%	1.5%	1.5%	1.5%
1021220100-100	SALARIES	617,640	506,593	661,348	532,884	591,176	(20,000)	571,176	628,061	637,482	647,044	656,750
	BENEFITS/PAYROLL COSTS					151,927		151,927	161,569	163,993	166,453	168,950
1021220150-150	VACATION NOT TAKEN - PAY OUT	-	2,365	-	19,731			-				
1021220151-151	ANNUAL HOLIDAYS (TIME OFF)	-	52,981	-	25,953			-				
1021220152-152	STATUTORY HOLIDAYS	-	23,464	-	22,438			-				
1021220154-154	PAID SICK LEAVE	-	24,917	-	6,900			-				
1021220163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-	-			-				
	Sub Total Salaries and Benefits	617,640	610,320	661,348	607,906	743,103	(20,000)	723,103	789,630	801,475	813,497	825,700
1021220210-210	CONVENTIONS	-	-	-	-	2,600		2,600	2,639	2,679	2,719	2,760
1021220211-211	TRAVEL	1,090.00	338.00	-	129	500		500	508	516	524	532
1021220221-221	ADVERTISING	4,380.00	5,718.00	4,430	3,304	3,500		3,500	3,553	3,606	3,660	3,715
1021220231-231	AUDITING	66,125.00	58,093.00	58,190	113,804	62,000		62,000	62,930	63,874	64,832	65,804
1021220233-100	CONTRACT SERVICES			-		5,400		5,400	5,481	5,563	5,646	5,731
1021220233-233	CONTRACT SERVICES	6,980.00	18,434.00	4,500	35,379			-	-	-	-	-
1021220234-100	COURSES AND CONERENCES	-	-	-	-			-	-	-	-	-
1021220234-234	COURSES AND CONFERENCES	6,440	3,218	6,440	5,994	5,000		5,000	5,075	5,151	5,228	5,306
1021220240-240	ASSOC. DUES / SUBSCRIPTIONS	4,220	3,917	4,270	3,703	4,000		4,000	4,060	4,121	4,183	4,246
1021220253-253	EQUIPMENT MAINTENANCE	1,350	2,964	3,370	1,953	2,500		2,500	2,538	2,576	2,615	2,654
1021220500-500	OFFICE SUPPLIES	27,280	28,301	27,560	20,001	23,000		23,000	23,345	23,695	24,050	24,411
1021220590-900	MISCELLANEOUS			-		1,500		1,500	1,523	1,546	1,569	1,593
1021220590-590	SOFTWARE LICENSING & SUPPORT	30,630	39,370	30,940	12,683	26,000		26,000	26,390	26,786	27,188	27,596
	2009 Accrual Corrections				(105,620)				-	-	-	-
	Total Core - Financial Services	766,135	770,673	801,048	699,235	879,103	(20,000)	859,103	927,672	941,588	955,711	970,048
SPECIAL PROJECT - NON RECURRING						9.7%	-2.5%	7.2%	8.0%	1.5%	1.5%	1.5%
	Long Range Financial Plan							50,000				
	Appraisals for Insurance Purposes							12,000				
	TOTAL SPECIAL PROJECTS - NON-RECURRING	-	-	-	-	-		62,000	-	-	-	-
								-				
	TOTAL FINANCIAL SERVICES	766,135	770,673	801,048	699,235	879,103	42,000	921,103	927,672	941,588	955,711	970,048

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INFORMATION SYSTEMS												
1021260100-100	INFORMATION SYSTEMS PERSONNEL	318,150.00	211,792.00	254,094	252,291	177,088		177,088	204,131	207,356	210,632	213,960
	BENEFITS/PAYROLL COSTS					44,969		44,969	50,206	50,999	51,805	52,624
1021260150-150	VACATION NOT TAKEN - PAY OUT	-	1,247.00	-	2,824			-				
1021260151-151	ANNUAL VACATION	-	16,596.00	-	6,634			-				
1021260152-152	STATUTORY HOLIDAYS	-	9,789.00	-	9,832			-				
1021260154-154	PAID SICK LEAVE	-	5,738.00	-	1,855			-				
1021260163-163	LEAVE OF ABSENCE	-	-	-	-			-				
	s.t. INFORMATION SYSTEM SALARIES & BENE	318,150.00	245,162.00	254,094.00	273,435.54	222,057.00	-	222,057.00	254,337.00	258,355.00	262,437.00	266,584.00
1021260210-210	CONVENTIONS	6,500.00	3,333.00	6,570	3,991	2,000		2,000	2,030	2,060	2,091	2,122
1021260211-211	TRAVEL	3,140.00	2,486.00	3,180	6,301	7,000		7,000	7,105	7,212	7,320	7,430
1021260233-233	CONTRACT SERVICES	18,180.00	111,690.00	108,370	98,896	60,000		60,000	60,900	61,814	62,741	63,682
1021260234-234	COURSES	11,010.00	8,994.00	11,130	9,751	11,000		11,000	11,165	11,332	11,502	11,675
1021260237-900	TEK SYSTEMS	-	-	-	-			-	-	-	-	-
1021260239-239	SYSTEM OPERATION & MTCE	19,740.00	25,534.00	19,940	25,262	25,000		25,000	25,375	25,756	26,142	26,534
1021260240-240	ASSOCIATION DUES/MEMBERSHIPS	3,720.00	-	3,760	218	500		500	508	516	524	532
1021260253-100	EQUIPMENT MAINTENANCE	-	-	-	-			-	-	-	-	-
1021260253-253	EQUIPMENT MAINTENANCE	109,000	81,938	295,300	144,785	180,000		180,000	182,700	185,441	188,223	191,046
1021260254-900	LICENSE REQUIREMENTS - EXISTING	39,640	36,342	40,040	1,997	45,000		45,000	45,675	46,360	47,055	47,761
1021260255-900	SOFTWARE LICENSES - NEW	32,000	27,387	52,320	47,852	75,000		75,000	45,000	45,675	46,360	47,055
1021260256-900	TELECOM	12,120	13,087	10,750	8,392	10,000		10,000	10,150	10,302	10,457	10,614
1021260590-590	MISCELLANEOUS	-	-	-	664			-				
	TOTAL INFORMATION SYSTEMS	573,200	555,953	805,454	621,544	637,557	-	637,557	644,945	654,823	664,852	675,035
GENERAL GOVERNMENT/OTHER						-20.8%	0.0%	-20.8%	1.2%	1.5%	1.5%	1.5%
1021900590-900	MISC RETIREMENT BENEFITS	-	-	-	-			-				
1021910212-900	POSTAGE	15,680	10,882	15,680	16,194	16,000		16,000	16,240	16,484	16,731	16,982
1021910213-213	TELEPHONE	55,000	65,848	55,550	63,209	60,000		60,000	60,900	61,814	62,741	63,682
1021910234-900	ORGANIZATIONAL TRAINING & DEVELOPMENT	-	-	-	-			-	-	-	-	-
1021910235-900	EMPLOYEE SOCIAL/WELLNESS	-	-	-	-			-	-	-	-	-
1021910240-900	ASSOCIATION DUES	10,720	10,471	10,830	13,467	13,000		13,000	13,195	13,393	13,594	13,798
1021910264-900	CONSULTANTS-RCMP/SEP NEW BUILDING	-	-	-	-			-	-	-	-	-
1021910591-900	ELECTIONS/REFERENDUMS	-	-	-	-			-	-	-	-	-
1021910599-100	SQUAMISH SERVICE INITIATIVE	-	-	-	-			-	-	-	-	-
1021910599-590	SQUAMISH SERVICE INITIATIVE	-	-	-	-			-	-	-	-	-
1021930238-900	INSURANCE	338,350	318,264	338,350	341,311	354,900		354,900	360,224	365,627	371,111	376,678
1021930500-900	RISK MANAGEMENT PROGRAM	-	-	-	-			-	-	-	-	-
1021930590-900	HEALTH AND SAFETY COMMITTEE	-	-	-	-			-	-	-	-	-
1021940100-100	FINANCE ADMIN SALARIES LATE HALL OPENING	-	-	-	-			-	-	-	-	-
1021940211-900	GEN GOV'T VEHICLE	-	-	-	-			-	-	-	-	-
1021940238-900	CLAIMS	50,037	28,810	50,550	36,333	50,000		50,000	50,000	50,000	50,000	50,000
1021940594-900	FILMING COSTS				3,760			-	-	-	-	-
	Misc - accrual correction				(61,184)			-	-	-	-	-
1021950083-900	DOWNTOWN SQUAMISH BUSINESS IMPROVEM	45,000	45,000	45,000	45,000	45,000		45,000	45,000	45,000	45,000	45,000
		514,787	479,275	515,960	458,090	538,900	-	538,900	545,559	552,318	559,177	566,140
							0.0%	4.4%	1.2%	1.2%	1.2%	1.2%

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		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
1021300231-100	CORPORATE PROJECTS NON-RECURRING			185,000				-				
	SERVICE SQUAMISH INIATIVE				72,757			-				
	FACILITIES MANGEMENT PLAN				15,873			-				
	FLEET MANAGEMENT PLAN				16,323			-				
	INFRASTRUCTURE MANAGEMENT PLAN				142,664			-				
	BEAVER STUDY			10,000	9,917			-				
	BUSINESS CASE INCENTIVE FUND							-	150,000			
	ELECTIONS						50,000	50,000				50,000
	MARINE MANAGEMENT STRATEGY						20,000	20,000				
	CARBON OFFSET COSTS							-	40,000			
	CORE SERVICE REVIEWS						50,000	50,000				
	EXEMPT SALARY REVIEW						-	-				
	Provision for Projects - Yr 3 - 5							-		200,000	200,000	200,000
1021300231-231	CONTRACT SERVICES	-	5,498	-				-				
								-				
		-	5,498	195,000	257,534	-	120,000	120,000	190,000	200,000	200,000	250,000
						-100.0%	61.5%	-38.5%	58.3%	5.3%	0.0%	25.0%
1021990980-900	COST ALLOCATION TO WATER	(154,090)	(154,090)	(155,640)	(155,640)	(177,837)		(177,837)	(242,734)	(248,265)	(250,528)	(269,326)
1021990981-900	COST ALLOCATION TO SEWER	(154,090)	(154,090)	(155,640)	(155,640)	(177,837)		(177,837)	(242,734)	(248,265)	(250,528)	(269,326)
		(308,180)	(308,180)	(311,280)	(311,280)	(355,674)	-	(355,674)	(485,468)	(496,530)	(501,056)	(538,652)
						14.3%	0.0%	14.3%	36.5%	2.3%	0.9%	7.5%
	NET GENERAL GOVERNMENT	3,501,334	3,565,694	4,012,193	3,929,155	3,809,068	230,649	4,039,717	4,023,537	4,086,040	4,146,033	4,223,929
						-5.1%	5.7%	0.7%	-0.4%	1.6%	1.5%	1.9%

		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
COMMUNITY ENHANCEMENT & GRANTS IN AID						CEG	GIA	-	95,000	96,425	97,871	99,339
1021950001-900	HOWE SOUND DRY GRAD	4,293	4,201	2,850	3,559		4,921	4,921				
1021950004-900	ROTARY CLUB	-	-	470	470							
1021950010-900	SQUAMISH DAYS LOGGERS SPORTS CHRISTMAS CARE FUND	2,389	2,389	1,913	1,425		3,500	3,500				
1021950015-900	ROYAL CANADIAN LEGION DIAMOND HEAD BR	869	747	870	832		870	870				
1021950017-900	BIG BROTHERS & BIG SISTERS	5,000	5,000	-	-			-				
1021950018-900	SOUTH ASIAN WOMENS GROUP	5,000	5,000	-	-			-				
1021950020-900	CANADIAN CANCER SOCIETY	1,220	1,220	2,964	2,266		5,217	5,217				
1021950024-900	SQUAMISH CHAMBER OF COMMERCE	-	5,605	5,605	-			-				
1021950027-900	HOWE SOUND SECONDARY RCMP YOUTH ACA	975	975	975	975	975		975				
1021950028-900	SQUAMISH ARTS COUNCIL	5,000	5,000	15,000	15,000	15,000		15,000				
1021950037-900	ROYAL CANADIAN AIR CADETS	4,179	4,179	213	184	1,000	250	1,250				
1021950039-900	WHIPPET CLUBS OF B.C.	1,018	1,008	3,600	3,528		1,075	1,075				
1021950048-900	HOWE SOUND PERFORMING ARTS	2,500	2,650	-	-			-				
1021950049-900	SQUAMISH RCMP / FIREFIGHTERS ASSOC'S	319	319	575	575			-				
1021950060-900	SQUAMISH WOMEN'S CENTRE	5,000	5,000	10,000	10,000	10,000		10,000				
1021950073-900	SQUAMISH YACHT CLUB	-	(60,000)	-	-			-				
1021950080-900	SQUAMISH YOUTH TRIATHLON	925	-	1,038	1,038		1,115	1,115				
	DOWNTOWN SQUAMISH BIA - Reclassified to Other Gen Govt - not a grant							-				
1021950089-900	SQUAMISH BMX RACING CLUB	8,000	8,000	-	-			-				
1021950095-900	SQUAMISH FOOD BANK SOCIETY	7,000	7,000	10,000	10,000	10,000		10,000				
1021950100-900	OTHER MISC GIA	1,477	-	-	-			-				
1021950110-900	SQUAMISH MINOR HOCKEY	6,336	6,336	-	-			-				
1021950111-900	MAMQUAM RIVER ACCESS SOCIETY	1,000	1,000	-	-			-				
1021950112-900	GREENER FOOTPRINTS	-	10,000	-	-			-				
1021950113-900	BLACK TUSK CALEDONIA			1,465	1,462			-				
1021950114-900	SQUAMISH HOSPICE			5,000	5,000			-				
1021950115-900	ST. JEAN BAPTISTE DAY EVENT			-	125			-				
1021950510-900	WILD AT ART	15,000	15,000	-	-			-				
	HOWE SOUND CURLING CLUB					23,000		23,000				
	EAGLE WATCH PROGRAM					1,500		1,500				
	CANADA DAY CELEBRATION					2,000	2,000	4,000				
	SQUAMISH CLIMATE ACTION NETWORK (CAN)					2,500	541	3,041				
	ALANO CLUB					5,000		5,000				
	SQUAMISH COMMUNITY FOUNDATION					5,000		5,000				
		77,500	30,629	62,538	57,439	75,975	19,489	95,464	95,000	96,425	97,871	99,339
	GRANTS TO PARTNERS & FOR ECONOMIC INITIATIVES											
	SSC											
	Tourism Squamish											
	WCRP - Advertising											
		-	-	-	-	-	-	-	-	-	-	-
	TOTAL AID TO COMMUNITY & PARTNERS	77,500	30,629	62,538	57,439	75,975	19,489	95,464	95,000	96,425	97,871	99,339
							31.2%	52.6%	-0.5%	1.5%	1.5%	1.5%

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		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
LIBRARY SERVICES												
1021951100-100	BUILDING MAINT - JANITOR	30,360	29,055	31,574	29,726	31,574		31,574	32,048	32,529	33,017	33,512
1021951110-110	LIBRARY SALARIES	601,000	503,395	625,040	569,996	512,343		512,343	520,028	527,828	535,745	543,781
1021951120-120	LIBRARY SALARIES - SUMMER STUDENTS	-	-	-				-	-	-	-	-
	BENEFITS/PAYROLL COSTS					129,572		129,572	131,516	133,489	135,491	137,523
1021951150-150	VACATION NOT TAKEN - PAY OUT	-	12,809	-	11,924			-				
1021951151-151	ANNUAL HOLIDAYS (TIME OFF)	-	27,728	-	22,759			-				
1021951152-152	STATUTORY HOLIDAYS	-	23,483	-	27,777			-				
1021951154-154	PAID SICK LEAVE	-	10,418	-	8,299			-				
1021951163-163	LOA (PAID & UNPAID) INCLUDES UNPAID WCB	-	-	-				-				
		631,360	606,888	656,614	670,481	673,489	-	673,489	683,592	693,846	704,253	714,816
1021951001-900	LIBRARY - GRANT FOR BOOKS ETC	69,300	69,300	70,000	70,000	70,000	2,100	72,100	73,182	74,280	75,394	76,525
1021951002-900	LIBRARY - MULTICULTURALISM GRANT	-	-	-			8,000	8,000	8,120	8,242	8,366	8,491
1021951233-233	LIBRARY CONTRACT SERVICES	-	-	-				-	-	-	-	-
1021951234-234	LIBRARY TRAINING	2,560	359	2,590		2,500		2,500	2,538	2,576	2,615	2,654
1021951236-900	LIBRARY SOFTWARE SUPPORT MTCE FEES	1,160	1,218	1,180		1,200		1,200	1,218	1,236	1,255	1,274
1021951245-900	LIBRARY RENT	-	-	-				-	-	-	-	-
1021951252-100	LIBRARY - LABOUR	-	-	-				-	-	-	-	-
1021951252-520	LIBRARY - VEHICLE/EQUIPMENT	-	-	-				-	-	-	-	-
1021951252-530	LIBRARY - MATERIAL	-	-	-				-	-	-	-	-
1021951252-900	LIBRARY MAINTENANCE	37,755	37,332	38,140	30,313	37,250		37,250	37,809	38,376	38,952	39,536
1021951550-900	LIBRARY UTILITIES	16,020	14,631	16,190	15,370	16,000		16,000	16,240	16,484	16,731	16,982
1021951590-900	LIBRARY DONATION PROGRAM	-	-	-				-	-	-	-	-
	PRO-RATA ALLOCATION - FACILITIES MGMT					6,778		6,778	6,880	6,983	7,088	7,194
	TOTAL LIBRARY SERVICES	758,155	729,728	784,714	786,164	807,217	10,100	817,317	829,579	842,023	854,654	867,472
						2.9%	1.3%	4.2%	1.5%	1.5%	1.5%	1.5%
		4,336,989	4,326,051	4,859,445	4,772,758	4,692,260	260,238	4,952,498	4,948,116	5,024,488	5,098,558	5,190,740
						-3.4%	5.4%	1.9%	-0.1%	1.5%	1.5%	1.8%

DISTRICT OF SQUAMISH 2011 FIVE YEAR FINANCIAL PLAN - DRAFT - MARCH 8, 2011		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
	PROTECTIVE SERVICES											
	POLICING SERVICES											
1022110237-900	R.C.M.P. CONTRACT	2,354,225	2,006,770	2,341,030	1,999,479	2,312,826	-	2,312,826	3,321,552	3,371,375	3,421,946	3,473,275
1022110238-900	R.C.M.P. INTEGRATED TEAMS	300,000	385,441	361,450	298,683	422,864	-	422,864	543,682	551,837	560,115	568,517
		2,654,225	2,392,211	2,702,480	2,298,162	2,735,690	-	2,735,690	3,865,234	3,923,212	3,982,061	4,041,792
1022120100-100	R.C.M.P. ADMIN. PERSONNEL	486,390	396,810	457,010	400,566	391,280		391,280	397,149	403,106	409,153	415,290
	BENEFITS/PAYROLL COSTS					124,444		124,444	126,311	128,206	130,129	132,081
1022120150-150	VACATION NOT TAKEN - PAY OUT	-	12,770	-	17,711	-		-				
1022120151-151	ANNUAL HOLIDAYS (TIME OFF)	-	32,579	-	15,894	-		-				
1022120152-152	STATUTORY HOLIDAYS	-	16,568	-	18,149	-		-				
1022120154-154	PAID SICK LEAVE	-	33,767	-	8,063	-		-				
1022120163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	362	-	-	-		-				
1022120213-213	R.C.M.P.-TELEPHONE	-	-	-	1,609	-		-				
1022120237-237	R.C.M.P. ADMIN TRAINING	-	-	14,290	1,686	500	2,600	3,100				
1022120237-900	R.C.M.P. ADMIN TRAINING	13,800	4,184	-	-	-		-				
		500,190	497,040	471,300	463,677	516,224	2,600	518,824	523,460	531,312	539,282	547,371
1022140231-231	R.C.M.P. LAN SUPPORT	35,440	14,051	35,800	34,898	35,000		35,000	35,525	36,058	36,599	37,148
		35,440	14,051	35,800	34,898	35,000	-	35,000	35,525	36,058	36,599	37,148
1022160100-100	RCMP BUILDING MAINTENANCE											
	R.C.M.P. BUILDING JANITORIAL	45,380	41,129	46,970	46,398	27,329	-	27,329	27,739	28,155	28,577	29,006
	BENEFITS & PAYROLL COSTS					7,652		7,652	7,767	7,884	8,002	8,122
1022160252-900	R.C.M.P. BUILDING MAINTENANCE	41,150	45,434	41,570	48,155	40,200	-	40,200	40,803	41,415	42,036	42,667
1022160264-900	R.C.M.P. BUILDING TEMPORARY SPACE	-	-	-	-	-	-	-	-	-	-	-
1022160500-900	R.C.M.P. BUILDING / EQUIPMENT / FURNISHINGS	5,080	4,728	5,140	16,493	4,365	-	4,365	4,430	4,496	4,563	4,631
1022160501-900	R.C.M.P. OFFICE SUPPLIES	8,440	6,551	8,530	5,586	5,000	-	5,000	5,075	5,151	5,228	5,306
1022160550-550	R.C.M.P. BUILDING UTILITIES	44,970	38,762	45,420	40,569	41,778	-	41,778	42,405	43,041	43,687	44,342
1022160590-100	MISCELLANEOUS - LABOUR	-	-	-	-	-	-	-	-	-	-	-
1022160590-590	MISCELLANEOUS	340	2,223	350	8,573	1,550	-	1,550	1,573	1,597	1,621	1,645
	PRO-RATA ALLOCATION - FACILITIES MGMT					11,898		11,898	12,076	12,257	12,441	12,628
		145,360	138,827	147,980	165,774	139,772	-	139,772	141,868	143,996	146,155	148,347

DISTRICT OF SQUAMISH 2011 FIVE YEAR FINANCIAL PLAN - DRAFT - MARCH 8, 2011		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
1022170100-100	VICTIMS SERVICES											
	SALARIES VICTIMS ASST.PROG.	27,610	13,254	64,505	40,223	48,685		48,685	49,415	50,156	50,908	51,672
	BENEFITS/PAYROLL COSTS					13,145		13,145	13,342	13,542	13,745	13,951
1022170150-150	VACATION NOT TAKEN - PAY OUT	-	-	-	1,709	-	-	-	-	-	-	-
1022170151-151	ANNUAL HOLIDAYS (TIME OFF)	-	2,136	-	1,138	-	-	-	-	-	-	-
1022170152-152	STATUTORY HOLIDAYS	-	247	-	1,859	-	-	-	-	-	-	-
1022170154-154	PAID SICK LEAVE	-	427	-	221	-	-	-	-	-	-	-
1022170163-163	LOA (PAID&UNPAID) INCLUDED UNPAID WCB	-	-	-	-	-	-	-	-	-	-	-
1022170211-211	TRAVEL/MILEAGE VICTIMS ASST PROG.	3,970	1,846	-	2,383	2,500	-	2,500	2,538	2,576	2,615	2,654
1022170213-213	TELEPHONE VICTIMS ASST PROG.	3,480	83	-	339	-	-	-	-	-	-	-
1022170234-234	TRAINING VICTIMS ASST. PROG.	12,030	-	-	-	1,000	-	1,000	1,015	1,030	1,045	1,061
1022170234-900	TRAINING VICTIMS ASST. PROG	-	-	-	-	-	-	-	-	-	-	-
1022170240-240	MEMBERSHIPS VICTIMS ASST. PROG.	870	-	-	-	-	-	-	-	-	-	-
1022170500-500	OFFICE SUPPLIES VICTIMS ASST. PROG.	2,280	-	-	-	-	-	-	-	-	-	-
1022170510-900	VOLUNTEER APPR. VICTIMS ASST. PROG.	1,570	-	-	-	200	-	200	203	206	209	212
1022170550-550	HYDRO VICTIMS ASST. PROG.	-	-	-	-	-	-	-	-	-	-	-
1022170590-590	OTHER EXPEND. VICTIMS ASST. PROG.	690	-	-	586	-	-	-	-	-	-	-
		52,500	17,993	64,505	48,458	65,530	-	65,530	66,513	67,510	68,522	69,550
1022180100-100	DETENTION											
	CORRECTIONS - GUARDS	128,510	127,013	133,010	128,514	125,385		125,385	127,266	129,175	131,113	133,080
	BENEFITS/PAYROLL COSTS					13,747		13,747	13,953	14,162	14,374	14,590
1022180150-150	HOLIDAY PAY PAYOUT	-	7,023	-	6,141	-	-	-	-	-	-	-
1022180151-151	ANNUAL HOLIDAYS (TIME OFF)	-	1,619	-	1,056	-	-	-	-	-	-	-
1022180152-152	STATUTORY HOLIDAYS	-	3,634	-	4,628	-	-	-	-	-	-	-
1022180154-154	PAID SICK LEAVE	-	2,939	-	807	-	-	-	-	-	-	-
1022180163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-	-	-	-	-	-	-	-	-
1022180235-900	PRISONER MEDICALS	550	-	560	-	500	-	500	508	516	524	532
1022180510-900	MEALS	2,550	4,117	2,580	2,609	2,600	-	2,600	2,639	2,679	2,719	2,760
1022180590-900	DETENTION COSTS	3,150	1,392	3,190	1,088	1,500	-	1,500	1,523	1,546	1,569	1,593
		134,760	147,737	139,340	144,843	143,732	-	143,732	145,889	148,078	150,299	152,555
1022190100-100	COMMUNITY POLICING											
	COMMUNITY POLICING COORDINATOR	47,040	59,650	57,810	56,688	50,827		50,827	51,589	52,363	53,148	53,945
	BENEFITS/PAYROLL COSTS					15,853		15,853	16,091	16,332	16,577	16,826
1022190210-210	R.C.M.P. CONVENTIONS	-	-	-	-	-	-	-	-	-	-	-
1022190211-211	VEHICLE MAINTENANCE & OPERATION	-	2,484	-	2,564	2,500	-	2,500	2,538	2,576	2,615	2,654
1022190213-900	R.C.M.P. TELEPHONE	2,550	1,090	2,580	444	-	-	-	-	-	-	-
1022190252-900	DOWNTOWN OFFICE O&M	4,190	3,253	4,240	5,783	5,496	-	5,496	5,578	5,662	5,747	5,833
1022190264-900	DOWNTOWN OFFICE RENTAL	11,020	11,400	11,140	12,328	13,200	-	13,200	13,398	13,599	13,803	14,010
1022190510-900	R.C.M.P. AUXILIARY	7,540	90	7,620	-	1,000	-	1,000	1,015	1,030	1,045	1,061
1022190590-900	COMMUNITY ON PATROL	2,550	342	2,580	374	2,000	(2,000)	-	-	-	-	-
1022190591-900	R.C.M.P. PREVENTION PROGRAMS	1,650	1,749	1,670	1,515	1,600	(1,600)	-	-	-	-	-
	PRO-RATA ALLOCATION - FACILITIES MGMT	-	-	-	-	642	-	642	652	662	672	682
	OFFICE IMPROVEMENTS	-	-	-	-	-	-	-	-	-	-	-
		76,540	80,058	87,640	79,696	93,118	(3,600)	89,518	90,861	92,224	93,607	95,011
	TOTAL POLICING	3,599,015	3,287,917	3,649,045	3,235,508	3,729,066	(1,000)	3,728,066	4,869,350	4,942,390	5,016,525	5,091,774
						2.2%	0.0%	2.2%	30.6%	1.5%	1.5%	1.5%

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		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
BYLAW ENFORCEMENT												
1022210100-100	SALARIES	180,050	165,244	204,362	172,152	162,185		162,185	164,618	167,087	169,593	172,137
	BENEFITS/PAYROLL COSTS					47,266		47,266	47,975	48,695	49,425	50,166
1022210150-150	VACATION NOT TAKEN - PAY OUT	-	2,868	-	1,006			-	-	-	-	-
1022210151-151	ANNUAL HOLIDAYS (TIME OFF)	-	10,030	-	7,253			-	-	-	-	-
1022210152-152	STATUTORY HOLIDAYS	-	6,565	-	6,892			-	-	-	-	-
1022210154-154	PAID SICK LEAVE	-	5,671	-	1,040			-	-	-	-	-
1022210163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-	1,775			-	-	-	-	-
1022210210-210	BYLAW CONFERENCES & COURSES	2,070	2,310	2,100	0	2,100		2,100	2,132	2,164	2,196	2,229
1022210211-211	VEHICLE MAINTENANCE & OPERATION	-	-	8,230	17,545	17,000		17,000	17,255	17,514	17,777	18,044
1022210211-530	VEHICLE MAINTENANCE OPERATIONS - MATER	-	-	-	-			-	-	-	-	-
1022210211-900	VEHICLE MAINTENANCE OPERATION	8,130	10,549	-	-			-	-	-	-	-
1022210221-221	ADVERTISING	1,060	-	1,080	455	1,000		1,000	1,015	1,030	1,045	1,061
1022210231-900	BYLAW ADJUDICATION	5,640	17	5,700	0	5,000		5,000	5,075	5,151	5,228	5,306
1022210233-100	CONTRACT SECURITY PATROLS	-	-	-	0			-	-	-	-	-
1022210233-233	CONTRACT SECURITY PATROLS	23,610	23,099	23,850	24,176	19,000		19,000	19,285	19,574	19,868	20,166
1022210234-100	TRAINING - WAGES	-	-	-	0			-	-	-	-	-
1022210234-234	COURSES	6,120	6,389	6,190	2,751	6,000		6,000	6,090	6,181	6,274	6,368
1022210240-240	ASSOCIATION DUES	300	150	310	360	360		360	365	370	376	382
1022210241-900	UNIFORMS	1,530	2,091	1,550	1,160	2,000		2,000	2,030	2,060	2,091	2,122
1022210500-500	MATERIALS & SUPPLIES	8,450	8,698	8,540	8,293	8,500		8,500	8,628	8,757	8,888	9,021
1022210590-900	BYLAW WORKS RECOVERABLE			-	3,077			-	-	-	-	-
		236,960	243,681	261,912	247,935	270,411	-	270,411	274,468	278,583	282,761	287,002
				10.5%		3.2%	0.0%	3.2%	1.5%	1.5%	1.5%	1.5%

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FIRE SERVICES ADMINISTRATION												
1022410100-100	SALARIES	304,862	260,702	312,036	477,383	280,257	(6,443)	273,814	271,831	275,908	280,047	284,248
	BENEFITS/PAYROLL COSTS					39,664	-	39,664	40,259	40,863	41,476	42,098
1022410150-150	VACATION NOT TAKEN - PAY OUT	-	77	-	13,182	-	-	-	-	-	-	-
1022410151-151	ANNUAL HOLIDAYS (TIME OFF)	-	30,229	-	8,398	-	-	-	-	-	-	-
1022410152-152	STATUTORY HOLIDAYS	-	8,415	-	10,564	-	-	-	-	-	-	-
1022410154-154	PAID SICK LEAVE	-	1,783	-	460	-	-	-	-	-	-	-
1022410158-158	PAID WCB	-	-	-	-	-	-	-	-	-	-	-
1022410163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-	-	-	-	-	-	-	-	-
		304,862	301,206	312,036	509,987	319,921	(6,443)	313,478	312,090	316,771	321,523	326,346
1022410213-213	STATION HOUSE TELEPHONE	6,590	6,705	3,408	6,926	6,500	-	6,500	6,598	6,697	6,797	6,899
1022410234-234	COURSES AND SEMINARS	2,560	697	2,590	2,051	-	-	-	-	-	-	-
1022410238-900	DISPATCH / E-COMM	40,760	42,612	45,000	40,877	45,000	-	45,000	45,675	46,360	47,055	47,761
1022410239-239	DATA PROCESSING	10,000	9,494	10,000	9,617	9,000	-	9,000	9,135	9,272	9,411	9,552
1022410240-240	PROFESSIONAL DUES	1,633	1,033	1,868	1,612	1,800	-	1,800	1,827	1,854	1,882	1,910
1022410241-900	UNIFORM ALLOWANCES	8,800	8,912	8,800	8,143	9,950	-	9,950	10,099	10,250	10,404	10,560
1022410500-500	OFFICE SUPPLIES	6,000	6,900	6,060	6,221	6,130	-	6,130	6,222	6,315	6,410	6,506
1022410510-900	VOLUNTEERS ANNUAL DINNER	5,620	5,988	6,500	5,245	-	-	-	-	-	-	-
1022410590-590	MISCELLANEOUS & RELOCATION EXP	750	916	760	920	-	-	-	-	-	-	-
		387,575	384,463	397,022	591,599	398,301	(6,443)	391,858	391,646	397,519	403,482	409,534
OPERATIONS												
1022420100-100	SALARIES	434,755	320,144	469,467	532,863	388,522	42,000	430,522	436,980	443,535	450,188	456,941
	BENEFITS/PAYROLL COSTS					80,187	-	80,187	81,390	82,611	83,850	85,108
1022420112-112	OVERTIME CHARGES	88,202	50,101	47,628	33,576	35,000	-	35,000	35,525	36,058	36,599	37,148
	RETIREMENT						35,952	35,952				
1022420140-140	W.C.B.	-	-	-	-	-	-	-	-	-	-	-
1022420150-150	VACATION NOT TAKEN - PAY OUT	-	22,085	-	17,772	-	-	-	-	-	-	-
1022420151-151	ANNUAL HOLIDAYS	-	24,507	-	28,535	-	-	-	-	-	-	-
1022420152-152	STATUTORY HOLIDAYS	-	13,732	-	20,208	-	-	-	-	-	-	-
1022420154-154	PAID SICK LEAVE	-	42,587	-	16,769	-	-	-	-	-	-	-
1022420158-158	PAID WCB	-	221	-	-	-	-	-	-	-	-	-
1022420163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-	-	-	-	-	-	-	-	-
		522,957	473,377	517,095	649,723	503,709	77,952	581,661	553,895	562,204	570,637	579,197
1022420114-114	VOLUNTEER - CALL OUT	106,177	93,535	101,840	88,930	101,840	-	101,840	103,368	104,919	106,493	108,090
1022420115-115	MISC CALL OUT & VOL BENEFITS	2,100	1,230	2,130	839	-	12,000	12,000	12,180	12,363	12,548	12,736
1022420235-900	MEDICALS	4,100	1,977	4,150	306	2,160	-	2,160	2,192	2,225	2,258	2,292
1022420241-900	UNIFORM CLEANING & PROTECT CLOTHING	2,800	2,800	2,400	2,800	2,000	-	2,000	2,030	2,060	2,091	2,122
1022420500-900	MATERIALS & SUPPLIES	4,470	5,772	41,750	1,851	2,800	-	2,800	2,842	2,885	2,928	2,972
1022420503-900	FIRE RESPONSE CLOTHING, HOSE & APPLIAN	46,800	43,845	-	23,053	2,000	-	2,000	2,030	2,060	2,091	2,122
1022420590-900	MISCELLANEOUS	3,510	3,180	4,550	4,507	37,230	-	37,230	37,788	38,355	38,930	39,514
1022420591-900	2010 OLYMPICS SERVICES/TRAINING	-	-	-	83,960	4,550	-	4,550	4,618	4,687	4,757	4,828
1022420592-900	FIRE OPS RECOVERABLE	-	-	-	5,918	-	-	-	-	-	-	-
		692,914	625,716	673,915	861,886	656,289	89,952	746,241	720,943	731,758	742,733	753,873

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1022430213-900	ALARM SYSTEM & COMMUNICATIONS											
	EMERGENCY SYSTEM TELEPHONE	17,832	18,140	20,976	20,563	21,540	-	21,540	21,863	22,191	22,524	22,862
1022430214-900	RADIO EQUIPMENT OPERATION & MAINTENANCE	5,860	6,239	5,920	5,491	5,920	-	5,920	6,009	6,099	6,190	6,283
1022430215-900	ALARM SYSTEM OPERATION & MAINTENANCE	3,360	335	3,400	243	2,500	-	2,500	2,538	2,576	2,615	2,654
1022430217-900	WILDFIRE PLANNING	-	-	-	-	-	-	-	-	-	-	-
1022430500-500	REPORTS & MISCELLANEOUS	390	110	400	-	-	-	-	-	-	-	-
		27,442	24,824	30,696	26,297	29,960	-	29,960	30,410	30,866	31,329	31,799
1022460114-114	TRAINING & EDUCATION											
	VOLUNTEER CALL OUTS / PRACTICES	72,000	68,540	60,564	47,134	45,564	-	45,564	46,247	46,941	47,645	48,360
1022460234-234	COURSES & SEMINARS	15,310	7,529	15,310	17,582	7,310	-	7,310	7,420	7,531	7,644	7,759
1022460235-100	TRAINING FACILITY COURSE COSTS	-	-	-	-	-	-	-	-	-	-	-
1022460235-235	TRAINING FACILITY COURSE COSTS	2,950	4,486	2,500	4,862	2,500	-	2,500	2,538	2,576	2,615	2,654
1022460500-100	MATERIALS & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-
1022460500-500	MATERIALS & SUPPLIES	3,260	2,713	3,300	45,334	9,620	-	9,620	9,764	9,910	10,059	10,210
		93,520	83,268	81,674	114,912	64,994	-	64,994	65,969	66,958	67,963	68,983
1022470100-100	FIRE STATION OP & MTC											
	P.S.B. BUILDING JANITORIAL	13,720	13,649	13,860	14,749	11,014	Tantalus FH Roof	11,014	11,179	11,347	11,517	11,690
	BENEFITS & PAYROLL COSTS					4,015		4,015	4,075	4,136	4,198	4,261
1022470252-900	BUILDINGS MAINTENANCE	31,800	50,204	32,120	28,495	31,850	7,500	39,350	39,940	40,539	41,147	41,764
1022470500-900	CLEANING SUPPLIES	1,830	1,975	1,850	1,897	1,800	-	1,800	1,827	1,854	1,882	1,910
1022470550-550	UTILITIES - PSB BUILDING	24,330	27,891	24,580	25,064	25,838	-	25,838	26,226	26,619	27,018	27,423
1022470551-550	UTILITIES - ALEX MUNRO FIRE HALL	8,700	9,307	8,790	8,443	8,470	-	8,470	8,597	8,726	8,857	8,990
1022470552-550	UTILITIES - 3RD AVE (OLD #1)	-	-	-	-	-	-	-	-	-	-	-
	PRO-RATA ALLOCATION - FACILITIES MGMT					10,649		10,649	10,809	10,971	11,136	11,303
		80,380	103,026	81,200	78,648	93,636	7,500	101,136	102,653	104,192	105,755	107,341

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APPARATUS OPERATION & MAINTENANCE								-				
1022480001-900	FP 1 - 1995 CHEV 4WHDR	5,533	5,794	5,650	4,593	5,000	-	5,000	5,075	5,151	5,228	5,306
1022480002-900	FP 2 - 2004 FORD RANGER	4,578	3,209	4,696	4,260	4,250	-	4,250	4,314	4,379	4,445	4,512
1022480003-900	SQUAD 3 - 94 GMC GRUMMAN	5,383	7,327	9,513	8,400	9,500	-	9,500	9,643	9,788	9,935	10,084
1022480004-900	FP 3 - 2008 VAN	-	-	-	-	-	-	-	-	-	-	-
1022480005-900	RESCUE 2	7,605	7,533	6,599	7,642	7,875	-	7,875	7,993	8,113	8,235	8,359
1022480006-900	1991 U BUILT TRAILER 411267 - 06	240	42	250	38	250	-	250	254	258	262	266
1022480007-900	FIRE SAFETY HOUSE 508365	120	118	130	104	140	-	140	142	144	146	148
1022480021-900	ENGINE 1 - 2004 ALF METRO PUMPER	8,394	8,533	8,661	7,495	8,660	-	8,660	8,790	8,922	9,056	9,192
1022480031-900	ENGINE 2 - 2007 SMEAL PUMPER	6,551	10,491	7,140	9,433	8,000	-	8,000	8,120	8,242	8,366	8,491
1022480041-900	ENGINE 41 - 92 PETERBUILT	4,584	3,792	8,781	7,078	10,000	-	10,000	10,150	10,302	10,457	10,614
1022480051-900	ENGINE 51 - 97 SPARTAN AERIAL	10,826	8,643	12,056	10,926	12,000	-	12,000	12,180	12,363	12,548	12,736
1022480052-900	RESERVE PUMPER - 92 PETERBUILT	4,521	4,290	5,270	7,835	8,000	-	8,000	8,120	8,242	8,366	8,491
1022480053-900	S/B FP 1 - 95 CHEV 4WHDR	-	-	-	-	-	-	-	-	-	-	-
1022480054-900	S/B CMD 101 - 2000 FORD RANGER	-	-	-	-	-	-	-	-	-	-	-
1022480059-900	1959 CHEV PARADE TRUCK 4253WA	1,188	879	1,200	815	1,200	-	1,200	1,218	1,236	1,255	1,274
1022480101-101	CMD 101 - 2008 CHEV SILV	5,773	5,157	7,325	6,434	7,300	-	7,300	7,410	7,521	7,634	7,749
1022480201-900	CMD 201 - 2010 CHEV SILVR	5,394	6,517	5,234	5,980	6,000	-	6,000	6,090	6,181	6,274	6,368
1022480301-900	S/B FP 2 - 1993 FORD RANGER	-	-	-	-	-	-	-	-	-	-	-
1022480500-900	SHOP TOOLS & SUPPLIES	2,990	2,693	3,020	2,728	3,100	-	3,100	3,147	3,194	3,242	3,291
1022480520-900	GAS & OIL	800	880	10,810	695	-	-	-	-	-	-	-
1022480590-900	MISCELLANEOUS	-	-	-	-	810	-	810	822	834	847	860
		74,480	75,898	96,335	84,457	92,085	-	92,085	93,468	94,870	96,296	97,741
1022481253-900	FF EQUIPMENT MNTC & SUPPLIES											
1022481253-900	EQUIPMENT MAINTENANCE	8,990	7,404	9,080	11,252	13,000	-	13,000	13,195	13,393	13,594	13,798
1022481500-900	FIRST AID SUPPLIES	460	1,006	470	193	470	-	470	477	484	491	498
1022481590-900	MISCELLANEOUS	420	33	430	119	200	-	200	203	206	209	212
		9,870	8,443	9,980	11,564	13,670	-	13,670	13,875	14,083	14,294	14,508
1022490262-900	HYDRANT RENTAL (TRF TO WATER SYSTEM)	31,230	30,592	31,550	31,550	31,550		31,550	32,023	32,503	32,991	33,486
TOTAL CORE - FIRE SERVICES		1,397,411	1,336,230	1,402,372	1,800,913	1,380,485	91,009	1,471,494	1,450,987	1,472,749	1,494,843	1,517,265
SPECIAL PROJECTS - NON RECURRING						-1.6%	6.5%	4.9%	-1.4%	1.5%	1.5%	1.5%
Special Projects	Fire Rescue Master Plan								40,000			
	Turn Out Equipment						25,000	25,000	25,000			
		-	-	-	-	-	25,000	25,000	65,000	-	-	-
									160.0%	-100.0%		
TOTAL FIRE SERVICE		1,397,411	1,336,230	1,402,372	1,800,913	1,380,485	116,009	1,496,494	1,515,987	1,472,749	1,494,843	1,517,265
				0.4%		-1.6%	8.3%	6.7%	1.3%	-2.9%	1.5%	1.5%

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EMERGENCY PROGRAM												
1022510114-114	PERSONNEL	79,600	74,546	83,447	77,867	79,995	-	79,995	81,195	82,413	83,649	84,904
	BENEFITS/PAYROLL COSTS					16,311	-	16,311	16,556	16,804	17,056	17,312
1022510211-900	TRANSPORT	5,170	6,686	15,230	13,855	15,230	-	15,230	15,458	15,690	15,925	16,164
1022510231-900	EMERGENCY PLAN UPDATE - JEPP	-	-	-	1,667	-	-	-	-	-	-	-
1022510234-234	TRAINING / VOLUNTEER APPRECIATION	33,560	30,544	31,940	17,960	20,000	-	20,000	20,300	20,605	20,914	21,228
1022510238-900	EMERGENCY MEASURES VEHICLE INSUR.	6,550	10,390	6,620	7,415	6,620	-	6,620	6,719	6,820	6,922	7,026
1022510240-900	RENT	30,690	32,120	5,802	23,893	13,000	-	13,000	13,195	13,393	13,594	13,798
1022510250-900	COMMUNICATIONS	12,370	6,803	9,500	9,113	10,000	-	10,000	10,150	10,302	10,457	10,614
1022510264-240	ASSOCIATION DUES	290	-	300		300	-	300	305	310	315	320
1022510500-500	MATERIALS AND SUPPLIES	18,260	30,184	18,450	18,281	17,000	-	17,000	17,255	17,514	17,777	18,044
1022510590-590	SEP POSTAGE EXPENSE	340	84	350	67	350	-	350	355	360	365	370
1022510591-900	SEP TASK COSTS	10,540	14,684	10,650	13,253	10,650	-	10,650	10,810	10,972	11,137	11,304
1022510600-900	EOC OPERATION PEP 072129 OIL SPILL	-	-	-				-	-	-	-	-
1022510601-900	EOC OPERATION PEP 073499 FLOODING	-	-	-				-	-	-	-	-
	S.T. Core	197,370	206,041	182,289	183,371	189,456	-	189,456	192,298	195,183	198,111	201,084
	Special Projects					3.9%	0.0%	3.9%	1.5%	1.5%	1.5%	1.5%
	Emergency Ops Training - (JEPP GRANT '10 50% \$4858)						9,715	9,715				
	E Team training (JEPP GRANT '11 50% \$1616) Pending						3,232	3,232				
	Community Emergency Exercise (JEPP GRANT '11 - 50% \$7581)						15,162	15,162				
		-	-	-	-	-	28,109	28,109	-	-	-	-
								-100.0%				
	TOTAL EMERGENCY PROGRAM	197,370	206,041	182,289	183,371	189,456	28,109	217,565	192,298	195,183	198,111	201,084
						3.9%	15.4%	19.4%	-11.6%	1.5%	1.5%	1.5%

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		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	Not Final 2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Service Changes	Proposed 2011 Total Budget	2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget
BUILDING INSPECTION												
1022920100-100	BUILDING INSPECTION - PERSONNEL	206,680	191,755	214,950	236,869	210,127	13,057	223,184	231,302	234,772	238,294	241,868
	VACATION NOT TAKEN - PAY OUT					45,150	2,742	47,892	48,610	49,339	50,079	50,830
1022920150-150	HOLIDAY PAY PAYOUT	-	-	-				-	-	-	-	-
1022920151-151	ANNUAL HOLIDAYS (TIME OFF)	-	-	-				-	-	-	-	-
1022920152-152	STATUTORY HOLIDAYS	-	-	-	3,853			-	-	-	-	-
1022920154-154	PAID SICK LEAVE	-	-	-				-	-	-	-	-
1022920163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-				-	-	-	-	-
		206,680	191,755	214,950	240,722	255,277	15,799	271,076	279,912	284,111	288,373	292,698
1022920210-210	CONFERENCES	2,880	2,220	-		2,500		2,500	2,538	2,576	2,615	2,654
1022920210-900	CONFERENCES	-	-	2,910	690			-	-	-	-	-
1022920211-211	TRANSPORT	6,920	6,920	6,990	4,534	5,000		5,000	5,075	5,151	5,228	5,306
1022920233-233	CONTRACT SERVICES	2,530	475	-				-	-	-	-	-
1022920233-900	CONTRACT SERVICES	-	-	2,560				-	-	-	-	-
1022920234-234	COURSES	2,620	350	2,650	1,848	2,500		2,500	2,538	2,576	2,615	2,654
1022920240-900	MEMBERSHIPS / DUES					1,000		1,000	1,015	1,030	1,045	1,061
1022920253-900	EQUIPMENT MAINTENANCE					7,000		7,000	7,105	7,212	7,320	7,430
1022920234-500	OFFICE SUPPLIES					3,500		3,500	3,553	3,606	3,660	3,715
1022920590-590	MISCELLANEOUS	-	1,027	-	498			-	-	-	-	-
	S.T. Core	221,630	202,747	230,060	248,292	276,777	15,799	292,576	301,736	306,262	310,856	315,518
	Special Projects					20.3%	6.9%	27.2%	3.1%	1.5%	1.5%	1.5%
	Building Bylaw re-write						15,000	15,000				
	S.T. Special Projects	-	-	-	-	-	15,000	15,000	-	-	-	-
	TOTAL BUILDING INSPECTION	221,630	202,747	230,060	248,292	276,777	30,799	307,576	301,736	306,262	310,856	315,518
						20.3%	13.4%	33.7%	-1.9%	1.5%	1.5%	1.5%

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ANIMAL CONTROL												
1022930100-100	SALARIES	148,805	142,693	154,600	160,724	127,476		127,476	129,388	131,329	133,299	135,298
	BENEFITS/PAYROLL COSTS					34,431		34,431	34,947	35,471	36,003	36,543
1022930150-150	VACATION NOT TAKEN - PAY OUT	-	5,638	-	10,967			-	-	-	-	-
1022930151-151	ANNUAL HOLIDAYS (TIME OFF)	-	6,965	-	4,321			-	-	-	-	-
1022930152-152	STATUTORY HOLIDAYS	-	5,000	-	6,187			-	-	-	-	-
1022930154-154	PAID SICK LEAVE	-	4,532	-	1,797			-	-	-	-	-
1022930163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-	-			-	-	-	-	-
		148,805	164,828	154,600	183,996	161,907	-	161,907	164,335	166,800	169,302	171,841
1022930211-211	TRAVEL	9,320	9,320	9,420	5,230	5,000		5,000	5,075	5,151	5,228	5,306
1022930231-231	CONTRACT SUPPLIES - BEAR AWARE	-	-	-	5,609			-	-	-	-	-
1022930233-233	CONTRACT SERVICES - BEAR AWARE	9,350	8,593	9,450		10,000		10,000	10,150	10,302	10,457	10,614
1022930234-100	COURSES	-	-	-				-	-	-	-	-
1022930234-234	COURSES	2,670	2,873	2,700	1,167	4,000		4,000	4,060	4,121	4,183	4,246
1022930252-900	OPERATIONS	20,200	19,930	20,410	20,858	21,000		21,000	21,315	21,635	21,960	22,289
1022930253-900	ANIMAL SHELTER MAINTENANCE	15,150	7,836	15,310	8,663	14,000		14,000	14,210	14,423	14,639	14,859
								-	-	-	-	-
1022930254-900	SPCA SERVICE CONTRACT GRANT	13,410	370	13,550	(280)	14,000		14,000	14,210	14,423	14,639	14,859
1022930255-900	COMMUNITY INITIATIVES - DOGGIE BAG DISPEN	7,040	8,239	7,120	7,090	14,000		14,000	14,210	14,423	14,639	14,859
	PRO-RATA ALLOCATION - FACILITIES MGMT					889		889	902	916	930	944
	TOTAL ANIMAL CONTROL	225,945	221,989	232,560	232,332	244,796	-	244,796	248,467	252,194	255,977	259,817
						5.3%	0.0%	5.3%	1.5%	1.5%	1.5%	1.5%
	TOTAL PROTECTIVE SERVICES	5,878,331	5,498,605	5,958,238	5,948,351	6,090,991	173,917	6,264,908	7,402,306	7,447,361	7,559,073	7,672,460
						2.2%	2.9%	5.1%	18.2%	0.6%	1.5%	1.5%

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TRANSPORTION & COMMON SERVICES												
ENGINEERING												
1023110100-100	SALARIES	176,888	143,696	594,126	645,229	601,478		601,478	665,500	675,483	685,615	695,899
	BENEFITS/PAYROLL COSTS					133,319		133,319	151,319	153,589	155,893	158,231
1023110150-150	VACATION NOT TAKEN - PAY OUT	-	-	-	7,829	5,000		5,000	5,075	5,151	5,228	5,306
1023110151-151	ANNUAL HOLIDAYS (TIME OFF)	-	32	-	4,595			-	-	-	-	-
1023110152-152	STATUTORY HOLIDAYS	-	-	-	11,575			-	-	-	-	-
1023110154-154	PAID SICK LEAVE	-	-	-				-	-	-	-	-
1023110163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-				-	-	-	-	-
1023110233-233	ENGINEERING CONTRACT SERVICES	-	2,544	-	6,171	6,200		6,200	6,293	6,387	6,483	6,580
1023120100-100	ENGINEERING	-	-	-				-	-	-	-	-
1023121000-900	ENGINEERING SERVICES & STUDIES	32,920	(35,555)	18,030	15,484	5,000		5,000	5,075	5,151	5,228	5,306
1023121100-100	SURVEY	-	-	-	6,457			-	-	-	-	-
1023121100-900	SURVEY	8,080	2,130	8,170		10,000		10,000	10,150	10,302	10,457	10,614
1023121211-211	TRAVEL	1,070	177	-	4,277	3,000		3,000	3,045	3,091	3,137	3,184
1023121211-900	ENGINEERING VEHICLES	20,760	20,760	22,060	0	18,000		18,000	18,270	18,544	18,822	19,104
1023121213-900	COMMUNICATIONS	10,000	11,834	10,100	12,121	12,000		12,000	12,180	12,363	12,548	12,736
	GIS					30,000		30,000	30,450	30,907	31,371	31,842
1023121239-900	ENGINEERING DRAFTING/AUTOCAD	3,190	2,952	3,230	2,162	3,000		3,000	3,045	3,091	3,137	3,184
1023121240-240	PROFESSIONAL DUES / SUBSCRIPTIONS	7,880	-	-		5,000		5,000	5,075	5,151	5,228	5,306
1023121240-900	PROFESSIONAL DEVELOPMENT	-	-	7,960	1,693			-	-	-	-	-
1023121500-530	OFFICE SUPPLIES MAINTENANCE - MATERIAL	-	-	-	177.17	14,000		14,000	14,210	14,423	14,639	14,859
1023121500-900	OFFICE SUPPLIES & MAINTENANCE	-	-	-				-	-	-	-	-
1023121900-900	WATER SEWER MODELING WORKS (REC)	-	-	-	7,639	6,000		6,000	6,090	6,181	6,274	6,368
1023121901-900	ENGINEERING WORKS RECOVERABLE	-	-	-	28,623	29,000		29,000	29,435	29,877	30,325	30,780
	PRO-RATA SAL & OTHER RECOVERY (WATER/SEWER)			(31,189)				-	-	-	-	-
	PRO-RATA SAL & OTHER RECOVERY (WATER)			(182,200)	(182,200)	(198,488)	(43,995)	(242,483)	(269,550)	(273,594)	(277,698)	(281,863)
	PRO-RATA SAL & OTHER RECOVERY (SEWER)			(182,200)	(182,200)	(198,488)	(43,995)	(242,483)	(269,550)	(273,594)	(277,698)	(281,863)
	S.T. CORE ENGINEERING	260,788	148,570	268,087	389,632	484,021	(87,990)	396,031	426,112	432,503	438,989	445,573
	SPECIAL PROJECTS - NON RECURRING					80.5%	-32.8%	47.7%	7.6%	1.5%	1.5%	1.5%
	DCC BYLAW UPDATE						30,000	30,000				
	SUBDIVISION SERVICING BYLAW						60,000	60,000				
	S.T. SPECIAL PROJECTS - ENGINEERING	-	-	-	-	-	90,000	90,000	-	-	-	-
		260,788	148,570	268,087	389,632	484,021	2,010	486,031	426,112	432,503	438,989	445,573
						80.5%	0.7%	81.3%	-12.3%	1.5%	1.5%	1.5%

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	PUBLICS WORKS - OPERATIONS											
1023122100-100	PW OPS ADMINISTRATION	78,200	71,543	241,851	244,860	240,944		240,944	244,558	248,226	251,949	255,728
	BENEFITS/PAYROLL COSTS					66,417		66,417	67,413	68,424	69,450	70,492
1023123000-900	ENGINEERING SURVEYS & STUDIES	5,000	796	-				-	-	-	-	-
1023123100-900	SURVEY - OPERATIONS	5,000	-	-		5,000		5,000	5,075	5,151	5,228	5,306
1023123211-900	ENGINEERING VEHICLES	-	-	-	14,953	5,000		5,000	5,075	5,151	5,228	5,306
1023123212-900	ENGINEERING - LEASED VEHICLE	12,090	1,868	-	1,505	8,500		8,500	8,628	8,757	8,888	9,021
1023123220-100	FLEET ADMIN - SALARIES	41,210	25,208	42,446	190			-	-	-	-	-
1023123221-900	FLEET ADMIN TRAINING & COURSES	-	-	-		5,000		5,000	5,075	5,151	5,228	5,306
1023123222-900	FLEET ADMIN - FLEET DAMAGE	-	-	-	5,777	5,000		5,000	5,075	5,151	5,228	5,306
1023123230-900	OPERATOR TRAINING	-	-	-		5,000		5,000	5,075	5,151	5,228	5,306
	PRO-RATA ALLOCATION - FACILITIES MGMT					5,027		5,027	5,102	5,179	5,257	5,336
	PRO-RATA SAL & OTHER RECOVERY (WATER)			(80,560)	(80,560)	(101,429)		(101,429)	(102,950)	(104,494)	(106,061)	(107,652)
	PRO-RATA SAL & OTHER RECOVERY (SEWER)			(80,560)	(80,560)	(101,429)		(101,429)	(102,950)	(104,494)	(106,061)	(107,652)
		141,500	99,415	123,177	106,165	143,030		143,030	145,176	147,353	149,562	151,803
						16.1%	0.0%	16.1%	1.5%	1.5%	1.5%	1.5%
	PUBLIC WORKS											
	FLEET OPERATIONS											
1023130100-100	FLEET ADMIN	-	5,250	-	613			-				
1023130212-212	LEASED VEHICLES	-	-	-	8,444			-				
1023130500-900	SMALL TOOLS	13,880	11,902		1,669	12,000		12,000	12,180	12,363	12,548	12,736
1023130530-530	FUEL COSTS	-	20,192	-	0	2,000		2,000	2,030	2,060	2,091	2,122
1023130540-530	BIODIESEL FUEL	24,000	(17,603)	24,240	20,907	19,000		19,000	19,285	19,574	19,868	20,166
						4,500		4,500	4,568	4,637	4,707	4,778
1023130590-900	MISCELLANEOUS SHOP SUPPLIES	30,590	30,186	30,900	35,041	30,900		30,900	31,364	31,834	32,312	32,797
1023139020-900	PARKS- MISC. EQUIP MNTC. & OVERHEAD	6,250	10,781	6,500	4,478	5,000		5,000	5,075	5,151	5,228	5,306
1023139068-900	97 HOLLAND 3930 TRACTOR	6,075	5,782	6,258	9,083	9,000		9,000	9,135	9,272	9,411	9,552
1023139069-900	97 RANSOME GANG MOWER	6,726	6,676	6,928	6,993	7,000		7,000	7,105	7,212	7,320	7,430
1023139070-900	1998 GMC PICK-UP	8,907	7,789	9,175	24			-	-	-	-	-
1023139071-900	98 SCOTT FLAT DECK	1,771	1,241	1,824	2,648	3,000		3,000	3,045	3,091	3,137	3,184
1023139072-900	NEW HOLLAND 545D FRONT END LOADER	6,154	6,150	6,339	6,712	7,000		7,000	7,105	7,212	7,320	7,430
1023139073-900	2003 CHEV S-10	7,407	6,901	7,630	12,890	6,000		6,000	6,090	6,181	6,274	6,368
1023139074-900	JACOBSEN 628D TURFCAT MOWER	5,747	5,058	5,920	7,439	6,000		6,000	6,090	6,181	6,274	6,368
1023139075-900	2004 FORD F550 4X4	8,559	8,709	8,816	9,830	8,000		8,000	8,120	8,242	8,366	8,491
1023139076-900	2004 FORD F250	8,511	7,767	8,766	7,984	7,000		7,000	7,105	7,212	7,320	7,430
1023139077-900	2004 FLATDECK TRAILER	1,802	859	1,857	4,969	4,000		4,000	4,060	4,121	4,183	4,246
1023139078-900	2005 FORD RANGER	4,903	4,415	5,051	0	5,000		5,000	5,075	5,151	5,228	5,306
1023139079-900	2005 NEW HOLLAND TRACTOR LV80	9,076	8,385	9,349	4,868	7,000		7,000	7,105	7,212	7,320	7,430
1023139080-900	2006 FORD RANGER	5,526	5,164	5,692	5,080	6,000		6,000	6,090	6,181	6,274	6,368
1023139081-900	2006 FORD F250	5,180	4,986	5,336	5,843	6,000		6,000	6,090	6,181	6,274	6,368
1023139082-900	2005 SCOTT TRAILER	1,793	1,665	1,848	1,231	4,000		4,000	4,060	4,121	4,183	4,246
1023139083-900	2006 FORD FREESTAR	3,306	2,430	3,406	0	4,000		4,000	4,060	4,121	4,183	4,246
1023139084-900	2007 JACOBSON MOWER	1,500	1,400	1,545	2,996	4,000		4,000	4,060	4,121	4,183	4,246
1023139085-900	2008 KUBOTA TRACTOR	2,000	1,922	2,060	2,727	3,000		3,000	3,045	3,091	3,137	3,184

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1023139086-900	2010 FORD F350 4X4	-	1,336	-	0	5,000		5,000	5,075	5,151	5,228	5,306
1023139210-900	98 FORD VAN - ANIMAL CONTROL	-	404	-	0			-	-	-	-	-
1023139211-900	2006 CHEV EXPRESS	1,542	3,429	1,589	0	6,000		6,000	6,090	6,181	6,274	6,368
1023139330-900	MISC SMALL EQUIPMENT	7,183	12,457	7,399	10,640	11,000		11,000	11,165	11,332	11,502	11,675
1023139335-900	SNOW REMOVAL EQUIPMENT MAINTENANCE	43,805	46,846	45,120	39,425	40,000		40,000	40,600	41,209	41,827	42,454
					1,498	4,000		4,000	4,060	4,121	4,183	4,246
1023139376-900	UNIT 376 - ALLSPEED TRAILER WW SHORING	1,461	716	1,491	972	4,000		4,000	4,060	4,121	4,183	4,246
1023139377-900	NO.1 MOBILE GENERATOR (LIFTSTATIONS)	1,994	3,578	2,075	3,440			-	-	-	-	-
1023139378-100	NO. 2 MOBILE GENERATOR (LIFT STATIONS) - L	-	-	-		5,000		5,000	5,075	5,151	5,228	5,306
1023139378-900	NO. 2 MOBILE GENERATOR (LIFT STATIONS)	1,894	845	1,970	2,850			-	-	-	-	-
1023139385-900	1996 JOHN DEERE 544G LOADER	12,453	13,918	12,703	8,106	8,000		8,000	8,120	8,242	8,366	8,491
1023139388-900	1997 CHEV S-10 PICK UP	4,443	3,431	4,577		6,000		6,000	6,090	6,181	6,274	6,368
1023139392-900	NEW HOLLAND TRACTOR	15,178	16,812	15,482	19,151	17,000		17,000	17,255	17,514	17,777	18,044
1023139393-100	TIGER MOWER - LABOUR	-	-	-				-	-	-	-	-
1023139393-530	TIGER MOWER - MATERIAL	-	-	-	7,871	7,000		7,000	7,105	7,212	7,320	7,430
1023139393-900	TIGER MOWER	5,092	3,941	5,245				-	-	-	-	-
1023139400-100	1999 CHEVY TRACKER VIN 81086 - LABOUR	-	-	-				-	-	-	-	-
1023139400-530	1999 CHEVY TRACKER VIN 81086 - MATERIAL	-	-	-				-	-	-	-	-
1023139400-900	1999 CHEVY TRACKER VIN 81086	4,553	5,076	4,690	249			-	-	-	-	-
1023139401-100	1999 CHEVY TRACKER VIN 81115 - LABOUR	-	-	-				-	-	-	-	-
1023139401-530	1999 CHEVY TRACKER VIN 81115 - MATERIAL	-	-	-				-	-	-	-	-
1023139401-900	1999 CHEVY TRACKER VIN 81115	3,785	3,212	3,899	3,256			-	-	-	-	-
1023139402-100	00 GMC PICKUP - LABOUR	-	-	-	272			-	-	-	-	-
1023139402-530	00 GMC PICKUP - MATERIAL	-	-	-				-	-	-	-	-
1023139402-900	00 GMC PICKUP	8,766	8,992	9,030				-	-	-	-	-
1023139403-100	2000 FORD PICKUP F250 - LABOUR	-	-	-				-	-	-	-	-
1023139403-530	2000 FORD PICKUP F250 - MATERIALS	-	-	-				-	-	-	-	-
1023139403-900	2000 FORD PICKUP F250	9,529	8,875	9,815	13,496	6,000		6,000	6,090	6,181	6,274	6,368
1023139404-100	INTERNATIONAL HARVESTER DUMP - LABOUR	-	-	-				-	-	-	-	-
1023139404-530	INTERNATIONAL HARVESTER DUMP - MATERIA	-	-	-				-	-	-	-	-
1023139404-900	INTERNATIONAL HARVESTER DUMP	25,516	27,689	26,282	16,616	18,000		18,000	18,270	18,544	18,822	19,104
1023139405-900	INSURANCE/MAINTENANCE ADJUSTMENT	-	-	-				-	-	-	-	-
1023139406-100	2002 CHEV PICKUP SLIVERADO - LABOUR	-	-	-				-	-	-	-	-
1023139406-530	2002 CHEV PICKUP SLIVERADO - MATERIAL	-	-	-				-	-	-	-	-
1023139406-900	2002 CHEV PICKUP SLIVERADO	6,989	7,366	7,199	6,843	6,000		6,000	6,090	6,181	6,274	6,368
1023139407-100	2003 F150 PICKUP - LABOUR	-	-	-				-	-	-	-	-
1023139407-530	2003 F150 FORD PICK UP - MATERIAL	-	-	-				-	-	-	-	-
1023139407-900	2003 F150 FORD PICK UP	8,813	8,760	9,078	14,206	6,000		6,000	6,090	6,181	6,274	6,368
1023139408-100	2003 FORD F550 4X4 - LABOUR	-	-	-				-	-	-	-	-
1023139408-530	2003 FORD F550 4X4 - MATERIAL	-	-	-				-	-	-	-	-
1023139408-900	2003 FORD F550 4X4	12,863	13,842	13,250	10,890	8,000		8,000	8,120	8,242	8,366	8,491
1023139409-100	2003 O'BRIEN HYDRO JETTER - LABOUR	-	-	-				-	-	-	-	-
1023139409-530	2003 O'BRIEN HYDRO JETTER - MATERIAL	-	-	-				-	-	-	-	-
1023139409-900	2003 O'BRIEN HYDRO JETTER	1,419	3,741	1,448	2,256	4,000		4,000	4,060	4,121	4,183	4,246
1023139410-100	2003 JOHN DEERE EXCAVATOR - LABOUR	-	-	-				-	-	-	-	-
1023139410-530	2003 JOHN DEERE EXCAVATOR - MATERIAL	-	-	-				-	-	-	-	-
1023139410-900	2003 JOHN DEERE EXCAVATOR	12,445	13,701	12,695	5,735	8,000		8,000	8,120	8,242	8,366	8,491

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1023139411-100	2004 FORD FREESTAR - LABOUR	-	-	-				-	-	-	-	-
1023139411-530	2004 FORD FREESTAR - MATERIALS	-	-	-	0			-	-	-	-	-
1023139411-900	2004 FORD FREESTAR	4,260	3,133	4,345		6,000		6,000	6,090	6,181	6,274	6,368
1023139412-100	2004 TRAIL-EZE TRAILER - LABOUR	-	-	-				-	-	-	-	-
1023139412-530	2004 RAIL-EZE TRAILER - MATERIALS	-	-	-	0			-	-	-	-	-
1023139412-900	2004 TRAIL-EZE TRAILER	6,354	7,248	6,609	4,388	4,000		4,000	4,060	4,121	4,183	4,246
1023139413-100	2000 JOHN DEERE GRADER - LABOUR	-	-	-				-	-	-	-	-
1023139413-530	2000 JOHN DEERE GRADER - MATERIALS	-	-	-				-	-	-	-	-
1023139413-900	2000 JOHN DEERE GRADER	31,108	33,904	31,730	29,442	28,000		28,000	28,420	28,846	29,279	29,718
1023139414-100	2005 CHEV P/U	-	-	-				-	-	-	-	-
1023139414-900	2005 CHEV P/U	3,918	4,085	4,036		5,000		5,000	5,075	5,151	5,228	5,306
1023139415-100	2005 ELGIN CROSSWIND SWEEPER	-	-	-	0			-	-	-	-	-
1023139415-900	2005 ELGIN CROSSWIND SWEEPER	15,512	19,106	15,978	20,647	20,000		20,000	20,300	20,605	20,914	21,228
1023139416-900	2006 FORD RANGER	7,993	6,201	8,233	9,619	6,000		6,000	6,090	6,181	6,274	6,368
1023139417-900	2006 FORD ESCAPE/SUV	4,476	3,722	4,611	0	6,000		6,000	6,090	6,181	6,274	6,368
1023139418-900	2006 CHEV 4WHDR PU	10,249	10,143	10,557	9,550	6,000		6,000	6,090	6,181	6,274	6,368
1023139419-900	2005 INGERSOLL RAND ROLLER	3,254	2,176	3,352	2,319	2,500		2,500	2,538	2,576	2,615	2,654
1023139420-900	2006 FORD F550	10,280	11,562	10,589	7,511	7,000		7,000	7,105	7,212	7,320	7,430
1023139421-900	2007 FORD RANGER	3,536	2,702	3,642	0	6,000		6,000	6,090	6,181	6,274	6,368
1023139422-900	2007 GMC 3/4 TON	6,893	7,787	7,100	9,152	6,000		6,000	6,090	6,181	6,274	6,368
1023139423-900	2007 CHEVROLET PICK UP TRUCK	3,500	5,181	3,605	7,376	5,000		5,000	5,075	5,151	5,228	5,306
1023139424-900	2008 MOBILE GENERATOR	1,500	1,829	1,560	4,042	4,000		4,000	4,060	4,121	4,183	4,246
1023139425-900	2008 INTERNATIONAL CF SERVICE TRUCK	3,500	4,917	3,570	9,238	8,000		8,000	8,120	8,242	8,366	8,491
1023139426-900	2008 FREIGHTLINER DUMP TRUCK	3,500	17,333	3,605	17,527	15,000		15,000	15,225	15,453	15,685	15,920
1023139427-900	2008 SMART CAR	1,500	2,205	1,560	0	6,000		6,000	6,090	6,181	6,274	6,368
1023139428-900	2008 TOYOTA PRIUS	1,500	2,493	1,560	0	6,000		6,000	6,090	6,181	6,274	6,368
1023139429-900	2008 CATERPILLAR BACKHOE	3,500	6,814	3,640	10,264	6,000		6,000	6,090	6,181	6,274	6,368
1023139430-900	2008 FORD SP P/U	3,500	4,318	3,640	6,670	6,000		6,000	6,090	6,181	6,274	6,368
1023139431-900	2008 FORD F105 4X4	16,375	19,991	16,875	13,637	8,000		8,000	8,120	8,242	8,366	8,491
1023139432-900	2009 FREIGHTLINER DUMP TRUCK	18,146	28,316	18,691	17,541	14,000		14,000	14,210	14,423	14,639	14,859
1023139433-900	2010 FORD ESCAPE HYBRID 4X4	-	874	-		6,000		6,000	6,090	6,181	6,274	6,368
1023139434-900	2010 FORD ESCAPE	-	-	-				-	-	-	-	-
1023139990-900	ALLOCATION OF FLEET COST TO ACTIVITIES:	(523,740)	(563,014)	(523,565)	(509,164)	(524,900)		(524,900)	(532,775)	(540,763)	(548,882)	(557,111)
		-	-	-	-	-		-	-	-	-	-
1023140500-900	WORKSHOPS - YARD OPERATIONS											
1023140982-900	P/W OPERATIONS OFFICE FURNITURE & EQUIP	28,640	22,220	28,930	31,791	28,000		28,000	28,420	28,846	29,279	29,718
1023150233-233	WORKSHOPS - YARD	17,970	25,919	51,336	77,662	50,000		50,000	50,750	51,511	52,284	53,068
1023160000-900	CONTRACT SECURITY PATROLS	1,580	1,913	1,600	4,898	1,600		1,600	1,624	1,648	1,673	1,698
1023170110-900	FIRE RISK & PREVENTION	-	-	-	21,431			-	-	-	-	-
1023180214-900	SAFETY TRAINING	31,280	19,690	31,600	42,758	50,000		50,000	50,750	51,511	52,284	53,068
1023190130-900	RADIO LICENCES	1,640	-	1,660	937	1,500		1,500	1,523	1,546	1,569	1,593
	STAFF RECRUITMENT	-	-	-				-	-	-	-	-
	Recovery - Pro-rata Water			(16,350)	(16,350)			-	-	-	-	-
	Recovery - Pro-rata Sewer			(16,350)	(16,350)			-	-	-	-	-
1023190980-900	WATER ADMIN - PRO RATA RECOVERY	(15,950)	(15,950)	(16,110)	(16,110)	(42,240)	(1,023)	(43,263)	(43,912)	(44,571)	(45,240)	(45,919)
1023190981-900	SEWER ADMIN - PRO RATA RECOVERY	(15,950)	(15,950)	(16,110)	(16,110)	(42,240)	(1,023)	(43,263)	(43,912)	(44,571)	(45,240)	(45,919)
		49,210	37,842	50,206	114,557	46,620	(2,046)	44,574	45,243	45,920	46,609	47,307

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1023201000-900	ROADS	324,700	308,736	349,441	381,686	365,750		365,750	371,236	376,805	382,457	388,194
	ROADS MAJOR MAINTENANCE & MINOR CAP					-		-	-	-	-	-
1023236000-900	STREET CLEANING	55,000	46,253	56,100	28,278	36,575		36,575	37,124	37,681	38,246	38,820
1023250000-900	STREET LIGHTING	162,930	161,473	164,500	175,840	180,000	20,000	200,000	203,000	206,045	209,136	212,273
1023251000-900	CHRISTMAS LIGHTING	13,200	9,172	-	914	1,568		1,568	1,592	1,616	1,640	1,665
1023259900-900	OPERATIONS WORKS RECOVERABLE				8,608	-		-	-	-	-	-
1023261000-900	STREET SIGNS	115,690	107,308	119,161	62,123	75,400		75,400	76,531	77,679	78,844	80,027
1023261500-900	CLEVL & HWY 99 MEDIAN IMPROV 2000	-	-	-		-		-	-	-	-	-
1023262000-900	LANE MARKING	7,780	3,418	7,860	732	-		-	-	-	-	-
1023263000-900	LINE MARKING CONTRACTS	44,670	39,519	45,120	47,085	47,025		47,025	47,730	48,446	49,173	49,911
1023264000-900	TRAFFIC LIGHTS	17,330	17,126	17,510	16,005	15,675		15,675	15,910	16,149	16,391	16,637
1023265000-900	TRAFFIC SIGNALS	2,740	-	2,770	-	2,613		2,613	2,652	2,692	2,732	2,773
1023201001-900	RAILWAY CROSSING MAINTENANCE / FEES	5,000	14,545	5,050	26,910	6,270		6,270	6,364	6,459	6,556	6,654
		749,040	707,550	767,512	748,181	730,876	20,000	750,876	762,139	773,572	785,175	796,954
	MISCELLANEOUS WORKS											
1023201590-900	MISC WORK MANAGEMENT OPERATIONS	-	-	-				-				
1023202000-900	OILING CONTRACT	25,000	24,536	25,250	17,940	20,900		20,900	21,214	21,532	21,855	22,183
1023203000-900	DANGEROUS TREE REMOVAL	30,300	23,214	30,610	36,586	36,575		36,575	37,124	37,681	38,246	38,820
1023204000-900	SMALL TOOLS	-	-	14,020	4,203	14,630		14,630	14,849	15,072	15,298	15,527
1023205000-900	INVASIVE SPECIES			4,000	4,128	4,180		4,180	4,243	4,307	4,372	4,438
		55,300	47,750	73,880	62,857	76,285	-	76,285	77,430	78,592	79,771	80,968
	SIDEWALK MAINTENANCE											
1023222000-900	SIDEWALK CLEANING	70,700	76,142	72,821	74,921	73,150		73,150	74,247	75,361	76,491	77,638
1023223000-900	SIDEWALKS	25,250	12,532	26,007	13,690	31,350		31,350	31,820	32,297	32,781	33,273
	BICYCLE LANE MAINTENANCE						10,000	10,000	10,150	10,302	10,457	10,614
		95,950	88,674	98,828	88,611	104,500	10,000	114,500	116,217	117,960	119,729	121,525
	DRAINAGE & DYKE MAINTENANCE											
1023228000-900	CULVERT INSTALLATION	8,180	6,248	8,343	4,631	8,360		8,360	8,485	8,612	8,741	8,872
1023229000-900	DRAINAGE	180,000	237,064	233,400	276,804	245,575		245,575	249,259	252,998	256,793	260,645
1023230000-900	DYKES	80,640	41,769	83,059	35,416	86,735	50,000	136,735	138,786	140,868	142,981	145,126
1023231000-900	DYKE PUMP MAINTENANCE & OPERATION	60,000	69,528	62,400	60,632	64,790		64,790	65,762	66,748	67,749	68,765
1023232000-900	FLOOD CONTROL RECOVERABLE	-	33,236	-		-		-	-	-	-	-
1023233000-900	FLOOD CONTROL (NON RECOVERABLE)	-	-	-		-		-	-	-	-	-
1023234000-900	POST FLOOD EMERGENCY WORKS	-	-	-		-		-	-	-	-	-
1023235000-900	TASK #092021 HWY99 ROCKSLIDE ROAD CLOS	-	-	-		-		-	-	-	-	-
		328,820	387,845	387,202	377,483	405,460	50,000	455,460	462,292	469,226	476,264	483,408
	SNOW REMOVAL											
1023237000-900	SNOW REMOVAL	251,900	246,619	259,457	216,257	245,655		245,655	249,340	253,080	256,876	260,729
1023237500-900	SNOW REMOVAL AIRPORT	-	-	-		-		-	-	-	-	-
1023238000-900	SIDEWALK SNOW REMOVAL	14,800	21,082	15,096	5,814	5,450		5,450	5,532	5,615	5,699	5,784
1023239000-900	BUSINESS - SIDEWALK SNOW REMOVAL	-	-	-	3,707	-		-	-	-	-	-
		266,700	267,701	274,553	225,778	251,105	-	251,105	254,872	258,695	262,575	266,513
	BRIDGE MAINTENANCE											
1023240000-900	BRIDGE MAINTENANCE	14,880	14,373	4,800	3,335	5,225	40,000	45,225	45,903	46,592	47,291	48,000
		14,880	14,373	4,800	3,335	5,225	40,000	45,225	45,903	46,592	47,291	48,000

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1023310000-900	AIRPORT MAINTENANCE											
1023320000-900	AIRPORT RUNWAY CRACKFILLING & BRUSH CL	2,050	4,452	2,111	3,675	3,658		3,658	3,713	3,769	3,826	3,883
	AIRPORT SNOW REMOVAL	-	454	-				-				
		2,050	4,906	2,111	3,675	3,658	-	3,658	3,713	3,769	3,826	3,883
1025161000-100	CEMETERY MAINTENANCE											
1025161000-520	GRAVE DIGGING - LABOUR	-	-	-				-				
1025161000-530	GRAVE DIGGING - VEHICLE/EQUIPMENT	-	-	-				-				
1025161000-900	GRAVE DIGGING - MATERIAL	-	-	-				-				
1025162000-100	GRAVE DIGGING	16,900	8,583	17,070	12,587	15,675		15,675	15,910	16,149	16,391	16,637
1025162000-520	CEMETERY - LABOUR/MAINTENANCE	-	-	-				-	-	-	-	-
1025162000-530	MAINTENANCE - VEHICLE/EQUIPMENT	-	-	-				-	-	-	-	-
1025162000-900	MAINTENANCE - MATERIAL	-	-	-				-	-	-	-	-
1025163000-530	MAINTENANCE	53,000	57,269	53,530	37,427	47,475		47,475	48,187	48,910	49,644	50,389
1025163000-900	CEMETERY LINERS - MATERIAL	-	-	-				-	-	-	-	-
1025163000-900	CEMETERY LINERS	2,260	2,018	2,290	1,436	2,090		2,090	2,121	2,153	2,185	2,218
		72,160	67,870	72,890	51,450	65,240	-	65,240	66,218	67,212	68,220	69,244
								-				
	TOTAL PUBLIC WORKS - OPS ADMIN & SERVICE	1,775,610	1,723,926	1,855,159	1,782,092	1,831,999	117,954	1,949,953	1,979,203	2,008,891	2,039,022	2,069,605
						-1.2%	6.4%	5.1%	1.5%	1.5%	1.5%	1.5%
	TOTAL ENGINEERING & PUBLIC WORKS	2,036,398	1,872,496	2,123,246	2,171,724	2,316,020	119,964	2,435,984	2,405,315	2,441,394	2,478,011	2,515,178
						9.1%	5.7%	14.7%	-1.3%	1.5%	1.5%	1.5%

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1026120100-100	COMMUNITY DEVELOPMENT ADMINISTRATIVE PERSONNEL BENEFITS/PAYROLL COSTS STATS	55,120	101,743	168,917	166,379	112,557	20,871	112,557	114,245	115,959	117,698	119,463
1026120210-210	CONVENTIONS	3,190	-	3,230	-	-	-	-	-	-	-	-
1026120211-211	VEHICLE	6,920	6,920	6,990	46	-	-	-	-	-	-	-
1026120221-221	ADVERTISING	1,110	-	1,130	599	-	-	-	-	-	-	-
1026120231-231	CONSULTANT	-	1,320	85,000	64,662	55,000	-	55,000	55,825	56,662	57,512	58,375
1026120232-232	LEGAL FEES	-	-	-	-	-	-	-	-	-	-	-
1026120234-234	PROFESSIONAL DEVELOPMENT	1,600	-	1,620	1,753	-	-	-	-	-	-	-
1026120240-240	PROFESSIONAL DUES	2,440	2,327	2,470	4,234	2,400	-	2,400	2,436	2,473	2,510	2,548
1026120253-100	OFFICE EQUIPMENT MAINTENANCE	-	-	-	-	-	-	-	-	-	-	-
1026120253-253	OFFICE EQUIPMENT MAINTENANCE	21,000	13,494	21,210	13,555	-	-	-	-	-	-	-
1026120500-100	OFFICE SUPPLIES	-	-	-	-	-	-	-	-	-	-	-
1026120500-500	OFFICE SUPPLIES	10,940	7,064	11,050	12,227	-	-	-	-	-	-	-
1026120590-590	MISCELLANEOUS & RELOCATION EXP	-	-	-	26	-	-	-	-	-	-	-
1026120591-900	STAFF RECRUITMENT	-	-	-	-	-	-	-	-	-	-	-
	Pro-rata Recovery for Water			(56,240)	(56,240)	-	-	-	-	-	-	-
	Pro-rata Recovery for Sewer			(56,240)	(56,240)	-	-	-	-	-	-	-
		102,320	132,868	189,137	152,809	190,828	-	190,828	193,690	196,596	199,545	202,538
1026140000-900	COMMUNITY DEVELOPMENT INITITATIVES					0.9%	0.0%	0.9%	1.5%	1.5%	1.5%	1.5%
	AIR TRANSPORTATION	25,900	11,585	26,160	48,217	30,000	-	30,000	30,450	30,907	31,371	31,842
		25,900	11,585	26,160	48,217	30,000	-	30,000	30,450	30,907	31,371	31,842
1026160000-900	TRANSIT SERVICES					14.7%	0.0%	14.7%	1.5%	1.5%	1.5%	1.5%
	TRANSIT SERVICES	719,275	768,196	888,269	827,335	949,310	-	949,310	963,550	978,003	992,673	1,007,563
1026161000-900	TRANSIT - SEA TO SKY COMMUTER	156,667	159,265	-	311,727	75,000	187,000	262,000	265,930	269,919	273,968	278,078
	Accrual Corrections											
		875,942	927,461	888,269	1,139,062	1,024,310	187,000	1,211,310	1,229,480	1,247,922	1,266,641	1,285,641
						6.9%	0.0%	6.9%	1.5%	1.5%	1.5%	1.5%
		2009 BUDGET	2009 ACTUAL	2010 BUDGET	2010 PROJECTED	2011 Core	2011 Service	2011 Total	2012 Proposed	2013 Proposed	2014 Proposed	2015 Proposed
	Local Transit Expense	719,275	768,196	888,269	827,335	949,310	-	949,310	963,550	978,003	992,673	1,007,563
	Local Transit Revenue	(143,855)	(153,639)	(177,654)	(180,131)	(187,600)	-	(187,600)	(190,414)	(193,270)	(196,169)	(199,112)
	Nnet Local Transit	575,420	614,557	710,615	647,204	761,710	-	761,710	773,136	784,733	796,504	808,451
	Sea to Sky Commuter Expense	156,667	159,265	-	311,727	75,000	187,000	262,000	265,930	269,919	273,968	278,078
	Sea to Sky Commuter Revenue	(62,667)	(63,706)	-	(131,660)	(30,000)	(58,718)	(88,718)	(90,049)	(91,400)	(92,771)	(94,163)
	Net Sea to Sky Commuter	94,000	95,559	-	180,067	45,000	128,282	173,282	175,881	178,519	181,197	183,915
							-31.4%					
						168,192						
	ENG PW COM DEV AIR AND TRANSIT	3,040,560	2,944,410	3,226,812	3,511,812	3,561,158	306,964	3,868,122	3,858,935	3,916,819	3,975,568	4,035,199

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	SOLID WASTE MANAGEMENT											
1024320000-900	COLLECTION CONTRACT	628,450	610,972	634,740	624,000	684,000		684,000	694,260	704,674	715,244	725,973
1024330000-900	SANITARY LANDFILL	459,230	459,503	463,830	448,391	450,000		450,000	456,750	463,601	470,555	477,613
1024340000-900	WEIGH SCALE ADMIN	2,270	6,176	2,300	7,039	5,000		5,000	5,075	5,151	5,228	5,306
1024340001-900	ADMINISTRATION	14,700	13,884	14,850	5,099	10,000		10,000	10,150	10,302	10,457	10,614
1024340002-900	OTHER DISPOSAL	32,210	3,459	32,540	5,112	5,000		5,000	5,075	5,151	5,228	5,306
1024340003-900	SLRD ADMINISTRATION & EQUALIZATION	99,250	71,109	70,250	75,000	75,000		75,000	76,125	77,267	78,426	79,602
1024340004-900	REMEDiated SOIL DISPOSAL	-	-	-				-	-	-	-	-
1024350000-900	RECYCLE BINS	-	-	-				-	-	-	-	-
1024350001-900	OTHER DIVERSION	167,110	135,168	168,790	137,721	145,000		145,000	147,175	149,383	151,624	153,898
1024360000-900	SANITARY LANDFILL MONITORING	21,750	10,854	21,970	3,478	10,000		10,000	10,150	10,302	10,457	10,614
1024370000-900	COMMUNITY CLEANUP PROJECT	41,480	44,183	41,900	4,052	20,000		20,000	20,300	20,605	20,914	21,228
1024380000-900	UNSIGHTLY PREMISES CLEANUP	-	-	-				-	-	-	-	-
1024390000-900	SQUAMISH LANDFILL DESIGN & OP'S PLAN	40,400	51,864	40,810	1,338			-	-	-	-	-
1024400000-900	COMMUNITY CLEAN-UP PROGRAM ORGANICS COLLECTION	-	-	-				-	150,000	152,250	154,534	156,852
		1,506,850	1,407,172	1,491,980	1,311,230	1,404,000	-	1,404,000	1,575,060	1,598,686	1,622,667	1,647,006
						-5.9%	0.0%	-5.9%	12.2%	1.5%	1.5%	1.5%

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ECONOMIC DEVELOPMENT												
1026610100-100	ECONOMIC SUSTAINABILITY COORDINATOR	84,580	48,546	-		39,597		39,597	72,000	73,080	74,176	75,289
	BENEFITS & PAYROLL COSTS					11,087		11,087	20,160	20,462	20,769	21,081
1026610150-150	VACATION NOT TAKEN - PAY OUT	-	-	-				-	-	-	-	-
1026610151-151	ANNUAL HOLIDAYS (TIME OFF)	-	678	-				-	-	-	-	-
1026610152-152	STATUTORY HOLIDAYS	-	-	-				-	-	-	-	-
1026610154-154	PAID SICK LEAVE	-	-	-				-	-	-	-	-
1026610163-163	LOA (PAID & UNPAID) INCLUDES UNPAID WCB	-	-	-				-	-	-	-	-
1026610210-210	CONVENTIONS	-	172	-		3,316		3,316	3,366	3,416	3,467	3,519
1026610211-211	TRAVEL	8,000	2,387	-				-	-	-	-	-
1026610213-213	CELLULAR PHONE	1,400	704	-	0			-	-	-	-	-
1026610233-233	CONTRACT SERVICES	28,900	2,180	170,000	15,204			-	-	-	-	-
	- SSC for Olympic Stock advance				35,000			-	-	-	-	-
1026610233-900	BUSINESS DEVELOPMENT	-	-	-	0	3,000		3,000	3,045	3,091	3,137	3,184
1026610234-234	PROFESSIONAL DEVELOPMENT	2,880	-	-				-	-	-	-	-
1026610240-240	ASSOCIATION DUES	1,510	553	-		3,000		3,000	3,045	3,091	3,137	3,184
1026610500-500	OFFICE SUPPLIES	7,600	6,978	-				-	-	-	-	-
1026610501-900	PHOTOCOPYING	-	-	-				-	-	-	-	-
1026610502-900	MARKETING / DESIGN / PROMOTIONS	28,400	6,084	-	4,800	40,000		40,000	40,600	41,209	41,827	42,454
1026610550-900	OUTSIDE OFFICE OPERATION	-	-	-				-	-	-	-	-
1026616003-900	OCEANFRONT DEV CORP ADMIN	-	34	-				-	-	-	-	-
1026610590-590	MISCELLANEOUS	-	4	23,350	13,789			-	-	-	-	-
	- SSC for Olympic Celebrations				23,500			-	-	-	-	-
	- SSC for WCRA Advertising				5,180			-	-	-	-	-
1026616004-900	SUSTAINABILITY CORP ADMIN	-	(281)	-				-	-	-	-	-
1026616005-900	SUSTAINABILITY CORP GRANT	157,364	157,000	340,225		190,000	(38,283)	151,717	153,993	156,303	158,648	161,028
	- SSC Grant per 2010 budget				120,225			-	-	-	-	-
	- SSC cash flow request				41,859			-	-	-	-	-
1026616006-900	- BNS - SSC Debt reduction			-	120,000	50,000	120,000	170,000	50,000	50,000	50,000	50,000
	- BNS - SSC Debt reduction				50,000			-	-	-	-	-
	TOURISM SQUAMISH - GRANT				0	84,000		84,000	50,000	50,000	50,000	-
	- HOTEL TAX (Flow Through)				93,186	90,000		90,000	91,350	92,720	94,111	95,523
1027500001-900	CHAMBER OF COMMERCE TOURIST SERVICES	113,120	112,000	96,000	96,000	109,000		109,000	110,635	112,295	113,979	115,689
1026617010-900	2010 SPIRIT OF BC COMMITTEE	-	6,968	-	439			-	-	-	-	-
1026617016-900	UBCM TOURISM PHASE 2	107,672	84,043	-				-	-	-	-	-
1026617022-900	MARINE STRATEGY	150,000	-	-				-	-	-	-	-
		691,426	428,050	629,575	619,182	623,000	81,717	704,717	598,194	605,667	613,251	570,951
						-1.0%	13.0%	11.9%	-15.1%	1.2%	1.3%	-6.9%

To be reclassified to Grants to Economic Partners unless structured

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1026750100-100	COMMUNITY PLANNING											
	ADMINISTRATIVE PERSONNEL	507,850	482,871	537,223	504,609	444,906	-	444,906	451,580	458,354	465,229	472,207
	BENEFITS/PAYROLL COSTS					101,764	-	101,764	103,290	104,839	106,412	108,008
1026750150-150	VACATION NOT TAKEN - PAY OUT	-	-	-	13,102			-	-	-	-	-
1026750151-151	ANNUAL HOLIDAYS (TIME OFF)	-	-	-				-	-	-	-	-
1026750152-152	STATUTORY HOLIDAYS	-	572	-	8,515			-	-	-	-	-
1026750154-154	PAID SICK LEAVE	-	-	-				-	-	-	-	-
1026750163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-				-	-	-	-	-
1026750210-210	CONVENTIONS	4,960	5,933	5,010	3,527	5,000		5,000	5,075	5,151	5,228	5,306
1026750211-211	TRAVEL	1,560	1,693	1,580	565	1,000		1,000	1,015	1,030	1,045	1,061
1026750212-900	POSTAGE	-	-	-				-	-	-	-	-
1026750221-221	ADVERTISING	8,950	8,513	9,040	2,410	5,000		5,000	5,075	5,151	5,228	5,306
1026750232-232	LEGAL FEES - DP REGISTRATIONS	4,750	2,523	4,800	6,098	5,000		5,000	5,075	5,151	5,228	5,306
1026750233-900	PLANNING CONSULTANT	20,200	(8,952)	17,410	11,781	15,000		15,000	15,225	15,453	15,685	15,920
1026750234-234	COURSES	2,110	1,473	2,140	1,345	2,000		2,000	2,030	2,060	2,091	2,122
1026750234-900	COURSES	-	-	-				-	-	-	-	-
1026750240-240	ASSOCIATION DUES	1,340	1,361	1,360	3,159	3,000		3,000	3,045	3,091	3,137	3,184
1026750500-100	OFFICE SUPPLIES	-	-	-				-	-	-	-	-
1026750500-500	OFFICE SUPPLIES	10,000	9,394	10,100	8,291	10,000		10,000	10,150	10,302	10,457	10,614
1026750501-900	PHOTOCOPYING	10,100	9,097	10,210	8,938	10,000		10,000	10,150	10,302	10,457	10,614
1026750590-590	POLICY AND BYLAW UPDATES	-	-	-				-	-	-	-	-
1026750591-900	AFFORDABLE HOUSING STRATEGY	-	-	-				-	-	-	-	-
1026750592-900	SMART GROWTH ON THE GROUND IMPLEMENT	-	-	-				-	-	-	-	-
1026750593-900	OCP DEVELOPMENT	-	(3,834)	-				-	-	-	-	-
1026750594-900	PUBLIC MEETINGS	6,110	4,033	6,180	1,693	5,000		5,000	5,075	5,151	5,228	5,306
	S.T. CORE PLANNING	577,930	514,677	605,053	574,033	607,670	-	607,670	616,785	626,035	635,425	644,954
1026750595-900	NON RECURRING - SPECIAL PROJECTS					0.4%	0.0%	0.4%	1.5%	1.5%	1.5%	1.5%
1026750595-900	URBAN SALMON HABITAT RESTORATIONS	-	-	-				-				
1026750596-900	COMMUNITY ENERGY PLAN CAEE	-	34,918	-	12,312			-				
1026750597-900	HOME OWNERSHIP STUDY	-	-	-				-				
1026750598-900	HAZARD AND RISK POLICY	-	-	-				-				
1026750599-900	ZONING BYLAW UPDATE	15,000	-	115,000	88,484	25,000		25,000				
1026750600-900	UPPER BLIND CHANNEL PROCESS	25,000	-	25,000	5,841	15,000		15,000				
1026750601-900	NEU FEASIBILITY STUDY	65,000	82,724	-	9,792	15,000		15,000				
1026750602-900	NEU DESIGN GUIDELINES CAEE	-	20,310	-				-				
1026750611-900	CLIMATE ACTION CHARTER	-	-	40,000				-				
1026750900-900	PLANNING PROJECTS RECOVERABLE			-				-				
	PLANNING PROJECT SOUTH ENTRANCE				7,518	12,000	-	12,000				
	NEU SERVICE AREA BYLAW						10,000	10,000				
	SOCIAL PLANNING REVIEW						20,000	20,000				
	AMENITIES POLICY						-	-				
	PUBLIC ART POLICY						10,000	10,000				
	REGIONAL CONTEXT STATEMENT							-	30,000			
	ALLOWANCE FOR STUDIES							-	20,000	50,000	50,000	50,000
	S.T. NON-RECURRING PLANNING	105,000	137,952	180,000	123,947	67,000	40,000	107,000	50,000	50,000	50,000	50,000
	TOTAL PLANNING	682,930	652,629	785,053	697,980	674,670	40,000	714,670	666,785	676,035	685,425	694,954

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	ENVIRONMENTAL PLANNING					-14.1%	5.1%	-9.0%	-6.7%	1.4%	1.4%	1.4%
1026760100-100	ENVIRONMENTAL COORDINATOR	87,980	30,420	91,500	70,419	52,667		52,667	53,457	54,259	55,073	55,899
	BENEFITS/PAYROLL COSTS					16,045		16,045	16,286	16,530	16,778	17,030
1026760150-150	VACATION NOT TAKEN - PAY OUT	-	-	-	154			-	-	-	-	-
1026760151-151	ANNUAL HOLIDAYS (TIME OFF)	-	-	-				-	-	-	-	-
1026760154-154	PAID SICK LEAVE	-	-	-				-	-	-	-	-
1026760210-210	TRAVEL / ACCOMMODATION	540	791	550	227	500		500	508	516	524	532
1026760221-221	ADVERTISING / PUBLIC EDUCATION	1,070	175	1,090	647	1,000		1,000	1,015	1,030	1,045	1,061
1026760233-233	CONTRACT SERVICES	-	-	-				-	-	-	-	-
1026760234-234	COURSES / PROFESSIONAL DEVELOPMENT	1,070	1,879	1,090	931	1,000		1,000	1,015	1,030	1,045	1,061
1026760240-240	ASSOCIATION DUES / SUBSCRIPTIONS	260	285	270	-	300		300	305	310	315	320
1026760500-500	OFFICE SUPPLIES	1,580	66	1,600	12	1,000		1,000	1,015	1,030	1,045	1,061
1026760591-900	POLICY DEVELOPMENT / PROJECTS	1,340	-	-		1,500		1,500	1,523	1,546	1,569	1,593
1026760592-900	AIR QUALITY MANAGEMENT PROGRAM	10,610	1,436	7,720	7,106	7,200		7,200	7,308	7,418	7,529	7,642
1026760593-900	UBCM WEST NILE VIRUS/MOSQUITO ABATEMEN	18,000	-	-				-	-	-	-	-
1026912000-900	INVASIVE SPECIES MANAGEMENT	-	-	-		4,000		4,000	4,060	4,121	4,183	4,246
		122,450	35,052	103,820	79,496	85,212		85,212	86,492	87,790	89,106	90,445
						-17.9%	0.0%	-17.9%	1.5%	1.5%	1.5%	1.5%
	ECONOMIC DEV & COMMUNITY PLANNING	1,496,806	1,115,731	1,518,448	1,396,658	1,382,882		1,504,599	1,351,471	1,369,492	1,387,782	1,356,350
						-8.9%	8.0%	-0.9%	-10.2%	1.3%	1.3%	-2.3%

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RECREATION ADMINISTRATION												
1027110100-100	ADMINISTRATION PERSONNEL	283,144	209,340	288,651	220,142	137,384		137,384	139,445	141,537	143,660	145,815
	BENEFITS/PAYROLL COSTS					32,867		32,867	33,360	33,860	34,368	34,884
1027110150-150	VACATION NOT TAKEN - PAY OUT	-	780	-	6,099			-	-	-	-	-
1027110151-151	ANNUAL HOLIDAYS (TIME OFF)	-	25,602	-	19,720			-	-	-	-	-
1027110152-152	STATUTORY HOILIDAYS	-	11,343	-	9,084			-	-	-	-	-
1027110154-154	PAID SICK LEAVE	6,886	38,677	7,182	1,159	-		-	-	-	-	-
1027110163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-	-			-	-	-	-	-
1027110210-100	CONFERENCES							-	-	-	-	-
1027110210-210	CONFERENCES	9,250	4,888	9,250	2,202	7,550		7,550	7,663	7,778	7,895	8,013
1027110211-211	TRAVEL	7,000	2,818	7,000	7,072	4,540		4,540	4,608	4,677	4,747	4,818
1027110212-900	RECREATION VEHICLE - VAN	-	653	-	-	3,450		3,450	3,502	3,555	3,608	3,662
1027110213-213	TELEPHONE	-	-	-	-			-	-	-	-	-
1027110221-221	PUBLICITY	29,850	20,792	29,850	23,734	23,550		23,550	23,903	24,262	24,626	24,995
1027110231-231	DIAMOND HEAD TRAIL PLANNING	-	(3,020)	-	(1,000)			-	-	-	-	-
1027110233-233	CONTRACT SERVICES	5,000	4,675	5,000	1,381	15,000		15,000	15,225	15,453	15,685	15,920
1027110234-234	TRAINING	10,500	2,104	10,500	15,223	10,500		10,500	10,658	10,818	10,980	11,145
1027110239-239	COMPUTER MAINTENANCE FEES	17,500	11,952	21,500	14,999	19,000		19,000	19,285	19,574	19,868	20,166
1027110240-240	ASSOCIATION DUES	3,340	3,747	3,800	3,890	3,822		3,822	3,879	3,937	3,996	4,056
1027110500-500	OFFICE SUPPLIES	12,100	11,275	12,100	10,834	12,100		12,100	12,282	12,466	12,653	12,843
1027110510-900	RECREATION COMMITTEE EXPENSES	-	-	-	-			-	-	-	-	-
1027110590-590	MISCELLANEOUS	19,700	23,116	23,600	31,341	20,000		20,000	20,300	20,605	20,914	21,228
1027110596-900	CRIMINAL RECORD CHECKS	1,050	700	1,000	1,050	1,000		1,000	1,015	1,030	1,045	1,061
		405,320	369,442	419,433	366,929	290,763	-	290,763	295,125	299,552	304,045	308,606
SPECIAL PROJECTS												
	PARKS & RECREATION MASTER PLAN					-30.7%	0.0%	-30.7%	1.5%	1.5%	1.5%	1.5%
		-	-	-	-	-	25,000	25,000	50,000	-	-	-
								100.0%	-100.0%			
		405,320	369,442	419,433	366,929	290,763	25,000	315,763	345,125	299,552	304,045	308,606
						-30.7%	6.0%	-24.7%	9.3%	-13.2%	1.5%	1.5%

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1027111590-900	CIVIC CENTRE STAFF RECRUITMENT	-	-	-	-	-	-	-	-	-	-	-
1027120100-100	CIVIC CENTRE OPERATIONS	179,100	150,737	189,700	171,441	152,432	152,432	154,718	157,039	159,395	161,786	
	BENEFITS/PAYROLL COSTS					36,601	36,601	37,150	37,707	38,273	38,847	
1027120150-150	VACATION NOT TAKEN - PAY OUT	-	1,280	-	2,189	-	-	-	-	-	-	
1027120151-151	ANNUAL HOLIDAYS (TIME OFF)	-	11,863	-	6,163	-	-	-	-	-	-	
1027120152-152	STATUTORY HOLIDAYS	-	5,636	-	6,967	-	-	-	-	-	-	
1027120154-154	PAID SICK LEAVE	2,520	3,509	2,620	5,006	-	-	-	-	-	-	
1027120163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-	-	-	-	-	-	-	-	
1027120213-213	CIVIC CENTRE PHONE	17,000	17,388	18,000	17,103	18,000	18,000	18,270	18,544	18,822	19,104	
1027120233-233	CIVIC CENTRE DESIGN PLANS	-	-	-	-	-	-	-	-	-	-	
1027120234-234	COMMUNITY CENTRE TRAINING	-	-	3,000	-	-	-	-	-	-	-	
1027120238-238	CIVIC CENTRE INSURANCE	5,170	5,170	5,230	5,000	5,230	5,230	5,308	5,388	5,469	5,551	
1027120252-100	COMMUNITY CENTRE - LABOUR	-	-	-	-	-	-	-	-	-	-	
1027120252-520	COMMUNITY CENTRE - VEHICLE/EQUIPMENT	-	-	-	-	-	-	-	-	-	-	
1027120252-530	COMMUNITY CENTRE - MATERIAL	-	-	-	-	-	-	-	-	-	-	
1027120252-900	CIVIC & ARENA MAINTENANCE	100,600	107,509	131,700	107,820	110,410	110,410	112,066	113,747	115,453	117,185	
1027120253-253	CIVIC CENTRE JANITORIAL	10,500	8,886	10,500	9,876	10,500	10,500	10,658	10,818	10,980	11,145	
1027120550-550	CIVIC & ARENA HYDRO	45,450	50,087	45,000	58,478	50,000	50,000	50,750	51,511	52,284	53,068	
1027120555-550	CIVIC CENTRE NATURAL GAS	55,000	32,420	40,000	33,139	35,000	35,000	35,525	36,058	36,599	37,148	
1027120596-900	CRIMINAL RECORD CHECK	-	-	-	35	1,000	1,000	1,015	1,030	1,045	1,061	
	PRO-RATA ALLOCATION - FACILITIES MGMT					14,263	14,263	14,477	14,694	14,914	15,138	
		415,340	394,485	445,750	423,215	433,436	-	433,436	439,937	446,536	453,234	460,033
						-2.8%	0.0%	-2.8%	1.5%	1.5%	1.5%	1.5%

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1027130100-100	SENIORS CENTRE											
	ADMINISTRATION PERSONNEL			182,790	140,997	122,182		122,182	124,015	125,875	127,763	129,679
	BENEFITS/PAYROLL COSTS					16,517		16,517	16,765	17,016	17,271	17,530
1027130210-210	CONFERENCES AND WORKSHOPS			-		2,020		2,020	2,050	2,081	2,112	2,144
1027130211-211	TRAVEL ALLOWANCE			-	675	720		720	731	742	753	764
1027130213-213	TELEPHONE			-	3,013	5,100		5,100	5,177	5,255	5,334	5,414
1027130221-221	MARKETING			-	7,434	5,000		5,000	5,075	5,151	5,228	5,306
1027130234-234	COURSES/TRAINING			-		2,500		2,500	2,538	2,576	2,615	2,654
1027130238-238	INSURANCE			-		-		-	-	-	-	-
1027130239-900	COMPUTER EQUIPMENT/MAINTENANCE			-	1,257	3,200		3,200	3,248	3,297	3,346	3,396
1027130240-240	ASSOCIATION DUES/SUBSCRIPTIONS			-	550	1,100		1,100	1,117	1,134	1,151	1,168
1027130241-900	SOFTWARE			-		3,400		3,400	3,451	3,503	3,556	3,609
	MAINTENANCE - PERSONNEL				32,843	27,428		27,428	27,839	28,257	28,681	29,111
	BENEFITS/PAYROLL COSTS							-	-	-	-	-
1027130253-900	JANITORIAL SUPPLIES			-	3,444	7,200		7,200	7,308	7,418	7,529	7,642
1027130254-900	MAINTENANCE EQUIPMENT & SUPPLIES			-	9,532	13,500		13,500	13,703	13,909	14,118	14,330
						8,700		8,700	8,831	8,963	9,097	9,233
						6,000		6,000	6,090	6,181	6,274	6,368
1027130260-900	PROGRAM COURSE INSTRUCTORS			37,000	11,716	15,000		15,000	15,225	15,453	15,685	15,920
1027130265-900	PROGRAM EQUIPMENT & SUPPLIES			-	6,107	15,000		15,000	15,225	15,453	15,685	15,920
1027130270-900	VOLUNTEER PROGRAM			-	9,109	5,000		5,000	5,075	5,151	5,228	5,306
	KITCHEN OPERATION SUPPORT					6,000		6,000	6,090	6,181	6,274	6,368
1027130500-500	OFFICE SUPPLIES			-	4,525	3,000		3,000	3,045	3,091	3,137	3,184
1027130510-900	FIRST AID SUPPLIES			-		500		500	508	516	524	532
1027130550-550	HYDRO			43,500	21,067	18,600		18,600	18,879	19,162	19,449	19,741
1027130555-550	GAS			-	1,240	6,000		6,000	6,090	6,181	6,274	6,368
1027130556-550	WATER			-				-	-	-	-	-
	PRO-RATA ALLOCATION - FACILITIES MGMT					5,349		5,349	5,429	5,510	5,593	5,677
		-	-	361,903	253,509	299,016	-	299,016	303,504	308,056	312,677	317,364
						-17.4%	0.0%	-17.4%	1.5%	1.5%	1.5%	1.5%

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ARENA												
1027150100-100	ARENA OPERATION	15,600	11,215	16,330	11,188	15,226		15,226	15,454	15,686	15,921	16,160
1027150101-101	ARENA OPERATION - CASH / OFFICE	156,400	158,656	170,658		3,615		3,615	3,669	3,724	3,780	3,837
	BENEFITS/PAYROLL COSTS				169,643	130,936		130,936	132,900	134,894	136,917	138,971
1027150150-150	VACATION NOT TAKEN - PAY OUT	-	15,021	-		66,775		66,775	67,777	68,794	69,826	70,873
1027150151-151	ANNUAL HOLIDAYS (TIMEOFF)	-	11,801	-	17,390			-	-	-	-	-
1027150152-152	STATUTORY HOLIDAYS	-	9,651	-	13,203			-	-	-	-	-
1027150154-154	PAID SICK LEAVE	7,600	8,354	-	15,157			-	-	-	-	-
1027150163-163	LOA (PD & UNPAID) INCLUDES UNPAID WCB	-	-	-	2,030			-	-	-	-	-
1027150211-211	MAINTENANCE VEHICLE	5,700	5,700	11,820		7,320		7,320	7,430	7,541	7,654	7,769
1027150212-900	VEHICLE RENTAL	6,000	576	-		6,060		6,060	6,151	6,243	6,337	6,432
1027150213-213	PHONE	-	-	-				-	-	-	-	-
1027150238-238	INSURANCE	5,000	5,000	5,050		5,050		5,050	5,126	5,203	5,281	5,360
1027150251-100	CIVIC CENTRE OUTSIDE MAINTENANCE - LABO	-	-	-				-	-	-	-	-
1027150251-900	CIVIC CENTRE OUTSIDE MAINTENANCE	8,400	10,219	8,400	6,075	8,400		8,400	8,526	8,654	8,784	8,916
1027150252-900	ARENA MAINTENANCE	487,985	438,687	507,930	423,768	393,950		393,950	399,859	405,857	411,945	418,124
	BENEFITS/PAYROLL COSTS					80,514		80,514	81,722	82,948	84,192	85,455
1027150253-100	ARENA JANITORIAL - LABOUR	-	-	-				-	-	-	-	-
	BENEFITS/PAYROLL COSTS							-	-	-	-	-
1027150253-253	ARENA JANITORIAL SUPPLIES & EQUIP	-	-	-	1,339			-	-	-	-	-
1027150253-530	ARENA JANITORIAL MATERIALS	-	-	-				-	-	-	-	-
1027150550-550	UTILITIES	-	-	-				-	-	-	-	-
1027150596-900	CRIMINAL RECORD CHECK	-	-	-				-	-	-	-	-
1027151000-900	CONCESSION OPERATION	-	-	-				-	-	-	-	-
	PRO-RATA ALLOCATION - FACILITIES MGMT					14,263		14,263	14,477	14,694	14,914	15,138
		692,685	674,880	720,188	659,793	732,109	-	732,109	743,091	754,238	765,551	777,035
						1.7%	0.0%	1.7%	1.5%	1.5%	1.5%	1.5%

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1027190100-100	OTHER RECREATION											
	PRESCHOOL PERSONNEL	78,500	59,716	84,210	62,685	67,536		67,536	68,549	69,577	70,621	71,680
	BENEFITS/PAYROLL COSTS					29,220		29,220	29,658	30,103	30,555	31,013
1027190150-150	VACATION NOT TAKEN - PAY OUT	-	1,403	-	1,013			-	-	-	-	-
1027190151-151	ANNUAL HOLIDAYS (TIME OFF)	-	4,188	-	1,908			-	-	-	-	-
1027190152-152	STATUTORY HOLIDAYS	-	3,080	-	2,861			-	-	-	-	-
1027190154-154	PAID SICK LEAVE	3,580	1,058	3,730	450			-	-	-	-	-
1027190163-163	LOA (PAID & UNPAID) INCLUDES WCB	-	-	-	-			-	-	-	-	-
1027190233-233	CONTRACT SERVICES - DESIGN PLANS	-	-	-	-			-	-	-	-	-
1027190253-253	PROGRAM EQUIPMENT MAINTENANCE	29,100	26,975	29,100	19,271	24,100		24,100	24,462	24,829	25,201	25,579
1027190596-900	CRIMINAL RECORD CHECK	-	-	-	-			-	-	-	-	-
1027191000-900	SPECIAL EVENTS	7,070	2,532	17,000	8,689	12,000		12,000	12,180	12,363	12,548	12,736
1027192000-900	PROGRAM COURSE INSTRUCTORS	75,500	114,761	100,000	99,457	85,812		85,812	87,099	88,405	89,731	91,077
	PROGRAM SALARIES					14,188		14,188	14,401	14,617	14,836	15,059
	BENEFITS/PAYROLL COSTS					1,426		1,426	1,447	1,469	1,491	1,513
1027193000-900	SUMMER ADVENTURE PROGRAMS	29,500	32,647	31,100	35,643	12,852		12,852	13,045	13,241	13,440	13,642
	SUMMER ADVENTURE PROGRAM SALARIES					25,710		25,710	26,096	26,487	26,884	27,287
	BENEFITS/PAYROLL COSTS					1,022		1,022	1,037	1,053	1,069	1,085
	SUMMER ADVENTURE PROGRAMS - prog exp					7,020		7,020	7,125	7,232	7,340	7,450
1027193502-900	SENIORS FITNESS PROGRAM	3,500	1,223	-	-			-	-	-	-	-
1027195500-900	YOUTH CENTRE CONTRACT	249,820	249,820	252,320	252,016	252,320		252,320	256,105	259,947	263,846	267,804
1027195501-900	YOUTH CENTRE ALT PROGRAM CONTRACT	15,000	15,000	15,000	15,000	15,000	(11,000)	4,000	4,060	4,121	4,183	4,246
1027195550-900	YOUTH CENTRE BUILDING MAINTENANCE	3,200	367	3,240	2,052	3,240		3,240	3,289	3,338	3,388	3,439
1027196000-900	SKATEBOARD PARK MAINTENANCE	10,130	3,401	10,548	2,275	10,548		10,548	10,706	10,867	11,030	11,195
1027200100-100		133,450	99,370	-	-			-	-	-	-	-
1027200252-900	SENIORS CENTRE RETAIL EXPENSE			-	-			-	-	-	-	-
1027200500-100	SENIOR CENTRE OFFICE			-	-			-	-	-	-	-
1027200500-500	DO NOT USE - SENIORS	16,885	44,929	-	-			-	-	-	-	-
1027200550-550	DO NOT USE - SENIORS	55,165	1,003	-	-			-	-	-	-	-
1027260000-900	DRAMA THEATRE OPERATIONS	10,460	9,999	5,000	4,809	5,000		5,000	5,075	5,151	5,228	5,306
								-	-	-	-	-
		720,860	671,472	551,248	508,129	566,994	(11,000)	555,994	564,334	572,800	581,391	590,111
	TOTAL RECREATION & SENIORS	2,234,205	2,110,279	2,498,522	2,211,575	2,322,318	14,000	2,336,318	2,395,991	2,381,182	2,416,898	2,453,149

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PARKS												
TRAILS												
1027177100-100	TRAILS COORDINATOR	74,750	77,339	80,138	80,281	65,564		65,564	66,547	67,545	68,558	69,586
	BENEFITS / PAYROLL COSTS					17,538		17,538	17,801	18,068	18,339	18,614
1027177200-900	TRAILS MAINTENANCE	5,000	3,708	15,050	13,757	15,000	-	15,000	15,225	15,453	15,685	15,920
	TOTAL TRAILS	79,750	81,047	95,188	94,038	98,102	-	98,102	99,573	101,066	102,582	104,120
						3.1%	0.0%	3.1%	1.5%	1.5%	1.5%	1.5%
COMMUNITY PARKS & PLAYING FIELDS												
1027178001-900	CENTENNIAL FIELD / BRENNAN PARK	335,489	329,830	355,589	330,496	366,360		366,360	371,855	377,433	383,094	388,840
	CONCESSION BUILDING REPAIRS						30,960	30,960	31,424	31,895	32,373	32,859
1027178002-100	KINSMEN PARK	-	-	-	-	-		-	-	-	-	-
1027178002-900	KINSMEN PARK CAMPGROUND	16,890	9,991	17,487	14,262	15,480		15,480	15,712	15,948	16,187	16,430
1027178003-900	ALL WEATHER FIELDS	10,900	11,491	11,282	15,347	12,384		12,384	12,570	12,759	12,950	13,144
1027178004-900	HENDRICKSON FIELDS (BASEBALL - LL & FINCH)	14,300	13,383	14,666	18,217	15,480		15,480	15,712	15,948	16,187	16,430
1027178005-900	EAGLEWIND PARK	75,000	61,464	76,827	39,923	56,760		56,760	57,611	58,475	59,352	60,242
1027178006-900	SMOKE BLUFFS PARK / PKG LOT	3,750	3,516	3,906	8,996	5,160		5,160	5,237	5,316	5,396	5,477
1027178007-900	MAMQUAM SCHOOL FIELD	-	-	-	-	-		-	-	-	-	-
1027178008-900	DON ROSS SCHOOL FIELD	6,500	3,229	6,770	6,081	6,192		6,192	6,285	6,379	6,475	6,572
1027178009-900	HOWE SOUND SCHOLL FIELD MAINTENANCE	5,000	1,339	5,203	4,344	6,192		6,192	6,285	6,379	6,475	6,572
		467,829	434,243	491,730	437,666	484,008	30,960	514,968	522,691	530,532	538,489	546,566
						-1.6%	6.3%	4.7%	1.5%	1.5%	1.5%	1.5%

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1027181000-100	COMMUNITY PARKS OPERATION	-	-	-				-				
1027181000-900	COMMUNITY PARKS OPERATION	92,720	104,221	101,230	109,714	113,520		113,520	115,223	116,951	118,705	120,486
1027181150-150	VACATION NOT TAKEN - PAY OUT	-	-	-		-		-	-	-	-	-
1027181151-151	ANNUAL HOLIDAYS (TIME OFF)	-	-	-		-		-	-	-	-	-
1027181152-152	STATUTORY HOLIDAYS	-	-	-	308	-		-	-	-	-	-
1027181154-154	PAID SICK LEAVE	-	-	-		-		-	-	-	-	-
1027181163-163	LOA (PAID & UNPAID)INCLUDES UNPAID WCB	-	-	-		-		-	-	-	-	-
1027182000-900	FIELD USE SET UP AND CLEAN UP COSTS	-	-	-		-		-	-	-	-	-
1027182550-900	UTILITIES	7,930	5,810	7,930	5,283	6,192		6,192	6,285	6,379	6,475	6,572
1027188001-100	ARROWHEAD PARK - LABOUR	-	-	-		-		-	-	-	-	-
1027188001-520	ARROWHEAD PARK - VEHICLE/EQUIPMENT	-	-	-		-		-	-	-	-	-
1027188001-900	ARROWHEAD PARK	3,740	5,128	3,852	3,792	4,128		4,128	4,190	4,253	4,317	4,382
1027188002-100	BOULEVARD PARK - LABOUR	-	-	-		-		-	-	-	-	-
1027188002-520	BOULEVARD PARK - VEHICLE/EQUIPMENT	-	-	-		-		-	-	-	-	-
1027188002-530	BOULEVARD PARK - MATERIAL	-	-	-		-		-	-	-	-	-
1027188002-900	BOULEVARD PARK	3,580	3,939	3,690	1,480	2,064		2,064	2,095	2,126	2,158	2,190
1027188003-100	BRACKEN PARK - LABOUR	-	-	-		-		-	-	-	-	-
1027188003-520	BRACKEN PARK - LABOUR	-	-	-		-		-	-	-	-	-
1027188003-900	BRACKEN PARK	3,340	4,300	3,440	581	1,548		1,548	1,571	1,595	1,619	1,643
1027188004-100	BRAEMAR PARK - LABOUR	-	-	-		-		-	-	-	-	-
1027188004-520	BRAEMAR PARK - VEHICLE/EQUIPMENT	-	-	-		-		-	-	-	-	-
1027188004-900	BRAEMAR PARK	3,120	2,255	3,214	663	1,548		1,548	1,571	1,595	1,619	1,643
1027188006-900	COHO PARK	3,920	2,000	4,038	661	2,064		2,064	2,095	2,126	2,158	2,190
1027188007-900	COTTONWOOD PARK	4,780	5,639	4,924	2,800	4,128		4,128	4,190	4,253	4,317	4,382
1027188008-900	EAGLE RUN PARK	3,200	2,608	3,296	5,266	4,128		4,128	4,190	4,253	4,317	4,382
1027188009-100	TOWN ENTRANCE - LABOUR	-	-	-		-		-	-	-	-	-
1027188009-900	TOWN ENTRANCE	23,470	27,648	24,174	25,417	25,800		25,800	26,187	26,580	26,979	27,384
1027188010-900	FISHERMANS PARK	890	676	917	231	1,032		1,032	1,047	1,063	1,079	1,095
1027188011-900	JURA PARK	2,890	2,559	2,977	4,777	5,160		5,160	5,237	5,316	5,396	5,477
1027188013-900	MCNAUGHTON PARK	5,870	7,830	6,046	5,417	6,192		6,192	6,285	6,379	6,475	6,572
1027188014-530	MERRIL PARK - MATERIAL	-	-	-		-		-	-	-	-	-
1027188014-900	MERRIL PARK	2,740	-	1,822	396	1,032		1,032	1,047	1,063	1,079	1,095
1027188015-900	STAN CLARKE PARK	11,300	13,142	11,639	10,951	12,384		12,384	12,570	12,759	12,950	13,144
1027188016-900	NORTHRIDGE PARK	850	48	876	392	1,032		1,032	1,047	1,063	1,079	1,095
1027188017-900	PAT GOODE PARK	8,850	8,552	9,116	8,237	9,288		9,288	9,427	9,568	9,712	9,858
1027188018-900	PORCUPINE PARK	3,110	3,752	3,203	2,157	4,128		4,128	4,190	4,253	4,317	4,382
1027188019-900	JOHN HUNTER PARK	2,520	1,710	1,596	779	2,064		2,064	2,095	2,126	2,158	2,190
1027188023-900	PUBLIC SAFETY BUILDING	440	1,330	-		-		-	-	-	-	-
1027188026-900	GARIBLDI HIGHLANDS BOULEVARD	8,550	12,701	11,274	8,398	10,320		10,320	10,475	10,632	10,791	10,953
1027188032-900	SQUAMISH JUNCTION (BLK 19)	22,650	22,604	23,330	10,866	25,800		25,800	26,187	26,580	26,979	27,384
1027188035-900	INDUSTRIAL PARK - BUFFER	1,190	3,661	1,226	1,679	2,064		2,064	2,095	2,126	2,158	2,190
1027188036-100	MUSEUM GARDENS - LABOUR	-	-	-		-		-	-	-	-	-
1027188036-520	MUSEUM GARDENS - VEHICLE/EQUIPMENT	-	-	-		-		-	-	-	-	-

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1027188036-530	MUSEUM GARDENS - MATERIAL	-	-	-		-		-	-	-	-	-
1027188036-900	MUSEUM GARDENS	6,980	5,383	7,189	9,363	9,288		9,288	9,427	9,568	9,712	9,858
1027188037-100	HOSPITAL HILL CORNER - LABOUR	-	-	-		-		-	-	-	-	-
1027188037-900	HOSPITAL HILL CORNER	790	-	-		-		-	-	-	-	-
1027188038-530	DOWNTOWN (REVIT) LANDSCAPE MAINTENANCE	-	-	-	74,918	82,560		82,560	83,798	85,055	86,331	87,626
1027188038-900	DOWNTOWN LANDSCAPE MAINTENANCE	73,880	73,345	76,096		-		-	-	-	-	-
1027188039-900	ROSE TATLOW PARK DEDICATION	13,190	15,031	13,586	10,188	15,480		15,480	15,712	15,948	16,187	16,430
1027188040-900	MACDONALD PLACE	3,510	2,227	1,615	3,077	3,096		3,096	3,142	3,189	3,237	3,286
1027188041-900	PARKLAND NXT TO BILLS PLCE RE TREE REM	1,340	638	1,380		1,032		1,032	1,047	1,063	1,079	1,095
1027188043-900	SMOKE BLUFFS PARK	-	43	-	reclass from Capital	25,000		25,000	25,375	25,756	26,142	26,534
1027188044-900	GLACIERVIEW PARK	3,480	6,415	3,584	524	1,032		1,032	1,047	1,063	1,079	1,095
1027188045-900	EDGEWATER PARK	2,750	1,804	2,833	1,416	3,096		3,096	3,142	3,189	3,237	3,286
1027188046-900	EAGLE VIEWING AREA - GOVT RD	5,910	3,318	6,087	3,079	4,128		4,128	4,190	4,253	4,317	4,382
1027188048-900	BANNERS	9,580	5,680	9,580	4,757	1,032		1,032	1,047	1,063	1,079	1,095
1027188050-900	SENIOR CENTRE - PEMBERTON	2,260	1,666	1,328	42	1,032		1,032	1,047	1,063	1,079	1,095
1027188052-900	NEWPORT BLVD	2,750	1,992	1,833	1,353	2,064		2,064	2,095	2,126	2,158	2,190
1027188055-900	TANTALUS ROAD	13,120	12,940	14,514	16,321	15,480		15,480	15,712	15,948	16,187	16,430
1027188056-900	TANTALUS PLACE	2,520	3,449	1,596	806	-		-	-	-	-	-
1027188057-900	WILLOW PARK	2,760	2,358	2,843	2,950	3,096		3,096	3,142	3,189	3,237	3,286
1027188058-900	DOWNTOWN WATERFRONT PARK / NEXEN BEA	-	130	-		-		-	-	-	-	-
1027188060-900	DISTRICT TRAILS MTCE	7,220	8,784	7,432	3,875	5,160		5,160	5,237	5,316	5,396	5,477
1027188063-900	MOSQUITO ABATEMENT PROGRAM	-	4,374	-		-		-	-	-	-	-
1027188064-900	CHRISTMAS LIGHTING	-	-	13,340	4,969	15,480		15,480	15,712	15,948	16,187	16,430
1027188065-900	COMMERCIAL BOULEVARD			14,865	4,697	5,160		5,160	5,237	5,316	5,396	5,477
1027188066-900	EAGLE WIND BOULEVARD			-	3,079	3,096		3,096	3,142	3,189	3,237	3,286
1027188067-900	EAGLE RUN BOULEVARD			-	1,084	2,064		2,064	2,095	2,126	2,158	2,190
1027188068-900	QUEST UNIVERSITY			-	8,385	10,320		10,320	10,475	10,632	10,791	10,953
1027189900-900	PARKS WORKS RECOVERABLE				1,314	-		-	-	-	-	-
	O'SIYAM PAVILLION							5,000	5,075	5,151	5,228	5,306
	LIBRARY MAINTENANCE					6,000		6,000	6,090	6,181	6,274	6,368
		373,690	391,690	413,511	366,442	460,312		465,312	472,285	479,371	486,565	493,864
						11.3%		12.5%	1.5%	1.5%	1.5%	1.5%
	TOTAL COMMUNITY PARKS & PLAYING FIELDS	841,519	825,933	905,241	804,108	944,320		980,280	994,976	1,009,903	1,025,054	1,040,430
						4.3%		8.3%	1.5%	1.5%	1.5%	1.5%

DISTRICT OF SQUAMISH 2011 FIVE YEAR FINANCIAL PLAN	2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Carry Fwd Proposed From LY to 2011 Budget	New Proposed 2011 & Changes	YR 1 Proposed 2011 Total Budget	YR 2	YR 3	YR 4	YR 5				
								TBA - Long Term Financial Plan - 2011 - Notation Only yr 2-5				2012	2013	2014	2015
								Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget				
GENERAL CAPITAL REVENUE															
(FUNDING SOURCES) FOR CAPITAL PROPOSAL															
GENERAL REVENUE FUND:															
- Current Year General Revenue	999,986	949,259	1,013,465				-	TBA - Long Term Financial Plan - 2011 - Notation Only yr 2-5							
for General Works				1,173,487		986,347	986,347	1,100,000	1,200,000	1,300,000	1,400,000				
for Equipment Replacement					13,653		13,653								
- Incomplete Capital Works Budget (Carry forward)						13,000	13,000								
- Deferred Revenue brought into general for funding current capital (unless def in cap)					late add carry fwd		-								
- Transfer in from Provisions - Amenity fund for Property purchase				525,322			-								
- Transfer in from Provisions - Airport improvements						9,000	9,000								
							-								
							-								
							-								
							-								
							-								
TOTAL FUNDED FROM GENERAL REVENUE FUND	999,986	949,259	1,013,465	1,698,809	13,653	1,008,347	1,022,000	1,100,000	1,200,000	1,300,000	1,400,000				
General Capital Revenue:															
Recoverable Works & Developer Contributions				1,732,281		300,000	300,000								
-Developer Deposits for future works - elements						52,000	52,000								
-Developer Deposits for future works - Flyght Pump 2nd ?						100,000	100,000								
				1,732,281		452,000	452,000								
DONATIONS															
Donations	4,014,670	-	2,054,943				-								
Donations- Cash - Carpenters Bridge - MIA 7K Connections 1K				8,000			-								
	4,014,670	-	2,054,943	8,000			-								
Donations in Kind (Contributed Assets)															
- Roads Resurfacing - 3rd Avenue				144,915			-								
- Airport Road				25,000			-								
- Carpenter's Bridge				32,136			-								
				202,051			-								
Grants															
Def Revenue - Community Works Fund				525,753			-								
Def Revenue - Community Works Fund - Kingswood Overpass							-								
Partial Grant O'Siyam Pavilion -						323,036	323,036								
Grant - Flood Protection			283,334			223,378	223,378								
Cycle Path Grant							-								
Corridor Trail (Strategic Priorities Fund - Gas Tax/ PTMgmt)						103,123	103,123								
JEPP Grant - emergency programs							-								
JEPP Grant - Fire Dept							11,500								
Towns for Tomorrow Grant - Stan Clark Park							360,000								
MOT Grant							100,000								
Flood Protection Grant							1,200,000								
Grants		15,880		266,218			-								
	-	15,880	283,334	791,971		649,537	2,321,037								

DISTRICT OF SQUAMISH 2011 FIVE YEAR FINANCIAL PLAN		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Carry Fwd Proposed From LY to 2011 Budget	New Proposed 2011 & Changes	YR 1 Proposed 2011 Total Budget	TBA - Long Term Financial Plan - 2011 - Notation Only yr 2-5				
									YR 2 2012 Proposed Budget	YR 3 2013 Proposed Budget	YR 4 2014 Proposed Budget	YR 5 2015 Proposed Budget	
RESERVE FUNDS:													
Various Reserves		3,895,000	3,054,773	1,499,665	89,575			-					
Equipment Reserve		162,969	399,502	269,250	-	262,562	309,000	571,562					
Land Sale Reserve (O'Siyam Pavilion)						156,964		156,964					
Land Sale Reserve Corridor Trail						724,877		724,877					
Land Sale Reserve BL 720 (2011 Stan Clark Park)							80,000	80,000					
								-					
		4,057,969	3,454,275	1,768,915	89,575	1,144,403	389,000	1,533,403	-	-	-	-	-
FINANCING													
Capital Lease					59,460			-					
Short Term								-					
Long Term		3,282,245	1,942,501	4,601,570	660,979			-	TBA - Long Term Financial Plan - 2011 - Notation Only yr 2-5				
- Information Systems Equipment						15,000	76,800	91,800	1,250,000	1,250,000	1,250,000	1,250,000	
- Library Equipment								-					
- RCMP Equipment Upgrade						89,000	110,000	199,000					
- Fire - Equipment / Roof							111,500	111,500					
- roads renewal							913,653	913,653					
- Bank Stabilization						352,000		352,000					
- Cycling Path						83,000		83,000					
- Flood Protection - Dyke Works						173,622	300,000	473,622					
- Infra Works							348,000	348,000					
- Fleet & Mobile Equipment							54,000	54,000					
- Landfill						2,130,936		2,130,936					
- Playground Equipment (Complete Stan Clark Park with add 2011)						80,000	175,000	255,000					
- Brennan Park Leisure Centre improvements						207,650	23,000	230,650					
- Integrated Budgeting Software							60,000	60,000					
- CN Rail Crossing							10,000	10,000					
* Synthetic Tuf Field - placeholder							400,000	400,000					
								-					
								-					
		3,282,245	1,942,501	4,601,570	720,439	3,131,208	2,581,953	5,713,161	1,250,000	1,250,000	1,250,000	1,250,000	
		12,354,870	6,361,915	9,722,227	5,243,126	4,938,801	6,102,800	11,041,601	2,350,000	2,450,000	2,550,000	2,650,000	

DISTRICT OF SQUAMISH 2011 FIVE YEAR FINANCIAL PLAN		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Carry Fwd Proposed From LY to 2011 Budget	New Proposed 2011 & Changes	YR 1 Proposed 2011 Total Budget	TBA - Long Term Financial Plan - 2011 - Notation Only yr 2-5				
									YR 2 2012 Proposed Budget	YR 3 2013 Proposed Budget	YR 4 2014 Proposed Budget	YR 5 2015 Proposed Budget	
	PUBLIC WORKS							-					
								-					
								-					
	ROADS & INFRASTRUCTURE							-					
1128210605-900	Annual Roads Resurfacing	1,000,000	991,637	975,000	1,073,665		1,000,000	1,000,000					
1128210606-900	Business Park - Queens Way	627,200	549,503					-					
	Business Park - Disc Way Ext (IND BCHYDRO)		3,373					-					
1128210619-900	Business Park - Disc Way Ext (BCHYDRO)		(36,311)					-					
1128210624-900	?		(31,653)					-					
1128210607-900	Sidewalks	25,000	4,565	25,000	-			-					
1128210612-900	?	350,000	327,583					-					
1128210614-900	Kingswood Overpass	750,000	378,811	497,000	450,634			-					
1128210629-900	Skyline Dr - Bank Stabilization	150,000	25,974	127,000	15,103	112,000		112,000					
1128210632-900	Pedestrian Signal	180,000	40,004	-	23,899			-					
1128210637-900	Catch Basins			20,000	11,668			-					
1128210641-900	Salt sheds	125,000	130,263					-					
1128210647-900	Works Yard wash out chamber	60,000	59,698					-					
1128210649-900	Mamquam Blind Channel Pond Dredging	1,000,000						-					
1128210660-900	Works Yard Modular Unit	30,000	29,158					-					
1128210665-900	SSF - Boulevard & HWS Reconstruction	1,728,455	385,000	1,390,000	1,609,642			-					
1128210681-900	Underground Utilities			125,000				-					
1128210682-900	Skyline PLACE - Bank Stabilization			270,000	22,375	240,000		240,000					
1128210683-900	Ring Creek Road Realignment			25,000	12,595			-					
1128210685-900	Finch Drive Road works				122,639			-					
1128210745-900	Elements Frontage Improvements						70,000	70,000					
1128210746-900	Safe Routes to Schools						75,000	75,000					
1128210690-900	Traffic Calming Improvements			100,000	88,709			-					
1128210693-900	Cycling Path Initiative	458,000	229,000	230,000	146,501	83,000		83,000					
1128210696-900	Flood Protection Works							-					
1128210725-900	Dyke Rip Rapping			425,000	59,956	397,000		397,000					
1128210736-900	Dyking - Gravel Removal						1,800,000	1,800,000					
1128210737-900	Dyking - Seepage Repair - Eagle Viewing - Gov't Road						900,000	900,000					
1128210738-900	Culvert Replacement Squamish River Dyke						50,000	50,000					
1128210739-900	Storm System Reconfiguration - Tantalus						25,000	25,000					
1128210740-900	Flyght Pump - Galbraith Ave Pump Station						10,000	10,000					
1128210741-900	Flyght Pump 2nd						150,000	150,000					
1128210742-900	SCADA - Drainage						30,000	30,000					
1128210743-900	Beaver Control Structures						90,000	90,000					
1128210744-900	Centennial Way Lighting and Improvements						100,000	100,000					
								-					
11282106997-900	Banners	28,000	25,835					-					
1028210821-900	Fleet Services - Diagnostic Equipment						10,000	10,000					
1128210812-900	Mobile Equipment	320,000	295,182	276,215	-			-					
								-					
1128210822-900	Replace 9073 - Pickup truck					38,000		38,000					
1128210823-900	Replace 9385 - Front End Loader					185,000		185,000					

DISTRICT OF SQUAMISH 2011 FIVE YEAR FINANCIAL PLAN		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Carry Fwd Proposed From LY to 2011 Budget	New Proposed 2011 & Changes	YR 1 Proposed 2011 Total Budget	TBA - Long Term Financial Plan - 2011 - Notation Only yr 2-5				
									YR 2	YR 3	YR 4	YR 5	
									2012 Proposed Budget	2013 Proposed Budget	2014 Proposed Budget	2015 Proposed Budget	
1128210824-900	Replace Utility 1 - 94 GMC Van					53,215		53,215					
1128210825-900	Replace 9068/9069 - Tractor & Wheel Mower						140,000	140,000					
1128210826-900	Replace 9071 - Scott Trailer						8,000	8,000					
1128210827-900	Replace Shoring Trailer 9376						10,000	10,000					
1128210828-900	Replace Roller Trailer 9368						10,000	10,000					
1128210829-900	Replace Single Axle Truck with plow 9404						185,000	185,000					
								-					
1128210904-900	Riverstones Off Site Services			180,000	41,086			-					
								-					
1128210903-900	O'SIYAM Pavilion	500,000	1,605	500,000	51,964	480,000		480,000					
								-					
	Airport Fence				19,810			-					
	Airport Road				37,033			-					
11282107345-600	Airport Improvements (Gate)						3,000	3,000					
11282107345-600	Airport Improvements (Signage)						6,000	6,000					
								-					
	Solid Waste / Landfill							-					
1128210652-900	Pilot Treatment	575,000		2,220,936	129,969	2,130,936		2,130,936					
1128210653-900	Fencing	400,000						-					
								-					
	Transit							-					
1128210654-900	infrastructure	202,215	107,500	100,215	69,039			-					
								-					
								-					
								-					
		8,508,870	3,516,727	7,486,366	3,986,287	3,719,151	4,672,000	8,391,151	-	-	-	-	-
	DOCKS												
1128210601-900	Harbour Docks	80,000	20,000					-					
								-					
		80,000	20,000	-	-	-	-	-	-	-	-	-	-

DISTRICT OF SQUAMISH 2011 FIVE YEAR FINANCIAL PLAN		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Carry Fwd Proposed From LY to 2011 Budget	New Proposed 2011 & Changes	YR 1 Proposed 2011 Total Budget	TBA - Long Term Financial Plan - 2011 - Notation Only yr 2-5				
									YR 2 2012 Proposed Budget	YR 3 2013 Proposed Budget	YR 4 2014 Proposed Budget	YR 5 2015 Proposed Budget	
PARKS													
Brennan													
1128215601-900	All weather Fields Study			50,000	-			-					
1128215603-900	Backstops/Fencing/Retaining Walls	9,800	9,123	15,000				-					
1128215612-900	Brennan Park Irrigation Improvement	50,000	61,586	130,500	129,087			-					
1128215613-900	Brennan Park Bleachers	12,000	13,312					-					
1128215616-900	Brennan Park Bear Proof Garbage Receptacles	15,000	14,068					-					
1128215622-900	Brennan Park Outdoor Fitness Equipment			55,665	48,489			-					
	*Synthetic Turf Field - Placeholder							400,000	400,000				
	Other							-					
1128215633-900	Skateboard Park	20,000	19,029					-					
1128215635-900	Smoke Bluffs	20,000	19,624	25,000	24,710			-					
1128215639-900	Bear Proof Garbage Receptacles	20,000	19,299	15,000	14,339			-					
1128215641-900	Playground Equipment	100,000	44,478	180,000	94,839	80,000		80,000					
1128215642-900	Howe Sound Secondary Field	150,000	150,000					-					
1128215702-900	Small Equipment	19,000	13,247					-					
1128215803-900	Arrowhead Park				47,623			-					
1128215643-900	Eagle Run							50,000	50,000				
1128215644-900	Edgewater Park							50,000	50,000				
1128215645-900	Stan Clarke Park Redesign & Construction							480,000	480,000				
	Trails							-					
1128215701-900	Carpenters Trail	10,000	10,000	75,000	85,367			-					
1128215703-900	Corridor Trail	1,248,000	426,872	850,000	33,714	828,000		828,000					
1128215704-900	Trails Development			10,000	-			-					
1128215705-900	Hunter Trail							35,000	35,000				
	Cemetery							-					
1128215808-900	Parks Cemetery Water Line	10,000	9,920					-					
								-					
		1,683,800	810,558	1,406,165	478,168	908,000	1,015,000	1,923,000	-	-	-	-	-
RECREATION													
1128214803-900	BPLC - Arena Roof Replacement	730,000	698,572					-					
1128215918-900	BPLC - Facility Improvements	67,000	59,325	215,000	15,851	199,000		199,000					
1128215919-900	BPLC - Energy Efficient Hot Water			8,650		8,650	8,000	16,650					
1128215920-900	BPLC - High Bay Lighting Replacement			28,000				-					
1128215921-900	BPLC - HVAC Replacement						15,000	15,000					
1128216702-900	BPLC - Rec Complex Facility Improvements	17,000	15,107					-					
1128216705-900	Youth Centre - Renovation	19,000	17,664					-					
1128215805-900	Seniors Centre	600,000	600,000	25,000	(3,977)			-					
								-					
								-					
		1,433,000	1,390,668	276,650	11,874	207,650	23,000	230,650	-	-	-	-	-
	TOTAL GENERAL CAPITAL	12,354,870	6,361,915	9,722,227	5,243,126	4,938,801	6,102,800	11,041,601	2,350,000	2,450,000	2,550,000	2,650,000	

		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Changes	Proposed 2011 Total Budget	Proposed 2012 Proposed Budget	Proposed 2013 Proposed Budget	Proposed 2014 Proposed Budget	Proposed 2015 Proposed Budget
DISTRICT OF SQUAMISH WATER SYSTEM												
	TAXATION											
2011290000-900	FRONTAGE TAXES	194,450	209,484	196,400	216,117	217,000		217,000	220,255	223,559	226,912	230,316
	USER FEES											
INCREASE IN UTILITY RATES BEGINNING 2011 15%, 10%, 15%, 10% 10% - TOTAL 60% OVER 5 YEARS - GROWTH ASSUMED AT 1.5%												
2014410000-900	FLAT RATE	1,626,110	1,626,298	1,700,473	1,773,996	2,003,500		2,003,500	2,236,908	2,611,031	2,915,216	3,254,839
2014420000-900	METER RATE	14,670	29,853	14,670	69,800	30,000		30,000	30,450	30,907	31,371	31,842
2014430000-900	BCR FIRE PROTECTION	0	0	0				-				
2014440000-900	WATER SHUT OFF/ON FEES	1,120	6,796	1,140	6,846	2,000		2,000	2,030	2,060	2,091	2,122
2014450000-900	HYDRANT STANDPIPE USE DEPOSIT FEE	0	0	0	2,179	2,000		2,000	2,030	2,060	2,091	2,122
	(WATER CONNECTION REV RECLASS TO CAP RECOVERY OF COSTS							-				
	MISCELLANEOUS REVENUE				12,284			-				
	SINKING FUND SUPRLUS & REFUNDS											
2015500001-900	ACTUARIAL VALUATIONS	52,260	48,325	53,020	115,430	59,211		59,211	26,629	38,498	47,733	57,352
		1,694,160	1,711,272	1,769,303	1,980,535	2,096,711	0	2,096,711	2,298,047	2,684,556	2,998,502	3,348,277
2015500000-900	RETURN ON INVESTMENTS	2,620	941	2,650	2,551	2,600		2,600	2,639	2,679	2,719	2,760
	GRANTS							-				
		-	-	-	-	-	-	-	-	-	-	-
	TRANSFERS FROM SURPLUS							-				
	PRIOR YEAR SURPLUS							-				
	RESERVE FOR FUTURE EXPEDITURES							-				
		-	-	-	-	-	-	-	-	-	-	-
	TRANSFERS FROM OTHER FUNDS							-				
2015390000-900	HYDRANT RENTAL	31,230	31,811	31,550	33,729	31,550		31,550	32,023	32,503	32,991	33,486
2019200000-900	TRANSFER FROM GENERAL REVENUE	3,400	3,400	3,400	3,400	3,400		3,400	3,400	3,400	3,400	3,400
								-				
		34,630	35,211	34,950	37,129	34,950	0	34,950	35,423	35,903	36,391	36,886
		1,925,860	1,956,908	2,003,303	2,236,332	2,351,261	-	2,351,261	2,556,364	2,946,697	3,264,524	3,618,239

		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Changes	Proposed 2011 Total Budget	Proposed 2012 Proposed Budget	Proposed 2013 Proposed Budget	Proposed 2014 Proposed Budget	Proposed 2015 Proposed Budget
DISTRICT OF SQUAMISH WATER SYSTEM												
WATER ADMINISTRATION												
2024112000-900	ADM, COM DEV, PW & WORKSHOP ¹ PRO-RATA	303,400	294,756	308,550	308,267	279,266		279,266	283,455	287,707	292,023	296,403
2024113000-900	SURVEY / ENGINEERING STUDIES	112,360	9,306	111,140	240,282	110,000		110,000	111,650	113,325	115,025	116,750
	2010 WATER AUDIT PROJECT (Recl. Fr Capital)				126,254	50,000		50,000				
2024114000-900	LICENCES	14,200	5,206	14,350	750	5,500		5,500	5,583	5,667	5,752	5,838
2024114001-900	LEASES	5,230	0	5,290	-			-	-	-	-	-
								-	-	-	-	-
2024115000-900	INSPECTION PRO-RATA (ENGINEERING 1/3)	176,890	178,267	182,200	182,033	242,483		242,483	246,120	249,812	253,559	257,362
2024116000-900	ADMINISTRATION - MISCELLANEOUS	5,460	3,048	5,520	1,806	3,000		3,000	3,045	3,091	3,137	3,184
								-	-	-	-	-
2024117000-900	WORKSHOP YARD PRO RATA ²	16,180	16,202	16,350	16,335	43,263		43,263	43,912	44,571	45,240	45,919
								-	-	-	-	-
								-	-	-	-	-
		633,720	506,785	643,400	875,727	733,512	-	733,512	693,765	704,173	714,736	725,456

		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Changes	Proposed 2011 Total Budget	Proposed 2012 Proposed Budget	Proposed 2013 Proposed Budget	Proposed 2014 Proposed Budget	Proposed 2015 Proposed Budget
DISTRICT OF SQUAMISH WATER SYSTEM												
	WATER OPERATIONS											
	PURIFICATION & TREATMENT											
2024121000-900	PURIFICATION & TREATMENT	75,750	91,240	76,510	72,571	65,000		65,000	65,975	66,965	67,969	68,989
	SERVICE OF SUPPLY	0	0	0								
2024130000-900	SERVICE OF SUPPLY	75,330	26,946	35,690	32,114	40,000		40,000	40,600	41,209	41,827	42,454
	TRANSMISSION & DISTRIBUTION											
2024140000-900	TRANSMISSION & DISTRIBUTION	228,260	245,061	256,970	278,713	265,000		265,000	268,975	273,010	277,105	281,262
2024140010-900	WATERMAIN REPAIRS					100,000		100,000	101,500	103,023	104,568	106,137
2024140011-900	RESERVOIR CLEANING					15,000		15,000	15,225	15,453	15,685	15,920
2024140234-234	TRAINING	15,510	17,703	15,670	13,418	15,000		15,000	15,225	15,453	15,685	15,920
2024191000-900	HYDRANT MAINTENANCE	42,630	35,012	43,060	19,564			-	-	-	-	-
		286,400	297,776	315,700	311,695	395,000	0	395,000	400,925	406,939	413,043	419,239
	PUMPING & POWER											
2024143000-900	PUMPING & POWER	84,750	104,328	93,188	110,663	90,000		90,000	91,350	92,720	94,111	95,523
2024143001-100	POWERHOUSE SPRINGS WELL MAINTENANCE	0	0	0				-	-	-	-	-
2024143001-900	POWERHOUSE SPRINGS WELL MAINTENANCE	95,850	89,326	102,880	93,456	90,000		90,000	91,350	92,720	94,111	95,523
2024144000-900	OPERATIONS - MISCELLANEOUS	13,440	20,439	18,580	12,980	25,000		25,000	25,375	25,756	26,142	26,534
		194,040	214,093	214,648	217,099	205,000	0	205,000	208,075	211,196	214,364	217,580
	TOTAL WATER OPERATIONS	631,520	630,055	642,548	633,479	705,000	-	705,000	715,575	726,309	737,203	748,262

		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Changes	Proposed 2011 Total Budget	Proposed 2012 Proposed Budget	Proposed 2013 Proposed Budget	Proposed 2014 Proposed Budget	Proposed 2015 Proposed Budget
DISTRICT OF SQUAMISH WATER SYSTEM												
FISCAL SERVICES												
Long Term Interest												
2028120009-900	LONG TERM INTEREST B/L 949/1140	0	39,188	0	13,904	-		-	-	-	-	-
2028120010-900	LONG TERM INTEREST B/L 1572/1599	69,340	51,600	69,340	30,947	69,338		69,338	69,338	69,338	69,338	69,338
2028120011-900	LONG TERM INTEREST B/L 1944	20,322	20,378	20,322	20,322	20,322		20,322	20,322	20,322	20,322	20,322
2028120012-900	LONG TERM INTEREST B/L 2052	60,536	22,415	32,274	32,274	37,411		37,411	37,411	37,411	37,411	37,411
2028120013-900	LONG TERM INTEREST B/L 2138			36,330	-	90,480		90,480	90,480	90,480	90,480	90,480
	2010 Program					20,884		20,884	41,768	41,768	41,768	41,768
	2011 Program								33,451	66,901	66,901	66,901
								-	-	-	-	-
								-	-	-	-	-
	TOTAL INTEREST EXPENSE	150,198	133,581	158,266	97,447	238,435	0	238,435	292,770	326,220	326,220	326,220
	TOTAL OPERATING EXPENSE (incl debt interest)	1,415,438	1,270,421	1,444,214	1,606,653	1,676,947	0	1,676,947	1,702,110	1,756,702	1,778,159	1,799,938
TRANSFERS (savings, Investment in Capital Assets & reduction of Debt)												
Own Accounts (Water Operating Fund)												
2028210001-900	CONTINGENCY	25,000	0	25,000	-	25,000		25,000	25,375	25,756	26,142	26,534
2028210002-900	DISCOUNTS	44,168	56,371	56,000	54,855	63,250		63,250	70,619	82,430	92,033	102,755
2028210004-900	PROVISION FOR FUTURE EXPENDITURES	0	0	0	-	-		-				
2028210009-900	OPERATING SURPLUS	0		8,123	-	-		-				
	TOTAL TRANSFERS TO OWN FUNDS	69,168	56,371	89,123	54,855	88,250	0	88,250	95,994	108,186	118,175	129,289
	AMORTIZATION EXPENSE (NON FUNDED)	0	553,771 (553,771)		575,860 (575,860)	600,000 (600,000)		600,000 (600,000)	625,000 (625,000)	650,000 (650,000)	675,000 (675,000)	700,000 (700,000)
		0	0	0	0	0	0	0	0	0	0	0
OTHER FUNDS (Capital and Reserves)												
2028220001-900	FOR CAPITAL EXPENDITURES	317,374	285,127	323,206	87,291	19,066	-	19,066	400,000	600,000	800,000	1,000,000
	FOR LONG TERM DEBT											
2028130001-900	ACTUARIAL VALUATIONS	52,260	48,325	53,020	115,430	59,211	-	59,211	26,629	38,498	47,733	57,352
2028130009-900	LONG TERM PRINCIPAL B/L 949/1140	24,950	24,950	24,950	24,950	-		-	-	-	-	-
2028130010-900	LONG TERM PRINCIPAL B/L 1572/1599	32,510	32,511	32,510	35,635	-		-	-	-	-	-
2028130011-900	LONG TERM PRINCIPAL B/L 1944	14,160	14,159	14,160	14,159	-		-	-	-	-	-
2028130012-900	LONG TERM PRINCIPAL B/L 2052	0	0	22,120	22,119	22,119		22,119	22,119	22,119	22,119	22,119
	LONG TERM PRINCIPAL B/L 2138					60,770		60,770	60,770	60,770	60,770	60,770
	NEW DEBT - 2010 Program								28,053	28,053	28,053	28,053
	NEW DEBT - 2011 Program									44,933	44,933	44,933
									-	-	-	-
		123,880	119,945	146,760	212,293	142,100	-	142,100	137,571	194,373	203,608	213,227
	TO SINKING FUND SURPLUS RESERVE				-	-		0				
	TO RESERVES FOR CAPITAL RENEWAL & REPLACEMENT					424,898		424,898	220,689	287,436	364,582	475,785
		-	-	-	-	424,898	-	424,898	220,689	287,436	364,582	475,785
	TOTAL TRANSFERS	510,422	461,443	559,089	354,439	674,314	-	674,314	854,254	1,189,995	1,486,365	1,818,301
	TOTAL EXPENSES & TRANSFERS	1,925,860	1,731,864	2,003,303	1,961,092	2,351,261	-	2,351,261	2,556,364	2,946,697	3,264,524	3,618,239
	OPERATING SURPLUS (DEFICIT)	-	225,044	-	275,240	-	-	-	-	-	-	-

		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Changes	Proposed 2011 Total Budget	Proposed 2012 Proposed Budget	Proposed 2013 Proposed Budget	Proposed 2014 Proposed Budget	Proposed 2015 Proposed Budget
DISTRICT OF SQUAMISH WATER SYSTEM												
	WATER CAPITAL											
	FUNDING SOURCES											
2112000000-900	WATER REVENUE	317,374	285,127	323,206		-		-	400,000	600,000	800,000	1,000,000
	PRV DEPOT ROAD				13,780			-				
	ALICE LAKE DOUBLE CHECK VALVE				5,016			-				
	SCADA				67,707			-				
	POWER HOUSE SPRINGS				-	cf 19,000		19,000				
	Skyline Water main & Services					66		66				
	For connection Fees short (over)				788			-				
		317,374	285,127	323,206	87,291	19,066	-	19,066	400,000	600,000	800,000	1,000,000
	CONNECTION FEES - RECLASS FROM OPS REV	21,640	17,846	21,860	14,782	16,000		16,000	16,240	16,484	16,731	16,982
	WATER EXTENSIONS							-				
	HYDRANT INSTALLATION							-				
	DEVELOPMENT COST CHARGES	546,631	411,739	253,490				-				
	BLVD Pump Stn				253,490			-				
	DEFERRED REV - Developers etc.							-				
	Developer Securitas - Finch Drive - Maples				24,929			-				
	Mashiter Disinfection				44,741			-				
	DONATIONS & GRANTS	1,087,667		1,171,510				-				
	Building Canada Grant - BLVD Pump Stn				1,029,519			-				
	CONTRIBUTED ASSETS (IN KIND)							-				
	RESERVES							-				
	LONG TERM FINANCING	1,415,406	599,815	1,722,934				-				
	TB/BLVD Pump Stn to Lower Glacierview				557,966			-				
	BLVD - Brackendale Feeder Main				57,071			-				
	Repurposed Gov't Rd Main Replacement				202,081			-				
	Riverstones				61,693			-				
	Mamquam River Crossing (09)				(57,018)			-				
					821,793			-				
	Skyline Watermain & Services					349,934		349,934				
	Except CF All 2011 Capital From Debt					965,000		965,000				
		3,388,718	1,314,527	3,493,000	2,276,545	1,350,000	-	1,350,000	416,240	616,484	816,731	1,016,982
2128202601-900	WATER CONNECTIONS	21,420	24,811	-	15,570	16,000		16,000	16,240	16,484	16,731	16,982
	FINCH DRIVE WATER CONNECTIONS - MAPLES				24,929			-				
2128202603-900	HYDRANT INSTALLATIONS	5,000						-				
					water audit not capital			-				
	FUTURE YEARS CAPITAL WORKS TBA							-	400,000	600,000	800,000	1,000,000
212820604-900	WATER AUDIT (reclassified to Water Operations)	500,000	6,913	200,000	-			-				

		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 Changes	Proposed 2011 Total Budget	Proposed 2012 Proposed Budget	Proposed 2013 Proposed Budget	Proposed 2014 Proposed Budget	Proposed 2015 Proposed Budget
DISTRICT OF SQUAMISH WATER SYSTEM												
2128202605-900	THUNDERBIRD/BOULEVARD PS TO LOWER GLA	30,000	12,492	720,000	557,966			-				
2128202610-900	LOWER VALLEYCLIFF AC REPLACEMENT	100,000	67,418	200,000				-				
	GOV'T RD WATERMAIN RPL (late approval repurpose)				202,081			-				
2128202613-900	REPLACE BOULEVARD PUMP STATION	1,300,000	77,441	1,425,000	1,283,009			-				
2128202620-900	PRV DEPOT ROAD	75,000	59,115		13,780			-				
2128202626-900	OVERSIZE N. STAWAMUS MAIN	334,298	334,298					-				
2128202628-900	SKYLINE REPLACE WATERMAIN & SERVICES	158,000	114,670					-				
2128202629-900	BOULEVARD / BRACKENDALE FEEDER MAIN	375,000	222,882	193,000	57,071	cf		-				
2128202632-900	SKYLINE REPLACE WATERMAIN & SERVICES			350,000		350,000		350,000				
2128202633-900	POWERHOUSE SPRINGS PUMP			30,000		19,000		19,000				
2128202634-900	MASHITER DISINFECTION			40,000	44,741			-				
2128202649-900	STAWAMUS GRIT CHAMBER BUILDING	50,000	43,900					-				
2128202650-900	BUILDING, ENCLOSE GENSET AT POWERHOUSE	65,000						-				
2128202653-900	WATER SAMPLING STATIONS		3,453					-				
2128202656-900	ALICE LAKE DOUBLE CHECK VALVE	45,000	36,200		5,016			-				
2128202660-900	MAMQUAM RIVER CROSSING	300,000	300,000	75,000	(57,018)			-				
2128202661-900	RIVERSTONES OFFSITE SERVICES			185,000	61,693			-				
2128202809-900	SCADA	30,000	10,934	75,000	67,707	60,000		60,000				
2128202810-900	STAWAMUS INTAKE DISINFECTION SYSTEM					50,000		50,000				
2128202811-900	WATER MAIN UPGRADE OLSEN RD					110,000		110,000				
2128202812-900	CROSS CONNECTION CONTROL					75,000		75,000				
2128202813-900	REPLACE CLARKE DR PRV					200,000		200,000				
2128202814-900	WELLHEAD PROTECTION					50,000		50,000				
2128202816-900	FLOW METERS					70,000		70,000				
2128202817-900	ELECT ACTIVATED VALVES - SURFACE SOURCES					60,000		60,000				
2128202818-900	ELCT. LOCATION DEVICES					10,000		10,000				
2128202819-900	WATER SAMPLING STATIONS PH SPRINGS					80,000		80,000				
2128202820-900	PRIORITY WM AC REPLACEMENT					200,000		200,000				
		3,388,718	1,314,527	3,493,000	2,276,545	1,350,000		1,350,000	416,240	616,484	816,731	1,016,982

SQUAMISH SEWER SYSTEM		2009 BUDGET	2009 ACTUAL	2010 BUDGET (BL)	2010 PROJECTED Dec-31	Proposed 2011 Core Budget	Proposed 2011 SSI/CR Changes	Proposed 2011 Total Budget	Proposed 2012 Proposed Budget	Proposed 2013 Proposed Budget	Proposed 2014 Proposed Budget	Proposed 2015 Proposed Budget
	TAXATION											
3011129000-900	FRONTAGE TAXES	234,060	252,760	252,760	260,800	261,640		261,640	265,565	269,548	273,591	277,695
		234,060	252,760	252,760	260,800	261,640	-	261,640	265,565	269,548	273,591	277,695
						INCREASE IN UTILITY RATES BEGINNING 2011 15%, 10%, 15%, 10% 10% - TOTAL 60% OVER 5 YEARS - GROWTH ASSUMED AT 1.5%						
3014410000-900	USER RATES	2,328,960	2,365,511	2,399,295	2,571,952	2,913,000		2,913,000	3,252,365	3,796,323	4,238,595	4,345,196
3014420000-900	EFFLUENT DUMPING FEES	10,000	13,469	10,100	71,413	15,000		15,000	15,225	15,453	15,685	15,920
3014800000-900	CONNECTION FEES RECL TO CAP							-	-	-	-	-
								-	-	-	-	-
3015992000-900	MISCELLANEOUS REVENUE - SEWER	10,000	4,508	10,100	3,290	5,000		5,000	5,075	5,151	5,228	5,306
								-	-	-	-	-
								-	-	-	-	-
3015500001-900	ACTUARIAL VALUATIONS	69,500	69,499	80,825	81,696	94,494	-	94,494	109,738	293,915	142,467	160,025
		2,418,460	2,452,987	2,500,320	2,728,351	3,027,494	0	3,027,494	3,382,403	4,110,842	4,401,975	4,526,447
3015500000-900	RETURN ON INVESTMENTS	680	0	0				-				
	Transfers											
3019220000-900	TRANSFER FROM GENERAL REVENUE	3,400	3,400	3,400	3,400	3,400		3,400	3,400	3,400	3,400	3,400
	TRANSFER FROM SURPLUS											
	TRANSFER FROM RES FOR FUTURE EXP											
		3,400	3,400	3,400	3,400	3,400	-	3,400	3,400	3,400	3,400	3,400
	TOTAL REVENUE & TRANSFERS	2,656,600	2,709,147	2,756,480	2,992,551	3,292,534	-	3,292,534	3,651,368	4,383,790	4,678,966	4,807,542

SQUAMISH SEWER SYSTEM		2009 BUDGET	2009 ACTUAL	2010 BUDGET	2010 PROJECTED	Proposed 2011 Core	Proposed 2011 SSI/CR	Proposed 2011 Total	Proposed 2012 Proposed	Proposed 2013 Proposed	Proposed 2014 Proposed	Proposed 2015 Proposed
SEWER ADMINISTRATION												
3024211000-900	ADMINISTRATION PRO-RATA	303,400	287,373	342,260	308,267	177,837		177,837	180,505	183,213	185,961	188,750
3024212000-900	SURVEY / ENGINEERING STUDIES	57,250	5,168	57,830	34,020	60,000		60,000	60,900	61,814	62,741	63,682
3024212234-900	TRAINING	16,470	5,442	16,640	10,138	20,000		20,000	20,300	20,605	20,914	21,228
3024213000-900	LEASES	10,680	13,204	10,790	5,051	10,000		10,000	10,150	10,302	10,457	10,614
3024214000-900	INSPECTIONS PRO-RATA	176,890	178,149	182,200	182,033	242,483		242,483	246,120	249,812	253,559	257,362
3024215000-900	SMALL TOOLS	4,330	11,733	4,380	4,815	5,000		5,000	5,075	5,151	5,228	5,306
3024216000-900	WORK SHOP - YARD PRO RATA	16,180	16,202	16,350	16,335	43,263		43,263	43,912	44,571	45,240	45,919
		585,200	517,271	630,450	560,659	558,583	-	558,583	566,962	575,468	584,100	592,861
COLLECTION SYSTEM												
3024221000-900	SEWER COLLECTION SYSTEM	100,110	107,749	127,420	79,399	130,000		130,000	131,950	133,929	135,938	137,977
3024231000-900	LIFT STATIONS OPERATION & MAINTENANCE	157,000	159,412	158,570	113,442	160,000		160,000	162,400	164,836	167,309	169,819
	EMERGENCY REPAIRS					50,000		50,000	50,750	51,511	52,284	53,068
3024233000-900	POWER	43,310	50,704	43,750	53,117	55,000		55,000	55,825	56,662	57,512	58,375
		300,420	317,865	329,740	245,958	395,000	-	395,000	400,925	406,938	413,043	419,239
TREATMENT PLANTS												
3024241000-900	MAMQUAM OPERATION - MAINTENANCE	621,500	719,657	627,720	496,450	610,000		610,000	619,150	628,437	637,864	647,432
3024241590-900	MISC WORK MANAGEMENT OPERATIONS	3,950	0	3,990				-	-	-	-	-
3024242000-900	MAMQUAM OPERATION POWER & PHONE	105,000	121,504	106,050	132,065	135,000		135,000	137,025	139,080	141,166	143,283
3024243000-100	CENTRAL LIFT STN OPEREATION & MAINTENANCE	0	0	0				-	-	-	-	-
3024243000-900	CENTRAL OPERATION - MAINTENANCE	18,000	12,696	18,180	11,022	20,000		20,000	20,300	20,605	20,914	21,228
3024244000-900	CENTRAL OPERATION - POWER & PHONE	0	0	0				-	-	-	-	-
	EMERGENCY REPAIRS					50,000		50,000	50,750	51,511	52,284	53,068
3024245000-900	BIOSOLIDS DISPOSAL	240,000	87,061	242,410	292,570	300,000		300,000	304,500	309,068	313,704	318,410
		988,450	940,918	998,350	932,107	1,115,000	-	1,115,000	1,131,725	1,148,701	1,165,932	1,183,421
		1,874,070	1,776,054	1,958,540	1,738,724	2,068,583	-	2,068,583	2,099,612	2,131,107	2,163,075	2,195,521

SQUAMISH SEWER SYSTEM		2009 BUDGET	2009 ACTUAL	2010 BUDGET	2010 PROJECTED	Proposed 2011 Core	Proposed 2011 SSI/CR	Proposed 2011 Total	Proposed 2012 Proposed	Proposed 2013 Proposed	Proposed 2014 Proposed	Proposed 2015 Proposed
	FISCAL SERVICES											
	BANK CHARGES								-	-	-	-
	SHORT TERM INTEREST								-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
	LONG TERM INTEREST											
3028120013-900	INTEREST LONG TERM B/L 801/819	0	0	0								
3028120014-900	INTEREST LONG TERM B/L 821/827	0	0	0								
3028120015-900	INTEREST LONG TERM B/L 1225/1364	17,000	17,000	17,000	16,651	17,000		17,000	17,000	17,000	17,000	17,000
3028120016-900	INTEREST LONG TERM B/L 1299/1457	77,350	77,350	77,350	77,350	77,350		77,350	77,350	77,350	77,350	77,350
3028120017-900	INTEREST LONG TERM B/L 1299/1513	5,952	5,952	5,952	5,952	5,952		5,952	5,952	5,952	5,952	5,952
3028120018-900	INTEREST LONG TERM B/L 1756	142,884	142,884	142,884	142,884	142,884		142,884	142,884	142,884	142,884	142,884
3028120019-900	INTEREST LONG TERM B/L 1977	30,087	30,087	30,087	30,087	30,087		30,087	30,087	30,087	30,087	30,087
	NEW ISSUE 2010 (FOR 2009 WORK) 2138					1,400		1,400	2,799	2,799	2,799	2,799
	NEW ISSUE 2010 (FOR 2010 WORK) 2156					15,500		15,500	31,000	31,000	31,000	31,000
	NEW ISSUE 2012 (FOR 2011 WORK)							-	11,804	11,804	11,804	11,804
								-				
		273,273	273,273	273,273	272,924	290,173	-	290,173	318,876	318,876	318,876	318,876
	TRANSFER TO OWN											
3028210001-900	DISCOUNTS	66,866	82,840	67,506	80,932	93,000		93,000	94,395	95,811	97,248	98,707
3028210002-900	CONTINGENCIES	50,000	0	50,000		50,000		50,000	50,000	50,000	50,000	50,000
		116,866	82,840	117,506	80,932	143,000	0	143,000	144,395	145,811	147,248	148,707
	AMORTIZATION EXPENSE (NON FUNDED)	0	690,275 (690,275)		692,430 (692,430)	720,000 (720,000)		720,000 (720,000)	745,000 (745,000)	770,000 (770,000)	795,000 (795,000)	820,000 (820,000)
		0	0	0	0	0	0	0	0	0	0	0
	OWN RESERVES & ALLOWANCES											
3028210003-900	PROVISION FOR FUTURE EXPENDITURES	0	0	0				-				
3028210004-900	OPERATING SURPLUS	0		22,759				-				
		-	-	22,759	-	-	-	-	-	-	-	-
3028220001-900	CAPITAL EXPENDITURES	144,114	37,915	124,800	90,268	-		-	600,000	800,000	1,000,000	1,200,000
		144,114	37,915	124,800	90,268	-	-	-	600,000	800,000	1,000,000	1,200,000
3028130001-900	ACTUARIAL VALUATIONS	69,500	69,499	80,825	81,696	94,494		94,494	109,738	293,915	142,467	160,025
3028130013-900	PRINCIPAL LONG TERM B/L 801/819	0	0	0				-				
3028130014-900	PRINCIPAL LONG TERM B/L 821/827	0	0	0				-				
3028130015-900	PRINCIPAL LONG TERM B/L 1225/1364	12,853	12,853	12,853	12,853	12,853		12,853	12,853	12,853	12,853	12,853
3028130016-900	PRINCIPAL LONG TERM B/L 1299/1457	51,412	51,412	51,412	51,412	51,412		51,412	51,412	51,412	51,412	51,412
3028130017-900	PRINCIPAL LONG TERM B/L 1299/1513	3,871	3,871	3,871	3,871	3,871		3,871	3,871	3,871	3,871	3,871
3028130018-900	PRINCIPAL LONG TERM B/L 1756	88,913	88,913	88,913	88,913	88,913		88,913	88,913	88,913	88,913	88,913
3028130019-900	PRINCIPAL LONG TERM B/L 1977	21,728	21,728	21,728	21,728	21,728		21,728	21,728	21,728	21,728	21,728
	NEW ISSUE 2010 (FOR 2009 WORK) 2138					-		-	1,880	1,880	1,880	1,880
	NEW ISSUE 2010 (FOR 2010 WORK) 2156					-		-	20,821	20,821	20,821	20,821
	NEW ISSUE 2012 (FOR 2011 WORK) \$252500							-	8,617	8,617	8,617	8,617
		248,277	248,276	259,602	260,473	273,271	-	273,271	319,833	504,010	352,562	370,120
	TRANS TO STAT RESERVES											
	RESERVE FOR RPL AND RENEWAL					517,507		517,507	168,652	483,986	697,205	574,318
		-	-	-	-	517,507	-	517,507	168,652	483,986	697,205	574,318
	TOTAL TRANS TO OTHER FUNDS	392,391	286,191	384,402	350,741	790,778	-	790,778	1,088,485	1,787,996	2,049,767	2,144,438
	TOTAL EXPENSE AND TRANSFERS	2,656,600	2,418,358	2,756,480	2,443,321	3,292,534	-	3,292,534	3,651,368	4,383,790	4,678,966	4,807,542
	SURPLUS (DEFICIT)	-	290,789	-	549,230	-	-	-	-	-	-	-

SQUAMISH SEWER SYSTEM		2009 BUDGET	2009 ACTUAL	2010 BUDGET	2010 PROJECTED	Proposed 2011 Core	Proposed 2011 SSI/CR	Proposed 2011 Total	Proposed 2012 Proposed	Proposed 2013 Proposed	Proposed 2014 Proposed	Proposed 2015 Proposed
CAPITAL												
SOURCE OF FUNDING												
3112000000-900	SEWER REVENUE FUND CONTRIBUTION (1)	144,114	37,915	124,800	90,268			-	600,000	800,000	1,000,000	1,200,000
3112100000-900	SEWER CAPITAL FUND (2)	0	0	0				-				
3113000000-900	DONATIONS & GRANTS (3)	1,066,667	0	1,353,967				-				
	BUILD CAN GR - GOV'T RD SEWER TRUNK				1,353,967			-				
	DEFERRED REVENUE (OTHER DEV CONTRIBUTIONS)							-				
	FINCH DR SEWER CONNECTIONS (MAPLES)				24,929			-				
	CONTRIBUTED ASSETS (IN KIND)							-				
3114000000-900	RESERVE FUNDS (5)	0	0	0				-				
3114100000-900	EQUIPMENT RESERVE (5)	0	0	0				-				
3114300000-900	DEVELOPMENT COST CHARGES	726,383	65,314	676,983	637,713			-				
	GOV'T RD SEWER TRUNK							-				
	RIVERSTONES (27%)							-				
	SCADA							-				
3114400000-900	CONNECTION FEES	20,000	7,680	20,200	10,235	12,000		12,000				
3115000000-900	LONG TERM FINANCING - BYLAWS (7)	28,866	0	55,000	500,769	252,500		252,500				
	GOV'T RD SEWER TRUNK							-				
	RIVERSTONES							-				
3116000000-900	SHORT TERM FINANCING - BYLAWS (8)	0	0	0				-				
3117000000-900	PROVINCIAL GOV'T GRANTS (3)	0	0	0				-				
3118000000-900	FEDERAL GOV'T GRANTS (3)	0	0	0				-				
3119000000-900	OTHER SOURCES	0	0	0	46,472			-				
		1,986,030	110,909	2,230,950	2,664,353	264,500	-	264,500	600,000	800,000	1,000,000	1,200,000
CAPITAL WORKS												
FUTURE WORKS TBA		-		-	-	-	-	-	600,000	800,000	1,000,000	1,200,000
3128201601-900	SEWER CONNECTIONS	26,030	6,835	0	11,996	12,000		12,000				
	FINCH DRIVE SEWER CONNECTIONS				24,929			-				
3128201615-900	GOVT RD TRUNK S4 (MAMQUAM TO GARIBA)	1,600,000	30,023	2,030,950	2,504,547			-				
3128201623-900	HIGHWAY CROSSINGS	0	1,938	0				-				
3128201625-900	RIVERSTONES OFFSITE SERVICES			75,000	34,365			-				
3128201826-900	SUPERVISORY COMPUTER ASSISTED DATA	60,000	56,822	125,000	88,516	60,000		60,000				
3128201829-900	WATERFRONT TRUNK S17	0	(20,000)	0				-				
3128203634-900	UPGRADE MAMQUAM TREATMENT PLANT (7)	300,000	35,291	0				-				
3128203644-900	BIOSOLIDS HANDLING					25,000		25,000				
3128203645-900	LIFT STATION IMPROVEMENT SM05 - STUDY					5,000		5,000				
3128203646-900	CENTENNIAL WAY FORCEMAIN RPL 100MM					50,000		50,000				
3128203647-900	BIOFILTERS WWTP					7,500		7,500				
3128203648-900	LIFT STATION RECONSTR M6, C8					100,000		100,000				
3128203649-900	ELECTRONIC LOCATION DEVICES					5,000		5,000				
								-				
								-				
								-				
		1,986,030	110,909	2,230,950	2,664,353	264,500	-	264,500	600,000	800,000	1,000,000	1,200,000